



**CONSOLIDATED
ACCOUNTS**

Independent Auditor's Report to the Members of Mahindra & Mahindra Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Mahindra & Mahindra Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), its associates and its joint ventures, which comprise the consolidated balance sheet as at 31 March 2023, and the consolidated statement of profit and loss (including other comprehensive income), consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports of the other auditors on separate/consolidated financial statements of such subsidiaries, associates and joint ventures as were audited by the other auditors, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group, its associates and joint ventures as at 31 March 2023, of its consolidated profit and other comprehensive loss, consolidated changes in equity and consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group, its associates and joint ventures in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by the Institute of Chartered Accountants of India and the relevant provisions of the Act, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence obtained by us along with the consideration of reports of the other auditors referred to in paragraph (a) of the "Other Matters" section below, is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment and based on the consideration of reports of other auditors on separate/consolidated financial statements of components audited by them, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters	
The key audit matter	How the matter was addressed in our audit
<p>Impairment assessment of tangible assets and development expenditure capitalised and currently under development</p> <p>The Group's Automotive Cash Generating Units ('Auto CGU') have aggregate tangible assets of Rs 11,291 crores, which includes property, plant and equipment of Rs 10,547 crores and capital-work-in-progress of Rs 744 crores as at 31 March 2023. Further, the Auto CGU has development expenditure capitalized of Rs 3,501 crores, and intangible assets under development of Rs 1,820 crores.</p> <p>Changes in business environment, including market or economic environment, geopolitical situation and general inflationary trend could have a significant impact on the valuation of the tangible and intangible assets of the Auto CGU. The tangible and intangible assets of the Auto CGU are tested for impairment periodically. The Group assesses the carrying amounts of the tangible and intangible assets to determine indicators of impairment loss as the recoverable values rely on certain assumptions and estimates of future performance which impact the valuation. If any such indication exists, the recoverable amount which is the higher of VIU or fair value less cost to sell of the Auto CGU, is estimated and the impairment loss is recognised in the statement of profit and loss. The carrying amount of the tangible and intangible assets of Auto CGU is reduced to its recoverable amount.</p> <p>See Note 2(h) to consolidated financial statements</p>	<p>Our audit procedures included:</p> <ul style="list-style-type: none"> Assessed the design, implementation and operating effectiveness of key controls in respect of the Group's impairment assessment process, including the approval of forecasts and valuation models; Tested the key VIU assumptions used in estimating future cash flows such as revenue volumes and prices, operating costs, inflation and growth rates by comparing these inputs with externally derived data, past performances, consistency with the Board approved investment plans and knowledge of the industry; Involved valuation specialists as applicable, to evaluate the assumptions including the discount rates used in VIU calculations; Evaluated past performance where relevant, and assessed historical accuracy of the forecast produced by management; Evaluated the stage of development of the intangible assets, judgments used for expected probable economic benefits and associated expenditures, and their assessment of feasibility of the projects; and Assessed the adequacy of disclosures on key judgements, assumptions and quantitative data with respect to impairment losses.

Key audit matters	
The key audit matter	How the matter was addressed in our audit
<p>Assessment of control on acquisition /divestment of interest in group companies</p> <p>The Group operates in various segments such as automotive, hospitality, financial services, real estate etc.</p> <p>During the year, the Holding Company undertook various transactions as part of its capital allocation strategy involving acquisition and divestment of shareholding in various companies within the Group, its associates and joint ventures. This requires management to exercise judgement whether these transactions alter the assessment of control, joint control or significant influence under the accounting standards. The cumulative size and importance of these transactions in the consolidated financial statements is significant.</p>	<p>Our audit procedures include:</p> <ul style="list-style-type: none"> • Assessed management's evaluation of the implication of significant transactions on assessment of control, joint control or significant influence based on the shareholders agreement and other indicators of control over relevant activities on acquisition or divestment of interest in group companies. • Independently, verified the terms of the shareholders agreement including rights available with each shareholder such as ability to participate in the operating decision making, contractual right to appoint director, participative rights available with other shareholders, dispersal of shareholders etc; • Examined the adequacy of disclosures in the consolidated financial statements.
<p>Impairment loss allowance in the financial services business</p> <p>As at 31 March 2023, the carrying value of loan assets measured at amortised cost, aggregated Rs 86,456 crore (net of allowance of expected credit loss Rs 3,649 crore) constituting approximately 82% of the financial service's business total assets. Significant judgement is used in classifying these loan assets and applying appropriate measurement principles. ECL on such loan assets measured at amortised cost is a critical estimate involving greater level of management judgement. As part of the component auditor's risk assessment, they determined that the ECL on such loan assets has a high degree of estimation uncertainty, with a potential range of reasonable outcomes. The elements of estimating ECL which involved increased level of audit focus are the following:</p> <ul style="list-style-type: none"> • Qualitative and quantitative factors used in staging the loan assets measured at amortised cost; • Basis used for estimating Probabilities of Default ("PD"), Loss Given Default ("LGD") and Exposure at Default ("EAD") at product level with past trends; • Judgements used in projecting economic scenarios and probability weights applied to reflect future economic conditions; and • Adjustments to model driven ECL results to address emerging trends. 	<p>The audit procedures applied by the auditor of the component included:</p> <p>Examined the policies approved by the Board of Directors of the component that articulate the objectives of managing each portfolio and their business models. The component auditor have also verified the methodology adopted for computation of ECL ("ECL Model") that addresses policies approved by the Board of Directors of the component, procedures and controls for assessing and measuring credit risk on all lending exposures measured at amortised cost. Additionally, the component auditor have confirmed that adjustments to the output of the ECL Model is consistent with the documented rationale and basis for such adjustments and that the amount of adjustment has been approved by the Audit Committee of the Board of Directors of the component. The audit procedures related to the allowance for ECL included the following, among others:</p> <ul style="list-style-type: none"> • Testing the design and operating effectiveness of the following: <ul style="list-style-type: none"> a. completeness and accuracy of the EAD and the classification thereof into stages consistent with the definitions applied in accordance with the policy approved by the Board of Directors of the component including the appropriateness of the qualitative factors to be applied; b. completeness, accuracy and appropriateness of information used in the estimation of the PD and LGD for the different stages depending on the nature of the portfolio; and c. accuracy of the computation of the ECL estimate including reasonableness of the methodology used to determine macro-economic overlays and adjustments to the output of the ECL Model. • Test of details on a sample in respect of the following: <ul style="list-style-type: none"> a. accuracy and completeness of the input data such as period of default and other related information used in estimating the PD; b. the mathematical accuracy of the ECL computation by using the same input data as used by the component; c. completeness and accuracy of the staging of the loans and the underlying data based on which the ECL estimates have been computed; and d. evaluating the adequacy of the adjustment made to the output as per the ECL Model to ensure that the adjustment was in conformity with the amount approved by the Audit Committee of the component.

■ Other Information

The Holding Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Holding Company's annual report, but does not include the financial statements and auditor's report thereon. The Holding Company's annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Holding Company's annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the relevant laws and regulations.

■ Management's and Board of Directors' Responsibilities for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated state of affairs, consolidated profit/loss and other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group including its associates and joint ventures in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. The respective Management and Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each company and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for assessing the ability of each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for overseeing the financial reporting process of each company.

■ Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.

- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting in preparation of consolidated financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates and joint ventures to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial statements of such entities or business activities within the Group and its associates and joint ventures to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion. Our responsibilities in this regard are further described in paragraph (a) of the section titled "Other Matters" in this audit report.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

■ Other Matters

- a. We did not audit the financial statements of 114 subsidiaries, whose financial statements reflect total assets (before consolidation adjustments) of Rs 128,280 crore as at 31 March 2023, total revenues (before consolidation adjustments) of Rs 39,739 crore and net cash outflows (before consolidation adjustments) amounting to Rs 713 crore for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the Group's share of net profit (and other comprehensive income) (before consolidation adjustments) of Rs 152 crore for the year ended 31 March 2023, in respect of 20 associates and 18 joint ventures, whose financial statements have not been audited by us. These financial statements have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, joint ventures and associates, and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries, joint ventures and associates is based solely on the reports of the other auditors.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matter with respect to our reliance on the work done and the reports of the other auditors.

- b. The financial statements of 6 subsidiaries, whose financial statements reflect total assets (before consolidation adjustments) of Rs 2 crore as at 31 March 2023, total revenues (before consolidation adjustments) of Rs 0 crore and net cash outflows (before consolidation adjustments) amounting to Rs 33 crore for the year ended on that date, as considered in the consolidated financial statements, have not been audited either by us or by other auditors. The consolidated financial statements also include the Group's share of net profit (and other comprehensive income) (before consolidation adjustments) of Rs 20 crore for the year ended 31 March 2023, as considered in the consolidated financial statements, in respect of 6 associates and 4 joint ventures, whose financial statements have not been audited by us or by other auditors. These unaudited financial statements have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, joint ventures and associates, and our report in terms of sub-section (3) of Section 143 of the Act in so far as it relates to the aforesaid subsidiaries, joint ventures and associates, is based solely on such unaudited financial statements. In our opinion and according to the information and explanations given to us by the Management, these financial statements are not material to the Group.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of this matter with respect to the financial statements certified by the Management.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. (A) As required by Section 143(3) of the Act, based on our audit and on the consideration of reports of the other auditors on separate/consolidated financial statements of such subsidiaries, associates and joint ventures as were audited by other auditors, as noted in the "Other Matters" paragraph, we report, to the extent applicable, that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
 - c. The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated statement of cash flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
 - d. In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
 - e. On the basis of the written representations received from the directors of the Holding Company as on 31 March 2023 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies, associate companies and joint ventures incorporated in India, none of the directors of the Group companies, its associate companies and joint ventures incorporated in India is disqualified as on 31 March 2023 from being appointed as a director in terms of Section 164(2) of the Act.
 - f. With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies, associate companies and joint ventures incorporated in India and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- (B) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate/consolidated financial statements of the subsidiaries, associates and joint ventures, as noted in the "Other Matters" paragraph:
 - a. The consolidated financial statements disclose the impact of pending litigations as at 31 March 2023 on the consolidated financial position of the Group, its associates and joint ventures. Refer Note 44 to the consolidated financial statements.
 - b. Provision has been made in the consolidated financial statements, as required under the applicable law or Ind AS, for material foreseeable losses, on long-term contracts including derivative contracts. Refer Note 36 to the consolidated financial statements in respect of such items as it relates to the Group, its associates and joint ventures.
 - c. There has been no delay in transferring amounts to the Investor Education and Protection Fund by the Holding Company or its subsidiary companies, associate companies and joint ventures incorporated in India during the year ended 31 March 2023.
 - d.
 - (i) The respective management of the Holding Company and its subsidiary companies incorporated in India whose financial statements have been audited have represented to us and the other auditor of such subsidiary company that, to the best of their knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or such subsidiary companies to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or such subsidiary companies ("Ultimate Beneficiaries") or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
 - (ii) The respective management of the Holding Company and its subsidiary companies incorporated in India whose financial statements have been audited have represented to us and the other auditor of such subsidiary company that, to the best of their knowledge and belief, no funds have been received by the Holding Company or such subsidiary companies from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or such subsidiary companies shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries.
 - (iii) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditor of the subsidiary company incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditor notice that has caused us or the other auditor to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.

- e. The dividend declared or paid during the year by the Holding Company and its subsidiary companies, associate companies and joint ventures incorporated in India is in compliance with Section 123 of the Act.
- f. As proviso to rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable for the Holding Company or any of such subsidiary companies, associate companies and joint ventures only with effect from 1 April, 2023, reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 is not applicable.

(C) With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act:

In our opinion and according to the information and explanations given to us and based on the reports of the statutory auditors of such subsidiary companies, associate companies and joint ventures incorporated in India which were not audited by us, the remuneration paid during the current year by the Holding Company and its subsidiary companies, associate companies and joint ventures to its directors is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director by the Holding Company and its subsidiary companies, associate companies and joint ventures is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) of the Act which are required to be commented upon by us.

For B S R & Co. LLP

Chartered Accountants

Firm's Registration No.: 101248W/W-100022

Venkataramanan Vishwanath

Partner

Membership No.: 113156

ICAI UDIN: 23113156BGYUJG1038

Place : Mumbai
Date : 26 May 2023

Annexure A to the Independent Auditor's Report on the Consolidated Financial Statements of Mahindra & Mahindra Limited for the year ended 31 March 2023

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(xxi) In our opinion and according to the information and explanations given to us, following companies incorporated in India and included in the consolidated financial statements, have unfavourable remarks, qualification or adverse remarks given by the respective auditors in their reports under the Companies (Auditor's Report) Order, 2020 (CARO):

Sr. No.	Name of the entities	CIN	Relationship	Clause number of the CARO report which is unfavourable or qualified or adverse
1	Kota Farm Services Limited	U02005MH2001PLC131699	Subsidiary	Clause 3(XVII) and 3(XIX)
2	Mahindra Construction Company Limited	U45200MH1992PLC068846	Subsidiary	Clause 3(XIX)
3	Officemartindia.com Limited	U74999MH2000PLC126610	Subsidiary	Clause 3(XVII) and 3(XIX)
4	Transtech Logistics Private Limited	U60231KA2008PTC048036	Joint Venture	Clause 3(XIX)

In addition to the above, there are certain companies in the Group whose auditors have reported cash losses in the financial year under clause 3(XVII) of the CARO report. Based on information and explanations provided to us, in our opinion, these observations are not considered unfavourable or qualified or adverse in nature and hence not reported under this clause.

The above does not include comments, if any, in respect of the following entities as the CARO report relating to them has not been issued by its auditor till the date of principal auditor's report.

Name of the entities	CIN	Relationship
Aquasail Distribution Private Limited	U93090MH2006PTC164021	Joint Venture
Brainbees Solutions Private Limited	U51100PN2010PTC136340	Associate
Medwell Ventures Private Limited	U85100GJ2014PTC079080	Associate
New Delhi Centre for Sight Limited	U85120MH2002PLC338742	Joint Venture
ReNew Sunlight Energy Private Limited	U40300DL2020PTC374527	Associate

For B S R & Co. LLP

Chartered Accountants

Firm's Registration No.: 101248W/W-100022

Venkataramanan Vishwanath

Partner

Membership No.: 113156

ICAI UDIN: 23113156BGYUJG1038

Place : Mumbai
Date : 26 May 2023

Annexure B to the Independent Auditor's Report on the consolidated financial statements of Mahindra & Mahindra Limited for the year ended 31 March 2023

Report on the internal financial controls with reference to the aforesaid consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Act

(Referred to in paragraph 2(A)(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Opinion

In conjunction with our audit of the consolidated financial statements of Mahindra & Mahindra Limited (hereinafter referred to as "the Holding Company") as of and for the year ended 31 March 2023, we have audited the internal financial controls with reference to financial statements of the Holding Company and such companies incorporated in India under the Act which are its subsidiary companies, its associate companies and joint ventures, as of that date.

In our opinion and based on the consideration of reports of the other auditors on internal financial controls with reference to financial statements of subsidiary companies, associate companies and joint ventures, as were audited by the other auditors, the Holding Company and such companies incorporated in India which are its subsidiary companies, its associate companies and joint ventures, have, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at 31 March 2023, based on the internal financial controls with reference to financial statements criteria established by such companies considering the essential components of such internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's and Board of Directors' Responsibilities for Internal Financial Controls

The respective Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the respective company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors of the relevant subsidiary companies, associate companies and joint ventures in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

■ Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

■ Other Matters

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements insofar as it relates to 59 subsidiary companies, 5 associate companies and 14 joint ventures, which are companies incorporated in India, is based on the corresponding reports of the auditors of such companies incorporated in India.

The internal financial controls with reference to financial statements insofar as it relates to 3 associate companies and 2 joint ventures, which are companies incorporated in India and included in these consolidated financial statements, have not been audited either by us or by other auditors. In our opinion and according to the information and explanations given to us by the Management, such unaudited associate companies and joint ventures are not material to the Holding Company.

Our opinion is not modified in respect of this matter.

For **B S R & Co. LLP**
Chartered Accountants
Firm's Registration No.: 101248W/W-100022

Venkataramanan Vishwanath
Partner
Membership No.: 113156
ICAI UDIN: 23113156BGYUJG1038

Place : Mumbai
Date : 26 May 2023

Consolidated Balance Sheet | as at 31st March, 2023

Rupees crores

	Note	2023	2022
I. ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment.....	4	20,351.33	21,902.26
Capital work-in-progress.....	5	1,222.66	3,036.10
Goodwill.....	6	2,548.90	1,340.40
Other intangible assets.....	7	4,239.75	2,775.83
Intangible assets under development.....	8	2,745.92	3,666.71
Investments accounted using equity method.....	9	14,380.57	13,149.70
Financial assets			
(i) Investments.....	9	6,625.93	6,060.85
(ii) Trade receivables.....	10	282.60	309.43
(iii) Loans.....	11	52,772.75	38,849.40
(iv) Other financial assets.....	12	3,353.97	2,206.65
Deferred tax assets (net).....	13	1,615.46	1,724.31
Income tax assets (net).....		1,802.88	1,604.24
Other non-current assets.....	14	2,623.61	2,338.92
		1,14,566.33	98,964.80
CURRENT ASSETS			
Inventories.....	15	16,854.97	11,595.82
Financial assets			
(i) Investments.....	9	14,265.92	10,849.88
(ii) Trade receivables.....	10	7,028.02	6,373.95
(iii) Cash and cash equivalents.....	16	3,493.41	3,487.59
(iv) Bank balances other than cash and cash equivalents.....	16	7,780.02	7,630.02
(v) Loans.....	11	34,684.81	29,242.26
(vi) Other financial assets.....	12	1,951.70	1,998.95
Other current assets.....	14	5,209.99	3,969.53
Assets classified as held for sale.....		56.60	-
		91,325.44	75,148.00
TOTAL ASSETS		2,05,891.77	1,74,112.80
II. EQUITY AND LIABILITIES			
EQUITY			
Equity share capital.....	17	556.82	556.06
Other equity.....		55,808.97	46,566.58
Equity attributable to owners of the company.....		56,365.79	47,122.64
Non-controlling interests.....		10,716.32	9,702.62
		67,082.11	56,825.26
LIABILITIES			
NON-CURRENT LIABILITIES			
Financial liabilities			
(ia) Borrowings.....	19	55,027.39	48,625.06
(ib) Lease liabilities.....		2,882.50	2,432.55
(ii) Trade payables			
Total outstanding dues of creditors other than micro enterprises and small enterprises.....	20	0.04	1.55
(iii) Other financial liabilities.....	21	1,370.45	1,406.04
Provisions.....	22	1,815.95	1,497.99
Deferred tax liabilities (net).....	13	1,608.64	1,786.10
Other non-current liabilities.....	23	5,525.28	5,249.92
		68,230.25	60,999.21
CURRENT LIABILITIES			
Financial liabilities			
(ia) Borrowings.....	19	33,739.62	26,042.12
(ib) Lease liabilities.....		597.34	505.48
(ii) Trade payables	20		
(a) Total outstanding dues of micro enterprises and small enterprises.....		363.63	195.51
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises.....		23,472.03	18,841.04
(iii) Other financial liabilities.....	21	4,424.94	4,422.25
Other current liabilities.....	23	6,176.38	4,921.72
Provisions.....	22	1,189.48	968.19
Current tax liabilities (net).....		615.99	392.02
		70,579.41	56,288.33
TOTAL EQUITY AND LIABILITIES		2,05,891.77	1,74,112.80

The accompanying notes 1 to 49 are an integral part of the Consolidated Financial Statements

In terms of our report attached.

For Mahindra & Mahindra Limited

For **B S R & Co. LLP**
Chartered Accountants
Firm's Registration No : 101248W/W-100022

Directors:
Vikram Singh Mehta (DIN - 00041197)
Vishakha N. Desai (DIN - 05292671)
T. N. Manoharan (DIN - 01186248)
Haigreva Khaitan (DIN - 00005290)
Shikha Sharma (DIN - 00043265)
Nisaba Godrej (DIN - 00591503)
Muthiah Murugappan (DIN - 07858587)
Vijay Kumar Sharma (DIN - 02449088)
CP Gurnani (DIN - 00018234)

Anand G. Mahindra Chairman (DIN - 00004695)
Anish Shah Managing Director and CEO (DIN - 02719429)
Rajesh Jejurikar Executive Director and CEO (Auto and Farm Sector) (DIN - 00046823)
Manoj Bhat Group Chief Financial Officer
Narayan Shankar Company Secretary (ACS No. 8666)
Mumbai, 26th May, 2023

Venkataramanan Vishwanath
Partner
Membership No : 113156
Mumbai, 26th May, 2023

Consolidated Statement of Profit and Loss | for the year ended 31st March, 2023

	Note	2023	2022
<i>Rupees crores</i>			
INCOME			
Revenue from operations.....	24	1,21,268.55	90,170.57
Other income.....	25	1,206.49	934.51
Total Income.....		1,22,475.04	91,105.08
EXPENSES			
Cost of materials consumed.....	26	68,477.97	46,265.48
Purchases of stock-in-trade.....		7,541.90	6,399.37
Changes in inventories of finished goods, stock-in-trade and work-in-progress.....	27	(2,032.31)	(861.66)
Employee benefits expense.....	28	9,677.95	8,386.74
Finance costs.....	29	5,829.70	5,018.05
Depreciation, amortisation and impairment expense.....	30	4,356.81	3,507.50
Other expenses.....	31	17,317.75	15,297.79
Total Expenses.....		1,11,169.77	84,013.27
Profit Before Exceptional Items, share of profit of associates and joint ventures and tax.....		11,305.27	7,091.81
Exceptional items (net).....	32	1,249.52	414.17
Share of profit of associates and joint ventures (net).....		1,505.44	1,855.79
Profit Before Tax.....		14,060.23	9,361.77
Tax Expense			
Current tax.....	13	(2,742.04)	(1,868.10)
Deferred tax.....		56.29	(240.66)
Profit for the year.....		11,374.48	7,253.01
Other Comprehensive Income/(Loss)			
A. (i) Items that will not be reclassified to profit or loss			
(a) Remeasurements of the defined benefit plans.....		(154.55)	141.12
(b) Equity instruments through other comprehensive income.....		(45.11)	(75.83)
(c) Share of other comprehensive income/(loss) of equity accounted investees.....		11.84	9.97
(ii) Income tax relating to items that will not be reclassified to profit or loss.....		35.53	(36.22)
B. (i) Items that will be reclassified to profit or loss			
(a) Exchange differences in translating the financial statements of foreign operations.....		(129.76)	(287.33)
(b) Debt instruments through other comprehensive income.....		(92.64)	(1.18)
(c) Effective portion of gains/(losses) on designated portion of hedging instruments in a cash flow hedge.....		(5.50)	14.82
(d) Share of other comprehensive income/(loss) of equity accounted investees.....		186.04	136.25
(ii) Income tax relating to items that will be reclassified to profit or loss.....		7.16	(13.07)
Total Other Comprehensive Income/(Loss).....		(186.99)	(111.47)
Total Comprehensive Income/(Loss) for the year.....		11,187.49	7,141.54
Profit/(Loss) for the year attributable to:			
Owners of the company.....		10,281.50	6,577.32
Non-controlling interests.....		1,092.98	675.69
		11,374.48	7,253.01
Other Comprehensive Income/(Loss) for the year attributable to:			
Owners of the company.....		(170.03)	(94.79)
Non-controlling interests.....		(16.96)	(16.68)
		(186.99)	(111.47)
Total Comprehensive Income/(Loss) for the year attributable to:			
Owners of the company.....		10,111.47	6,482.53
Non-controlling interests.....		1,076.02	659.01
		11,187.49	7,141.54
Earnings per equity share			
(Face value Rs. 5/- per share) (Rupees)	33		
Basic.....		92.41	59.20
Diluted.....		91.96	58.83

The accompanying notes 1 to 49 are an integral part of the Consolidated Financial Statements

In terms of our report attached.

For Mahindra & Mahindra Limited

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No : 101248W/W-100022

Venkataramanan Vishwanath

Partner

Membership No : 113156

Mumbai, 26th May, 2023

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Manoj Bhat

Narayan Shankar

Chairman (DIN - 00004695)

Managing Director and CEO (DIN - 02719429)

Executive Director and CEO (Auto and Farm Sector)
(DIN - 00046823)

Group Chief Financial Officer

Company Secretary (ACS No. 8666)

Mumbai, 26th May, 2023

Consolidated Statement of Changes in Equity | for the year ended 31st March, 2023

(A) Equity Share Capital

Particulars	Rupees crores	
	2023	2022
Issued, subscribed and paid up:		
Balance as at the beginning of the year.....	556.06	555.15
Changes in equity share capital due to prior period error.....	—	—
Restated balance	556.06	555.15
Add: Allotment of shares by M&M ESOP Trust to Employees.....	0.59	0.91
Add: Shares issued under scheme of arrangement.....	0.17	—
Balance as at the end of the year	556.82	556.06

(B) Other Equity

Particulars	Attributable to owners of the company							Non-controlling interests	Total			
	Reserves and surplus		Items of other comprehensive income			Total other equity						
	Capital reserve on consolidation	Securities premium	Shares options outstanding account	Other reserves	Retained earnings		Debt instrument through other comprehensive income			Equity instrument through other comprehensive income	Effective portion of Cash Flow Hedges (Refer Note 36 (a) (ii))	Foreign currency translation reserve
As at 1st April, 2022	369.99	2,649.46	223.46	4,632.30	39,174.21	(30.86)	(130.01)	(37.25)	(284.72)	46,566.58	9,702.62	56,269.20
Profit/(loss) for the year.....	—	—	—	—	10,281.50	—	—	—	—	10,281.50	1,092.98	11,374.48
Other comprehensive income/(loss).....	—	—	—	—	(86.22)	(36.87)	(59.48)	(66.80)	79.34	(170.03)	(16.96)	(186.99)
Total comprehensive income/(loss) for the year	—	—	—	—	10,195.28	(36.87)	(59.48)	(66.80)	79.34	10,111.47	1,076.02	11,187.49
Dividend paid on equity shares.....	—	—	—	—	(1,284.77)	—	—	—	—	(1,284.77)	(237.38)	(1,522.15)
Other comprehensive income reclassified to profit or loss.....	—	—	—	—	—	—	—	(0.44)	(24.02)	(24.46)	—	(24.46)
Other comprehensive income/(loss) reclassified to Retained earnings.....	—	—	—	—	7.48	—	(7.48)	—	—	—	—	—
Transfers from Retained earnings.....	—	—	—	210.76	(210.76)	—	—	—	—	—	—	—
On business combinations during the year.....	—	—	—	—	—	—	—	—	—	—	—	—
On disposal of subsidiaries during the year.....	(0.72)	—	—	(2.23)	—	—	—	—	—	(2.95)	195.33	195.33
Exercise of employee stock options.....	—	86.42	(78.18)	—	—	—	—	—	—	8.24	(50.73)	(53.68)
Allotment of bonus shares by M&M ESOP trust to employees.....	—	(0.30)	—	—	—	—	—	—	—	(0.30)	—	(0.30)
On account of employee stock options lapsed.....	—	—	(4.04)	4.04	—	—	—	—	—	—	—	—
Share-based payment to employees.....	—	—	111.57	—	—	—	—	—	—	111.57	—	111.57
Hyperinflation adjustment.....	—	—	—	—	443.00	—	—	—	—	443.00	—	443.00
Transactions with non-controlling interest and changes in group's interest.....	—	9.90	7.52	—	(136.83)	—	—	—	—	(119.41)	30.46	(88.95)
As at 31st March, 2023	369.27	2,745.48	260.33	4,844.87	48,187.61	(67.73)	(196.97)	(104.49)	(229.40)	55,808.97	10,716.32	66,525.29

Re-measurement gain (net) on defined benefit plans, net of deferred tax, aggregating to **Rs. 103.97 crores** (2022: Rs. 103.97 crores) has been recognised during the year as part of retained earnings.

Consolidated Statement of Changes in Equity | for the year ended 31st March, 2023 (contd.)

(B) Other Equity (contd.)

Rupees crores

Particulars	Attributable to owners of the company										Non-controlling interests	Total
	Reserves and surplus			Items of other comprehensive income				Total other equity				
	Capital reserve on consolidation	Securities premium	Shares options outstanding account	Other reserves	Retained earnings	Debt instrument through other comprehensive income	Equity instrument through other comprehensive income	Effective portion of Cash Flow Hedges (Refer Note 36 (a) (ii))	Foreign currency translation reserve			
As at 1st April, 2021	369.27	2,535.11	254.88	4,511.42	33,667.96	(30.05)	(66.41)	(100.76)	(114.65)	41,026.77	9,070.31	50,097.08
Profit / (loss) for the year.....	—	—	—	—	6,577.32	—	—	—	—	6,577.32	675.69	7,253.01
Other comprehensive income / (loss).....	—	—	—	—	103.97	(0.81)	(63.69)	64.88	(199.14)	(94.79)	(16.68)	(111.47)
Total comprehensive income / (loss) for the year	—	—	—	—	6,681.29	(0.81)	(63.69)	64.88	(199.14)	6,482.53	659.01	7,141.54
Dividend paid on equity shares.....	—	—	—	—	(979.17)	—	—	—	—	(979.17)	(57.02)	(1,036.19)
Other comprehensive income reclassified to profit or loss.....	—	—	—	—	—	—	—	(1.37)	36.78	35.41	—	35.41
Other comprehensive income / (loss) reclassified to Retained earnings.....	—	—	—	—	(0.09)	—	0.09	—	—	—	—	—
Transfers from Retained earnings.....	—	—	—	117.78	(117.78)	—	—	—	—	—	—	—
On business combinations during the year....	0.72	—	—	—	—	—	—	—	—	0.72	39.57	40.29
On disposal of subsidiaries during the year....	—	—	—	—	—	—	—	—	—	—	3.94	3.94
Exercise of employee stock options.....	—	114.80	(114.80)	—	—	—	—	—	—	—	—	—
Allotment of bonus shares by M&M ESOP trust to employees.....	—	(0.45)	—	—	—	—	—	—	—	(0.45)	—	(0.45)
On account of employee stock options lapsed.....	—	—	(3.10)	3.10	—	—	—	—	—	—	—	—
Share-based payment to employees.....	—	—	86.48	—	—	—	—	—	—	86.48	—	86.48
Transactions with non-controlling interest and changes in group's interest.....	—	—	—	—	(78.00)	—	—	—	(7.71)	(85.71)	(13.19)	(98.90)
As at 31st March, 2022	369.99	2,649.46	223.46	4,632.30	39,174.21	(30.86)	(130.01)	(37.25)	(284.72)	46,566.58	9,702.62	56,269.20

Consolidated Statement of Changes in Equity | for the year ended 31st March, 2023 (contd.)

(C) Other reserves

Rupees crores

Particulars	Capital Redemption Reserve	Capital Reserve	Debenture Redemption Reserve	General Reserve	Statutory Reserve	Total
As at 1st April, 2022	73.69	23.52	76.02	3,146.36	1,312.71	4,632.30
Transfer from retained earnings.....	—	—	—	—	210.76	210.76
On disposal of subsidiaries during the year.....	—	—	(2.23)	—	—	(2.23)
On account of employee stock options lapsed.....	—	—	—	4.04	—	4.04
As at 31st March, 2023	73.69	23.52	73.79	3,150.40	1,523.47	4,844.87
As at 1st April, 2021	73.69	23.52	76.02	3,143.26	1,194.93	4,511.42
Transfer from retained earnings.....	—	—	—	—	117.78	117.78
On account of employee stock options lapsed.....	—	—	—	3.10	—	3.10
As at 31st March, 2022	73.69	23.52	76.02	3,146.36	1,312.71	4,632.30

(D) Notes

- The Company has reduced the share capital by **Rs. 11.36 crores** (2022: Rs. 11.65 crores) and securities premium by **Rs. 182.94 crores** (2022: Rs. 182.94 crores) for the **2,27,05,304** shares of Rs. 5 each (2022: 2,32,95,651 shares of Rs. 5 each) held by the M&M ESOP Trust pending transfer to the eligible employees.
- The Company has also reduced the share capital by **Rs. 21.12 crores** (2022: Rs. 21.12 crores) and retained earnings by **Rs. 1,168.20 crores** (2022: Rs. 1,168.20 crores) for **4,22,35,214** shares of Rs. 5 each (2022: 4,22,35,214 shares of Rs. 5 each) held by M&M Benefit Trust.
- The share capital of the Company has also been reduced and the securities premium increased by **Rs. 32.47 crores** (2022: Rs. 32.77 crores) for **2,27,05,303** bonus shares of Rs. 5 each (2022: 2,32,95,650 bonus shares of Rs. 5 each) issued by the Company to M&M ESOP Trust and for **4,22,35,214** bonus shares of Rs. 5 each (2022: 4,22,35,214 bonus shares of Rs. 5 each) issued by the Company to M&M Benefit Trust in December, 2017.

(E) Description of the nature and purpose of reserves

(i) Capital reserve

Capital reserve represents receipt of Government grants from a package of incentive given by Maharashtra Government for setting up /extension of plants in specified areas.

(ii) Capital reserve on consolidation

Gain on bargain purchase, i.e., excess of fair value of net assets acquired over the fair value of consideration in a business combination or on acquisition of interest in associate is recognised as capital reserve on consolidation.

(iii) Securities premium

Securities premium is used to record the premium on issue of shares. The fair value of employee stock options is recognised in securities premium once the shares have been allotted on exercise of the options.

(iv) General reserve

The general reserve comprises of transfer of profits from retained earnings for appropriation purposes. The reserve can be distributed /utilised by the Company in accordance with the Companies Act, 2013.

(v) Retained earnings

Retained earnings comprises of accumulated balance of profits/(losses) of current and prior years including transfers made to /from other reserves from time to time. The reserve can be utilised or distributed by the Company in accordance with the provisions of the Companies Act, 2013

(vi) Debenture redemption reserve

Debenture redemption reserve is a statutory reserve (as per Companies Act, 2013) created out of profits of the company available for payment of dividend for the purpose of redemption of debentures issued by the Company. On completion of redemption, the reserve is transferred to retained earnings.

(vii) Share option outstanding account

The share option outstanding account represents reserve in respect of equity settled share options granted to the Company's employees in pursuance of the employee stock option plan.

(viii) Statutory reserve

Statutory reserve has been created pursuant to section 45- IC of the RBI Act, 1934 and section 29C of the National Housing Act, 1987.

(ix) Capital redemption reserve

Capital redemption reserve was created against redemption of preference shares.

The accompanying notes 1 to 49 are an integral part of the Consolidated Financial Statements

In terms of our report attached.

For **Mahindra & Mahindra Limited**

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No : 101248W/W-100022

Venkataramanan Vishwanath

Partner

Membership No : 113156

Mumbai, 26th May, 2023

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Executive Director and CEO (Auto and Farm Sector)
(DIN - 00046823)

Group Chief Financial Officer

Company Secretary (ACS No. 8666)

Mumbai, 26th May, 2023

Consolidated Cash Flow Statement | for the year ended 31st March, 2023

Rupees crores

	2023	2022
A. CASH FLOW FROM OPERATING ACTIVITIES:		
Profit Before Exceptional Items, share of profit of associates and joint ventures and tax.....	11,305.27	7,091.81
Adjustments for:		
Depreciation, amortisation and impairment expense.....	4,356.81	3,507.50
Loss/(gain) on foreign exchange fluctuation and other adjustments (net).....	59.62	(65.31)
Gain due to change in lease arrangements.....	—	(15.07)
Dividend on investments and interest income [excluding Rs. 12,152.00 crores (2022: Rs. 10,923.82 crores) in respect of financial services business].....	(528.01)	(418.38)
Interest, commitment and finance charges [excluding Rs. 5,079.63 crores (2022: Rs. 4,392.60 crores) in respect of financial services business].....	750.07	625.45
Equity-settled share-based payment expenses.....	139.75	105.25
Net gain on financial instruments measured at fair value.....	(426.73)	(355.65)
(Gain)/Loss on property, plant and equipment sold /scrapped /written off (net).....	(14.89)	39.11
	4,336.62	3,422.90
Operating Profit before working capital changes.....	15,641.89	10,514.71
Changes in:		
Trade and other receivables.....	(2,904.47)	(2,044.51)
Financial services receivable.....	(18,797.21)	(461.61)
Inventories.....	(5,251.96)	(2,172.99)
Trade and other payables and provisions.....	7,012.60	4,972.37
	(19,941.04)	293.26
Cash (used in)/generated from operations.....	(4,299.15)	10,807.97
Income taxes paid (net of refunds and interest on refunds).....	(2,774.87)	(1,560.42)
Net cash (used in)/from operating activities.....	(7,074.02)	9,247.55
B. CASH FLOW FROM INVESTING ACTIVITIES:		
Payment to acquire property, plant & equipment and other intangible assets.....	(6,304.57)	(6,039.80)
Proceeds from sale of property, plant & equipment and other intangible assets.....	137.78	119.94
Payment to acquire investments.....	(50,164.56)	(65,421.47)
Proceeds from sale of investments.....	46,269.08	65,127.25
Interest received (excluding financial services business).....	463.67	419.57
Dividends received from joint ventures and associates.....	1,391.01	1,245.78
Proceeds from capital reduction/buy-back of shares by joint venture.....	70.93	55.05
Dividends received from others.....	5.68	1.25
Bank deposits placed.....	(12,292.91)	(7,468.23)
Bank deposits matured.....	10,755.17	8,813.19
Net change in earmarked and margin accounts with banks.....	70.89	175.39
Receivables /Inter corporate deposits placed.....	(987.00)	(818.28)

Consolidated Cash Flow Statement | for the year ended 31st March, 2023 (contd.)

Rupees crores

	2023	2022
Inter corporate deposits refunded.....	893.92	266.50
Purchase of investment in joint ventures and associates (including share application money).....	(62.05)	(222.38)
Purchase consideration paid on acquisition of subsidiaries net of cash acquired.....	(586.58)	(41.83)
Consideration received on disposal of subsidiaries.....	740.28	5.72
Consideration received on disposal (including partial sale of investment) of associates and joint ventures.....	1,052.00	556.53
Net cash used in investing activities	(8,547.26)	(3,225.82)
C. CASH FLOW FROM FINANCING ACTIVITIES:		
Proceeds from issue of shares to employees by ESOP trust.....	0.53	0.92
Proceeds from borrowings.....	55,622.41	53,879.94
Repayments of borrowings.....	(37,572.29)	(56,937.78)
Net change in loans repayable on demand and cash credit.....	516.71	(285.21)
Proceeds from issue of Compulsorily Convertible Preference Shares.....	400.00	—
Repayment of lease liabilities.....	(750.78)	(583.23)
Dividends paid.....	(1,284.75)	(980.44)
Dividend paid to non-controlling interests.....	(237.38)	(57.02)
Transactions with non-controlling interest.....	(13.94)	(240.28)
Interest, commitment and finance charges paid (excluding financial services business).....	(734.40)	(679.50)
Net cash from /(used in) financing activities	15,946.11	(5,882.60)
Net increase in cash and cash equivalents	324.83	139.13
Cash and cash equivalents at the beginning of the year.....	3,487.59	3,374.59
Cash and cash equivalents related to disposal of subsidiaries.....	(352.87)	(13.36)
Unrealised gain /(loss) on foreign currency cash and cash equivalents (net).....	33.86	(12.77)
Cash and cash equivalents at the end of the year (Refer note 16)	3,493.41	3,487.59

Notes to the Consolidated Cash Flow Statement for the year ended 31st March, 2023.

The above Cash Flow Statement has been prepared under the 'indirect method' as set out in Ind AS 7 - Statement of Cash Flow.

The accompanying notes 1 to 49 are an integral part of the Consolidated Financial Statements

In terms of our report attached.

For Mahindra & Mahindra Limited

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No : 101248W/W-100022

Venkataramanan Vishwanath

Partner

Membership No : 113156

Mumbai, 26th May, 2023

Directors:

Vikram Singh Mehta (DIN - 00041197)

Vishakha N. Desai (DIN - 05292671)

T. N. Manoharan (DIN - 01186248)

Haigreve Khaitan (DIN - 00005290)

Shikha Sharma (DIN - 00043265)

Nisaba Godrej (DIN - 00591503)

Muthiah Murugappan (DIN - 07858587)

Vijay Kumar Sharma (DIN - 02449088)

CP Gurnani (DIN - 00018234)

Anand G. Mahindra

Anish Shah

Rajesh Jejurikar

Manoj Bhat

Narayan Shankar

Chairman (DIN - 00004695)

Managing Director and CEO (DIN - 02719429)

Executive Director and CEO (Auto and Farm Sector)

(DIN - 00046823)

Group Chief Financial Officer

Company Secretary (ACS No. 8666)

Mumbai, 26th May, 2023

Notes to the Consolidated Financial Statements | for the year ended 31st March, 2023

1 General information

Mahindra & Mahindra Limited ('the Company') is a limited company incorporated in India. The address of its registered office and principal activities of the Company are disclosed in the introduction to the Annual Report.

The Ordinary (Equity) shares of the Company are listed on the National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE") in India. The Global Depository Receipts (GDRs) of the Company are listed on the Luxembourg Stock Exchange and also admitted for trading on International Order Book (IOB) of London Stock Exchange.

2 Significant Accounting Policies

a) Statement of compliance and basis of preparation and presentation

These consolidated financial statements of Mahindra & Mahindra Limited and its subsidiaries ('the Group' or 'Mahindra Group') have been prepared in accordance with Indian Accounting Standards as per the Companies (Indian Accounting Standards) Rules, 2015 as amended and notified under Section 133 of the Companies Act, 2013 (the 'Act') and other relevant provisions of the Act.

These consolidated financial statements were approved by the Company's Board of Directors and authorised for issue on 26th May, 2023.

b) Basis of measurement

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values.

c) Basis of consolidation

Subsidiaries

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries.

Subsidiaries are entities over which the Group has control. Subsidiaries are consolidated on a line-by-line basis from the date the control is transferred to the Group. They are deconsolidated from the date that control ceases. The acquisition method of accounting is used to account for business combinations by the Group.

Changes in the Group's interest in subsidiaries that do not result in a loss of control are accounted as equity transactions. The carrying amount of the Company's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

In case of loss of control of a subsidiary, the difference of the aggregate of fair value of consideration received and fair value of retained interest as compared to the carrying amount of the assets (including any goodwill) and liabilities of the subsidiary and related non-controlling interest, if any, is recognised as gain or loss in Consolidated statement of profit and loss. Additionally, components of Other Comprehensive Income of Subsidiaries are reclassified to Consolidated statement of profit and loss or transferred directly to retained earnings. The fair value of any investment retained at the date when control is lost is regarded as the cost on initial recognition of investment in an associate or jointly controlled entity or as the fair value on initial recognition of investment classified as a financial asset.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. These financial statements are prepared by applying uniform accounting policies in use at the Group.

Associates

Associates are the entities over which the Group has significant influence. Investment in associates are accounted for using the equity method of accounting, after initially being recognised at cost.

Joint arrangements

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have the rights to the net assets of the arrangement. The results, assets and liabilities of a joint venture are accounted using the equity method of accounting. Where the Group's activities are conducted through joint operations (i.e. the parties have rights to the assets and obligation for liabilities relating to the arrangement), the Group recognises its share of assets, liabilities, income and expenses of such joint operations incurred jointly along with its share of income from the sale of output.

d) Measurement of fair values

A number of Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities. The Group has established policies and procedures with respect to the measurement of fair values.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

2. Significant Accounting Policies (contd.)

e) Use of estimates and judgments

The preparation of financial statements in conformity with Ind AS requires management to make judgments, estimates and assumptions, that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses at the date of these financial statements and the reported amounts of revenues and expenses for the years presented. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed at each balance sheet date. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future periods affected.

Key sources of estimation uncertainty at the date of financial statements, which may cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year, is in respect of useful lives of property, plant and equipment, other intangible assets, provision for product warranties, fair value of financial assets /liabilities and impairment of investments and goodwill.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

i) **Useful lives of property, plant and equipment and other intangible assets**

The Group reviews the useful lives of property, plant and equipment and other intangible assets at the end of each reporting period. This re-assessment may result in change in depreciation and amortisation expense in future periods.

ii) **Provision for product warranties**

The Group recognises provision for warranties in respect of the products that it sells. Provisions are discounted, where necessary, to its present value based on the best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

iii) **Fair value of financial assets and liabilities and investments**

The Group measures certain financial assets and liabilities on fair value basis at each balance sheet date or at the time they are assessed for impairment. Fair value measurement that are based on significant unobservable inputs (Level 3) requires estimates of operating margin, discount rate, future growth rate, terminal values, etc. based on management's best estimate about future developments.

iv) **Impairment of tangible and intangible assets including goodwill**

The Group estimates the value in use of the cash generating unit (CGU) based on the future cash flows after considering current economic conditions and trends, estimated future operating results and growth rate and anticipated future economic and regulatory conditions. The estimated cash flows are developed using internal forecasts. The discount rate used for the CGUs represent the weighted average cost of capital based on historical market returns of comparable companies.

v) **Impairment of financial services receivable**

The measurement of impairment losses on loan assets and commitments, requires judgement, in estimating the amount and timing of future cash flows and recoverability of collateral values while determining the impairment losses and assessing a significant increase in credit risk.

The financial services business Expected Credit Loss (ECL) calculation is the output of a complex model with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL model that are considered in accounting judgements and estimates include:

- The financial services business criteria for assessing if there has been a significant increase in credit risk
- The segmentation of financial assets when their ECL is assessed on a collective basis
- Development of ECL model, including the various formulae and the choice of inputs
- Selection of forward-looking macroeconomic scenarios and their probability weights, to derive the economic inputs into the ECL model
- Management overlay used in circumstances where management judges that the existing inputs, assumptions and model techniques do not capture all the risk factors relevant to the lending portfolios.

f) **Property, plant and equipment**

Property, plant and equipment are stated at cost of acquisition or construction less accumulated depreciation and accumulated impairment, if any. Cost includes financing cost relating to borrowed funds attributable to the construction or acquisition of qualifying tangible assets upto the date the assets are ready for use.

Depreciation is provided on straight-line basis for property, plant and equipment so as to expense the depreciable amount, i.e. the cost less estimated residual value, over its estimated useful lives. The estimated useful lives and residual values are reviewed annually and the effect of any changes in estimate is accounted for on a prospective basis.

When an asset is scrapped or otherwise disposed off, the cost and related accumulated depreciation are removed from the books of account and resultant profit or loss, if any, is reflected in profit or loss.

2. Significant Accounting Policies (contd.)

The management's estimate of useful lives are in accordance with Schedule II to the Companies Act, 2013, other than the following asset classes, based on the Group's expected usage pattern supported by technical assessment:

<u>Asset Class</u>	<u>Useful lives</u>
(i) Plant and equipment	2-25 years
(ii) Buildings, including roads	3-60 years
(iii) Vehicles	2-10 years

g) Goodwill and Intangible Assets

Goodwill is initially recognised as the excess of consideration paid and acquirer's interest in the net fair value of the identifiable net assets of acquired business. Subsequent to initial measurement, goodwill is measured at cost less accumulated impairment, if any. Goodwill is allocated to the cash-generating unit which is expected to benefit from the business combination.

Intangible assets are initially recognised at cost except those acquired in a business combination.

Subsequent to initial recognition, intangible assets with definite useful lives are amortised on a straight line basis so as to reflect the pattern in which the asset's economic benefits are consumed.

Intangible assets under development

The Group expenses costs incurred during research phase to profit or loss in the year in which they are incurred. Development phase expenses are initially recognised as intangible assets under development until the development phase is complete, upon which the amount is capitalised as intangible asset.

Intangible assets acquired under business combination

Intangible assets acquired in a business combination and recognised separately from goodwill are initially recognised at their fair value on the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

Other intangible assets

Technical Knowhow

The expenditure incurred is amortised over the estimated period of benefit, commencing with the year of purchase of the technology.

Development Expenditure

The expenditure incurred on technical services and other project/product related expenses are amortised over the estimated period of benefit, not exceeding 60 months.

Brand license fee

The expenditure incurred is amortised over the period of relevant licence fee or the estimated period of benefit, whichever is lower.

Software Expenditure

The expenditure incurred is amortised over 36 months commencing from the year in which the expenditure is incurred.

Others

The expenditure incurred is amortised over the estimated period of benefit.

The amortisation period for intangible assets with finite useful lives are reviewed annually and changes in expected useful lives are treated as changes in estimates.

h) Impairment of Assets

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount, which is the higher of the value in use or fair value less cost to sell, of the asset or cash-generating unit, as the case may be, is estimated and impairment loss (if any) is recognised and the carrying amount is reduced to its recoverable amount.

When an impairment loss subsequently reverses, the carrying amount of the asset or a cash-generating unit is increased to the revised estimate of its recoverable amount, so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) earlier.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

2. Significant Accounting Policies (contd.)

i) Inventories

Inventories comprise cost of purchase, conversion and other costs incurred in bringing the inventories to their present location and condition.

Raw materials and bought out components are valued at the lower of cost or net realisable value. Cost is determined on the basis of the weighted average method.

Finished goods produced, stock in trade, manufactured components and work-in-progress are carried at cost or net realisable value whichever is lower.

Stores, spares and tools other than obsolete and slow moving items are carried at cost. Obsolete and slow moving items are valued at cost or estimated net realisable value, whichever is lower.

j) Foreign exchange transactions and translation

The functional currency of the Company and its Indian subsidiaries is Indian Rupees whereas the functional currency of foreign subsidiaries is the currency of the primary economic environment in which the entity operates.

Transactions in foreign currencies are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are translated at the functional currency using exchange rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are measured at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated. Exchange differences on monetary items are recognised in profit or loss in the period in which they arise except for exchange differences on transactions entered into in order to hedge certain foreign currency risks (refer policy on Derivative Financial Instruments and Hedge Accounting).

For the purposes of presenting these consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into Indian Rupees using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity (and attributed to non-controlling interests as appropriate).

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, a disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in a joint arrangement or an associate that includes a foreign operation of which the retained interest becomes a financial asset), the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that includes a foreign operation that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposal (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

k) Financial Instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification and subsequent measurement

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace. All recognised financial assets are subsequently measured at either amortised cost or fair value depending on their respective classification.

On initial recognition, a financial asset is classified as measured at -

- Amortised cost; or
- Fair Value through Other Comprehensive Income (FVTOCI) - debt investment; or
- Fair Value through Other Comprehensive Income (FVTOCI) - equity investment; or
- Fair Value through Profit or Loss (FVTPL)

The classification of debt instrument as amortised cost or FVTOCI is based on the business model and cash flow characteristics of such instrument.

Financial assets are not reclassified subsequent to their initial recognition, except if the Group changes its business model for managing financial assets.

All financial asset not classified as measured at amortised cost or FVTOCI are measured at FVTPL. This includes all derivative financial assets unless designated as effective hedge instruments which are accounted as per hedge accounting requirements discussed below.

2. Significant Accounting Policies (contd.)

Financial assets at amortised cost are subsequently measured at amortised cost using effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain and loss on derecognition is recognised in profit or loss.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Debt investment at FVTOCI are subsequently measured at fair value. Interest income under effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.

For equity investments, the Group makes an election on an instrument-by-instrument basis to designate equity investments as measured at FVTOCI. These elected investments are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the reserves. The cumulative gain or loss is not reclassified to profit or loss on disposal of the investments. These equity investments are not held for trading. Dividend income received on such equity investments are recognised in profit or loss.

Equity investments that are not designated as measured at Cost or FVTOCI are designated as measured at FVTPL and subsequent changes in fair value are recognised in profit or loss.

Financial liabilities and equity instruments

Debt and equity instruments issued by the Group are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group is recognised at the proceeds received, net of directly attributable transaction costs.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading or it is a derivative (that does not meet hedge accounting requirements) or it is designated as such on initial recognition. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

Compound instruments

An issued financial instrument that comprises of both the liability and equity components are accounted as compound financial instruments. The fair value of the liability component is separated from the compound instrument and the residual value is recognised as equity component of other financial instrument. The liability component is subsequently measured at amortised cost, whereas the equity component is not remeasured after initial recognition. The transaction costs related to compound instruments are allocated to the liability and equity components in the proportion to the allocation of gross proceeds. Transaction costs related to equity component is recognised directly in equity and the cost related to liability component is included in the carrying amount of the liability component and amortised using effective interest method.

Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows from financial asset in a manner that substantially all the risks and rewards of ownership of the asset are transferred to another party. If the Group neither transfers nor retains substantially all of the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for the amount it may have to pay. If the Group enters into transactions whereby it transfers assets recognised on its balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognised and the proceeds received are recognised as a collateralised borrowing.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Financial guarantee contracts and loan commitments

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument.

Financial guarantee contracts and loan commitments issued by the Group are initially measured at their fair values and, if not designated as at FVTPL, are subsequently measured at the higher of:

- the amount of loss allowance determined in accordance with impairment requirements of Ind AS 109; and
- the amount initially recognised less, when appropriate, the cumulative amount of income recognised in accordance with the principles of Ind AS 115.

2. Significant Accounting Policies (contd.)

Derivative financial instruments and hedge accounting

The Group enters into derivative financial instruments, primarily foreign exchange forward contracts and interest rate swaps, to manage its exposure to foreign exchange and interest rate risks. Derivatives embedded in non-derivative host contracts that are not financial assets within the scope of Ind AS 109 are treated as separate derivatives when their risks and economic characteristics are not closely related to those of the host contracts and the host contracts are not measured at FVTPL.

Derivatives are initially recognised at fair value at the date the contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedging relationship and the nature of the hedged item.

The Group designates certain hedging instruments, which include derivatives in respect of foreign currency risk, as either fair value hedges or cash flow hedges. Hedges of foreign exchange risk on firm commitments are accounted for as cash flow hedges.

At the inception of the hedge relationship, the Group documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk.

Changes in fair value of the designated portion of derivatives that qualify as fair value hedges are recognised in profit or loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the consolidated statement of profit and loss.

Amounts previously recognised in other comprehensive income and accumulated in equity (relating to effective portion as described above) are reclassified to profit or loss in the periods when the hedged item affects profit or loss.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the consolidated statement of profit and loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised immediately in the profit or loss.

Impairment of financial assets

The Group applies the expected credit loss (ECL) model for recognising impairment loss on financial assets. With respect to trade receivables, the Group measures the loss allowance at an amount equal to lifetime expected credit losses. For all other financial instruments, the Group recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on the financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12 month ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition. 12 month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. For debt securities at FVTOCI, the loss allowance is recognised in OCI.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

l) Revenue Recognition

Sale of Goods or Services

The Group recognises revenue from sale of goods or services at the amount of transaction price (excluding variable consideration that is constrained), that is allocated to the performance obligation satisfied. Transaction price is the amount of consideration to which the Group expects it to be entitled in exchange for transferring goods or services to a customer excluding amounts collected on behalf of third parties. An amount of consideration can vary because of discounts, rebates, incentives etc. which are explicitly stated in the contract or are as per customary business practices. The consideration can also vary where the entitlement is contingent on occurrence or non-occurrence of a future event. The Group includes variable consideration as part of transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved. Variable consideration is estimated using the expected value method or the most likely amount depending on which method the Group expects to better predict the amount of consideration to which it will be entitled and is applied consistently throughout the contract. Payment terms agreed with a customer are as per business practice and the financing component, if significant, is separated from the transaction price and accounted as interest income.

2. Significant Accounting Policies (contd.)

Dividend and interest income

Dividend from investments are recognised in profit or loss when the right to receive payment is established.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably.

Income from financing business

Interest income is recognised in Consolidated Statement of profit and loss using the effective interest method for all financial instruments measured at amortised cost, debt instruments measured at FVTOCI and debt instruments designated at FVTPL.

If expectations regarding the cash flows on the financial asset are revised for reasons other than credit risk, the adjustment is recorded as a positive or negative adjustment to the carrying amount of the asset in the balance sheet with an increase or reduction in interest income. The adjustment is subsequently amortised through interest income in the Consolidated Statement of profit and loss.

When a financial asset becomes credit-impaired, the Group calculates interest income by applying the effective interest rate to the net amortised cost of the financial asset. If the financial assets cures and is no longer credit-impaired, the Group reverts to calculating interest income on a gross basis.

Additional interest and interest on trade advances, are recognised when they become measurable and when it is not unreasonable to expect their ultimate collection.

Income from bill discounting is recognised over the tenure of the instrument so as to provide a constant periodic rate of return.

Fee and commission income

Fee based income are recognised when they become measurable and when it is probable to expect their ultimate collection.

Commission and brokerage income earned for the services rendered are recognised as and when they are due.

Long term construction contracts and property development activity

Some of the Group companies are in the business to develop and sell residential and commercial properties. Revenue from such contracts is recognised when control over the property has been transferred to the customer. An enforceable right to payment does not arise until the development of the property is completed. Therefore, revenue is recognised at a point in time when the legal title has passed to the customer and the development of the property is completed. The revenue is measured at the transaction price agreed under the contract.

For certain contracts involving the sale of property under development, deferred payment schemes are offered to the customers. The transaction price is adjusted for the effects of the significant financing component.

Income from Sale of land and other rights

Revenue from sale of land and other rights are considered upon transfer of all significant risks and rewards of ownership of such real estate/property as per the terms of the contract entered into with the buyers, which are generally with the firmity of the sale contracts/agreements.

Income from Project Management

Project management fees receivable on fixed period contracts is accounted over the tenure of the contract/agreement. Where the fee is linked to the input costs, revenue is recognised as a proportion of the work completed based on progress claims submitted. Where the management fee is linked to the revenue generation from the project, revenue is recognised on the percentage of completion basis.

Land Lease Premium

Land lease premium is recognised as income upon creation of leasehold rights in favour of the lessee or upon an agreement to create leasehold rights with handing over of possession. Property lease rentals, income from operation & maintenance charges and water charges are recognised on an accrual basis as per terms of the agreement with the lessees.

Vacation ownership

Under the vacation ownership, holiday facilities are provided to members for a specified period each year, over a number of years, for which membership fee is collected either in full upfront, or on a deferred payment basis.

Revenue from sale of vacation ownership weeks is recognised when related right to use the specific property over the specific week(s) is transferred to the buyer for a consideration.

Income from sale of vacation ownership weeks in villas is recognised when the outcome of a villa project can be estimated reliably. Project revenue and contract costs associated with the contract are recognised as revenue and expenses respectively by reference to the percentage of completion of the project activity at the reporting date.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense in profit or loss in the period in which such probability occurs.

2. Significant Accounting Policies (contd.)

Revenue from Membership fees

Revenue from membership fees are recognised over the tenure of membership as the performance obligation is fulfilled. The revenue which will be recognised in future periods are disclosed under Contract Liability.

Non refundable admission fee is recognised as income on admission of a member.

Entitlement fee, which entitles the members the vacation ownership facilities over the agreed membership period, are recognised as income equally over the tenure of membership, commencing from the year of admission and disclosed under Contract Liability.

Revenue from Annual subscription fees

Annual subscription fee dues from members are recognised as income on accrual basis and fees pertaining to the period beyond the year end is disclosed under Contract Liability.

Interest income on deferred payment plans

In case of deferred payment plans wherein significant financing components exists in a contract, interest income or expense is recognised over the financing period using the Effective Interest Method.

m) Government Grants

The Group, directly or indirectly through a consortium of group companies, is entitled to various incentives from government authorities in respect of manufacturing units located in developing regions. The Group accounts for its entitlement as income on accrual basis.

Government grants that are revenue in nature, are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

The benefit of a government loan at a below market-rate of interest is treated as government grant and is measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates at the inception of the loan.

n) Employee Benefits

Superannuation Fund, ESIC and Labour Welfare Fund

The Group's contribution paid /payable during the year to Superannuation Fund, ESIC and Labour Welfare Fund are recognised in profit or loss.

Provident Fund

Contributions to Provident Fund are made to Trusts administered by the Group/Regional Provident Fund Commissioners and are charged to profit or loss as incurred. The Group is liable for the contribution and any shortfall in interest between the amount of interest realised by the investments and the interest payable to members at the rate declared by the Government of India in respect of the Trust administered by the Group companies.

Long term Compensated Absences

The liability towards long term compensated absences are determined by independent actuaries using the projected unit credit method.

Gratuity, post retirement medical benefit and post retirement housing allowance schemes

The liability towards gratuity, post retirement medical benefit and post retirement housing allowance schemes are determined by independent actuaries, using the projected unit credit method. Past services are recognised at the earlier of the plan amendment/curtailment and the recognition of related restructuring costs /termination benefits.

The obligation on long term compensated absences and other defined benefit plan are measured at the present value of estimated future cash flows using a discount rate that is determined by reference to the market yields at the balance sheet date on government bonds (high quality corporate bonds in case of foreign companies) where the currency and terms of the government bonds are consistent with the currency and estimated terms of the defined benefit obligation.

Remeasurement gains/losses

Remeasurement of defined benefit plans, comprising of actuarial gains or losses, return on plan assets excluding interest income are recognised immediately in balance sheet with corresponding debit or credit to other comprehensive income. Remeasurements are not reclassified to profit or loss in subsequent period.

Remeasurement gains or losses on long term compensated absences that are classified as other long term benefits are recognised in profit or loss.

Share based payments

Equity-settled share-based payments to employees are measured at the fair value of the equity instruments at the grant date. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

Share appreciation rights which are cash settled share-based payments are recognised as employee benefit expense over the relevant service period. The liabilities are remeasured to fair value at each reporting date.

2. Significant Accounting Policies (contd.)

o) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

p) Income taxes

Current tax

Current tax is determined as the amount of tax payable in respect of taxable income for the year. The Group's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax

Deferred tax assets and liabilities are recognised for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases. Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets including that on unused tax losses and unused tax credits are recognised to the extent that it is probable that future taxable income will be available against which the deductible temporary differences could be utilised.

Deferred tax assets and liabilities are not recognised for:

- the temporary differences arising from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit,
- the temporary differences arising from the initial recognition of goodwill,
- Minimum Alternate Tax (MAT) paid in accordance with the tax laws that is not likely to give future economic benefits in the form of adjustment to future income tax liability, and
- temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

q) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When provision is measured using the cash flow estimated to settle the present obligation, its carrying amount is the present value of these cash flows (when the effect of the time value of money is material).

Provisions for the expected cost of warranty obligations are recognised at the time of sale of the relevant products, at the best estimate of the expenditure required to settle the Group's obligation.

Contingent liabilities acquired in a business combination are initially measured at fair value at the acquisition date. At the end of the subsequent reporting periods, such contingent liabilities are measured at the higher of the amount that would be recognised in accordance with Ind AS 37 - Provisions, Contingent Assets and Contingent Liabilities and the amount initially recognised less cumulative amortisation recognised in accordance with Ind AS 115 - Revenue from contracts with customers.

r) Leases

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

- the contract involves the use of an identified asset - this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the lessor has a substantive substitution right, then the asset is not identified
- the Group has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and

2. Significant Accounting Policies (contd.)

- the Group as a lessee has the right to direct the use of the asset. The Group has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Group has the right to direct the use of the asset if either:
 - o the Group as a lessee has the right to operate the asset; or
 - o the Group as a lessee designed the asset in a way that predetermines how and for what purpose it will be used

The Group as a lessee

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at amortised cost at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using the incremental borrowing rate.

It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The Group as lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease.

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of 'other income'

s) **Business combinations**

The Group accounts for its business combinations under acquisition method of accounting. The acquiree's identifiable assets including liabilities and contingent liabilities that meet the condition for recognition are recognised at their fair values at the acquisition date. The excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed is recognised as goodwill.

Before recognising capital reserve in respect thereof, the Group determines whether there exists clear evidence of underlying reasons for classifying the business combination as a bargain purchase. Thereafter, the Group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and recognises any additional asset or liabilities that are identified in that reassessment. The Group then reviews the procedures used to measure the amounts that Ind AS requires for the purposes of calculating the bargain purchase. If the gain remains after this reassessment and review, the Group recognises it directly in equity as capital reserve.

Non-controlling interest is initially measured at fair value or at the proportionate share of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition by acquisition basis. Subsequent to initial acquisition, the carrying amount of non-controlling interest is the amount of those interest in initial recognition plus the non-controlling interest's share of subsequent changes in equity of subsidiaries.

When the consideration transferred by the Group in business combination includes assets or liabilities resulting in a contingent consideration arrangement, the contingent consideration is measured at its acquisition date fair value and included as a part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments, are adjusted retrospectively, with corresponding adjustments against goodwill or capital reserve as the case may be.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to its acquisition-date fair value and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss where such treatment would be appropriate if that interest were disposed off.

2. Significant Accounting Policies (contd.)

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amount for the items for which the accounting is incomplete. Those provisional amount are adjusted during the measurement period (which cannot exceed one year from the acquisition date), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amount recognised at that date.

In consolidated financial statements, acquisition of non-controlling interest is accounted as equity transaction. The carrying amount of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

Business Combination under common control are accounted as per Appendix C in Ind AS 103 - Business combinations, at carrying amount of assets and liabilities acquired and any excess of consideration issued over the net assets acquired is recognised as capital reserve on common control business combination.

t) Acquisition of interest in associate and joint ventures

Acquisition of interest in an associate or a joint venture, is initially recognised at cost. Any excess of the cost of the investment over the Group's share of the fair value of the identifiable assets and liabilities of the investee is regarded as goodwill, which is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised in equity as capital reserve in the period in which the investment is acquired.

u) Non-current assets held for sale

Non-current assets or disposal groups are classified as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use.

To classify as held for sale, the asset must be available for immediate sale in its present condition, its sale must be highly probable and is marketed for sale at a price that is reasonable in relation to its current fair value. The Group must also be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying value and fair value less costs to sell.

v) Hyperinflationary economies

During the year, the Turkish economy has been designated as hyperinflationary. Accordingly, financial statements of entities whose functional currency is Turkish Lira have been prepared applying IND AS 29 'Financial Reporting in Hyperinflationary Economies'. This primarily includes (i) restatement of non-monetary assets and liabilities measured at historical cost in the balance sheet and all items of income and expenses in the statement of profit and loss, using the general price index at the balance sheet date, and (ii) recording gain or loss on net monetary position.

3. Recent accounting pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On 31st March, 2023, MCA amended the Companies (Indian Accounting Standards) Rules, 2015 by issuing the Companies (Indian Accounting Standards) Amendment Rules, 2023, applicable from 1st April, 2023, as below:

a) Ind AS 1 - Presentation of Financial Statements

The amendments require companies to disclose their material accounting policies rather than their significant accounting policies. Accounting policy information, together with other information included in an entity's financial statements, is material when it can reasonably be expected to influence decisions of primary users of general purpose financial statements. The Group does not expect this amendment to have any significant impact in its financial statements.

b) Ind AS 8 - Accounting Policies, Changes in Accounting Estimates and Errors

The amendments will help entities to distinguish between accounting policies and accounting estimates. The definition of a change in accounting estimates has been replaced with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty". Entities develop accounting estimates if accounting policies require items in financial statements to be measured in a way that involves measurement uncertainty. The Group does not expect this amendment to have any significant impact in its financial statements.

c) Ind AS 12 - Income Taxes

The amendments clarify how companies account for deferred tax on transactions such as leases and decommissioning obligations. The amendments narrowed the scope of the recognition exemption in paragraphs 15 and 24 of Ind AS 12 (recognition exemption) so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences. The Group does not expect this amendment to have any significant impact in its financial statements.

4. Property, Plant and Equipment

a) Owned assets

Rupees crores

Particulars	Land	Buildings	Buildings - Leasehold	Plant and Equipment	Furniture and Fixtures	Vehicles	Aircraft	Office Equipments	Total
COST									
Balance as at 1st April, 2021	1,117.02	5,670.51	56.81	22,080.34	794.02	811.84	57.22	404.85	30,992.61
Additions/Transfer from capital work-in-progress during the year	117.02	889.46	0.68	4,904.16	104.49	154.25	—	53.71	6,223.77
Additions through business combinations	3.76	—	—	53.71	0.95	1.00	—	0.64	60.06
Foreign exchange translation differences	(39.86)	(39.95)	0.18	(129.23)	(8.00)	0.36	—	(0.52)	(217.02)
Disposals	(15.76)	(22.03)	(1.35)	(722.87)	(45.90)	(112.08)	—	(28.77)	(948.76)
Disposal of subsidiaries	(13.88)	(22.61)	—	(28.89)	(11.98)	(1.08)	—	—	(78.44)
Balance as at 31st March, 2022	1,168.30	6,475.38	56.32	26,157.22	833.58	854.29	57.22	429.91	36,032.22
Balance as at 1st April, 2022	1,168.30	6,475.38	56.32	26,157.22	833.58	854.29	57.22	429.91	36,032.22
Additions/Transfer from capital work-in-progress during the year	106.30	328.93	8.81	4,188.32	96.27	305.98	—	61.96	5,096.57
Additions through business combinations	142.59	60.99	—	183.37	4.08	1.49	—	3.83	396.35
Foreign exchange translation differences	(1.04)	36.06	1.69	29.45	1.23	(1.18)	—	2.03	68.24
Disposals	(23.54)	(48.73)	(0.37)	(282.06)	(28.10)	(137.36)	—	(35.72)	(555.88)
Disposal of subsidiaries	(214.38)	(232.67)	(0.32)	(6,067.33)	(3.96)	(1.69)	—	(25.01)	(6,545.36)
Hyperinflation adjustment	63.96	60.49	0.81	333.36	11.26	0.26	—	—	470.14
Balance as at 31st March, 2023	1,242.19	6,680.45	66.94	24,542.33	914.36	1,021.79	57.22	437.00	34,962.28
ACCUMULATED DEPRECIATION AND IMPAIRMENT									
Balance as at 1st April, 2021	88.78	1,809.44	24.54	12,964.07	524.41	458.40	43.45	320.38	16,233.47
Depreciation expense for the year	—	182.14	6.08	1,622.12	68.76	131.01	2.63	39.61	2,052.35
Foreign exchange translation differences	(5.89)	(23.20)	0.15	(78.14)	(5.37)	0.28	—	(0.50)	(112.67)
Disposals	—	(12.82)	(0.10)	(687.53)	(25.83)	(91.21)	—	(28.56)	(846.05)
Disposal of subsidiaries	(13.88)	(22.61)	—	(28.89)	(11.98)	(1.08)	—	—	(78.44)
Impairment losses recognised #	6.96	8.57	—	25.33	0.99	1.07	—	8.03	50.95
Balance as at 31st March, 2022	75.97	1,941.52	30.67	13,816.96	550.98	498.47	46.08	338.96	17,299.61
Balance as at 1st April, 2022	75.97	1,941.52	30.67	13,816.96	550.98	498.47	46.08	338.96	17,299.61
Depreciation expense for the year	—	207.99	12.11	1,944.23	75.84	149.38	2.63	38.54	2,430.72
Foreign exchange translation differences	(0.06)	24.72	0.93	40.25	1.04	(0.91)	—	2.00	67.97
Disposals	—	(33.99)	(0.37)	(251.51)	(23.04)	(108.84)	—	(25.25)	(443.00)
Disposal of subsidiaries	—	(223.20)	(0.32)	(1,306.47)	(1.48)	(1.31)	—	(22.78)	(1,555.56)
Impairment losses recognised *	—	—	—	321.17	0.59	5.51	—	0.46	327.73
Hyperinflation adjustment	—	28.37	0.20	162.46	5.14	0.22	—	—	196.39
Balance as at 31st March, 2023	75.91	1,945.41	43.22	14,727.09	609.07	542.52	48.71	331.93	18,323.86
NET CARRYING AMOUNT									
Net carrying amount as at 31 st March, 2022	1,092.33	4,533.86	25.65	12,340.26	282.60	355.82	11.14	90.95	18,732.61
Net carrying amount as at 31st March, 2023	1,166.28	4,735.04	23.72	9,815.24	305.29	479.27	8.51	105.07	16,638.42

* Impairment losses are recognised in the consolidated statement of profit and loss as a part of exceptional items.

Out of impairment losses recognised in the consolidated statement of profit and loss, Rs. 49.48 crores and Rs. 1.47 crores has been recognised in exceptional items and depreciation and amortisation expense, respectively.

4. Property, Plant and Equipment (contd.)
b) Right-of-use assets

Rupees crores

Particulars	Land	Buildings	Plant and Equipment	Furniture and Fixtures	Vehicles	Office Equipments	Total
COST							
Balance as at 1st April, 2021	595.01	2,754.52	305.39	11.17	127.80	13.34	3,807.23
Additions.....	167.95	582.76	68.58	—	58.20	3.36	880.85
Acquisitions through business combinations.....	—	2.06	—	—	—	—	2.06
Foreign exchange translation differences.....	0.19	(22.60)	(18.37)	—	(3.06)	0.17	(43.67)
Deductions.....	—	(120.38)	(9.17)	(0.45)	(4.28)	(1.80)	(136.08)
Disposal of subsidiaries.....	—	—	(20.05)	—	—	—	(20.05)
Balance as at 31st March, 2022	763.15	3,196.36	326.38	10.72	178.66	15.07	4,490.34
Balance as at 1st April, 2022	763.15	3,196.36	326.38	10.72	178.66	15.07	4,490.34
Additions.....	115.26	988.32	68.94	—	9.19	1.19	1,182.90
Acquisitions through business combinations.....	—	61.80	0.24	—	0.72	—	62.76
Foreign exchange translation differences.....	0.66	103.51	0.57	—	(0.13)	0.75	105.36
Deductions.....	(4.24)	(219.32)	(10.46)	(0.44)	(26.65)	(2.34)	(263.45)
Disposal of subsidiaries.....	(139.90)	(16.46)	(0.29)	—	(3.02)	—	(159.67)
Balance as at 31st March, 2023	734.93	4,114.21	385.38	10.28	158.77	14.67	5,418.24
ACCUMULATED DEPRECIATION AND IMPAIRMENT							
Balance as at 1st April, 2021	22.09	689.75	188.51	3.00	46.61	4.76	954.72
Depreciation expense for the year.....	19.37	389.13	37.69	1.40	30.86	4.04	482.49
Foreign exchange translation differences.....	0.05	(5.38)	(13.63)	—	(2.45)	0.11	(21.30)
Deductions.....	—	(71.61)	(3.42)	(0.16)	(2.92)	(1.40)	(79.51)
Disposal of subsidiaries.....	—	—	(20.05)	—	—	—	(20.05)
Impairment losses recognised *.....	—	—	4.34	—	—	—	4.34
Balance as at 31st March, 2022	41.51	1,001.89	193.44	4.24	72.10	7.51	1,320.69
Balance as at 1st April, 2022	41.51	1,001.89	193.44	4.24	72.10	7.51	1,320.69
Depreciation expense for the year.....	18.37	472.12	46.70	1.27	33.26	3.00	574.72
Foreign exchange translation differences.....	0.25	34.60	2.48	—	(0.07)	0.40	37.66
Deductions.....	(3.93)	(181.24)	(9.45)	(0.41)	(9.72)	(2.34)	(207.09)
Disposal of subsidiaries.....	(16.79)	(6.77)	(0.29)	—	(1.76)	—	(25.61)
Impairment losses recognised *.....	—	—	—	—	4.96	—	4.96
Balance as at 31st March, 2023	39.41	1,320.60	232.88	5.10	98.77	8.57	1,705.33
NET CARRYING AMOUNT							
Net carrying amount as at 31 st March, 2022.....	721.64	2,194.47	132.94	6.48	106.56	7.56	3,169.65
Net carrying amount as at 31st March, 2023	695.52	2,793.61	152.50	5.18	60.00	6.10	3,712.91

* Impairment losses are recognised in the consolidated statement of profit and loss as a part of exceptional items.

4. Property, Plant and Equipment (contd.)

Break-up of net carrying amount of property, plant and equipment is as follows:

		Rupees crores	
Particulars	2023	2022	
a) Owned Assets	16,638.42	18,732.61	
b) Right-of-use assets.....	3,712.91	3,169.65	
Total	20,351.33	21,902.26	

5. Capital Work-in-Progress

		Rupees crores	
Particulars	2023	2022	
Balance at the beginning of the year	3,036.10	4,477.64	
Additions during the year (including interest capitalised).....	2,682.44	4,291.06	
Business combinations (net).....	(69.10)	(0.39)	
Transfer to property, plant and equipment.....	(4,390.23)	(5,717.30)	
Foreign exchange translation differences.....	1.82	(2.85)	
Hyperinflation adjustment.....	19.01	—	
Impairment losses recognised *	(57.38)	(12.06)	
Balance at the end of the year	1,222.66	3,036.10	

* Impairment losses are recognised in the consolidated statement of profit and loss as a part of exceptional items.

Ageing of capital work-in-progress

		Rupees crores				
Particulars	Amount in Capital work-in-progress for a period of					
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	
As at 31st March, 2023:						
Projects in progress	927.40	145.63	39.05	110.58	1,222.66	
Total	927.40	145.63	39.05	110.58	1,222.66	
As at 31st March, 2022:						
Projects in progress	2,341.53	379.59	248.57	66.41	3,036.10	
Total	2,341.53	379.59	248.57	66.41	3,036.10	

6. Goodwill

Rupees crores

Particulars	2023	2022
Balance at the beginning of the year	1,340.40	1,304.90
Additions through business combinations	1,365.62	43.40
Disposal of subsidiaries	(42.03)	—
Impairment during the year (Refer Note 32)	(122.13)	—
Foreign exchange translation difference	7.04	(7.90)
Balance at the end of the year	2,548.90	1,340.40

Segment wise allocation of goodwill

The carrying amount of goodwill has been allocated to segments as below:

Rupees crores

Particulars	2023	2022
Automotive.....	31.96	31.96
Farm equipment.....	966.38	28.18
Financial services.....	1.34	44.74
Real estate.....	66.70	103.59
Hospitality.....	117.45	111.28
Others.....	1,365.07	1,020.65
Total.....	2,548.90	1,340.40

The Group tests goodwill on an annual basis and whenever there is an indication that the CGU to which the goodwill has been allocated may be impaired. The goodwill impairment test is performed at the level of the CGU or group of CGUs that benefit from the synergies of the acquisition and which represents the lowest level at which goodwill is monitored for internal management purposes. The recoverable amount is determined based on higher of value-in-use and fair value less cost of disposal. Where there is no basis for making a reliable estimate of the price at which an orderly transaction to sell the asset would take place between market participants at the measurement date under current market conditions, the recoverable amount is determined by value-in-use. In determining the value-in-use, cash flow projections approved by appropriate level of management are considered. In circumstances where a reliable value-in-use estimate is difficult to make whereas market value of the asset or the CGU or group of CGUs is readily available, the latter is used for the determination of recoverable amount with appropriate adjustments, where applicable.

Apart from the observable market information, significant management estimates and judgments are used to determine the recoverable amounts based on value-in-use. Key assumptions on which management has based its determination of recoverable amount includes estimated growth rates (including terminal growth rates), margins and discount rates. Cash flow projections are usually considered for next 3-5 years and represent management's best estimate about future developments with due consideration for past performance. Cash flows beyond the five-year period are extrapolated using terminal growth rates.

In certain cases, the performance of the cash generating units were below their expected levels. Accordingly, the Group assessed such cash generating units for the recoverable amounts based on fair value less cost of disposal and value-in-use estimates. The goodwill impairment had been recognised as 'Exceptional item' in the consolidated statement of profit and loss and is attributable to the following operating segments:

- 'Farm Equipment' segment - **Rs. 78.73 crores** (2022: Nil). This relates to goodwill allocated to an international subsidiary.
- 'Financial services' segment - **Rs. 43.40 crores** (2022: Nil). This relates to goodwill allocated to an international subsidiary.

7. Other Intangible Assets

Rupees crores

Particulars	Development Expenditure	Computer Software	Brand License & Trademarks	Others	Total
COST					
Balance as at 1st April, 2021	5,513.06	528.24	145.30	366.53	6,553.13
Additions/Transfer from intangibles assets under development during the year.....	1,207.02	45.44	—	38.44	1,290.90
Acquisitions through business combinations.....	—	0.54	—	—	0.54
Foreign exchange translation differences.....	2.98	(2.35)	(0.29)	(2.53)	(2.19)
Deductions.....	(1,142.95)	(8.91)	—	(1.15)	(1,153.01)
Disposal of subsidiaries.....	(19.56)	(1.25)	—	(5.37)	(26.18)
Balance as at 31st March, 2022	5,560.55	561.71	145.01	395.92	6,663.19
Balance as at 1st April, 2022	5,560.55	561.71	145.01	395.92	6,663.19
Additions/Transfer from intangibles assets under development during the year.....	3,054.82	100.35	—	21.71	3,176.88
Acquisitions through business combinations.....	3.44	18.93	21.91	33.06	77.34
Foreign exchange translation differences.....	11.15	10.49	0.88	1.34	23.86
Deductions.....	(573.63)	(19.92)	—	(2.60)	(596.15)
Disposal of subsidiaries.....	(153.08)	(34.00)	—	(19.58)	(206.66)
Hyperinflation adjustment.....	5.43	0.93	—	15.57	21.93
Balance as at 31st March, 2023	7,908.68	638.49	167.80	445.42	9,160.39
ACCUMULATED AMORTISATION AND IMPAIRMENT					
Balance as at 1st April, 2021	3,490.00	402.24	29.77	167.99	4,090.00
Amortisation expense for the year.....	865.57	66.63	5.93	29.69	967.82
Foreign exchange translation differences.....	2.95	(2.33)	(0.20)	(1.02)	(0.60)
Deductions.....	(1,142.95)	(8.91)	—	(1.15)	(1,153.01)
Disposal of subsidiaries.....	(19.56)	(1.25)	—	(5.37)	(26.18)
Impairment losses recognised #.....	6.60	2.73	—	—	9.33
Balance as at 31st March, 2022	3,202.61	459.11	35.50	190.14	3,887.36
Balance as at 1st April, 2022	3,202.61	459.11	35.50	190.14	3,887.36
Amortisation expense for the year.....	1,197.62	81.37	6.95	37.32	1,323.26
Foreign exchange translation differences.....	10.92	8.90	0.68	1.03	21.53
Deductions.....	(573.63)	(19.42)	—	(0.80)	(593.85)
Disposal of subsidiaries.....	(152.72)	(17.92)	—	(8.81)	(179.45)
Impairment losses recognised *.....	459.56	0.45	—	—	460.01
Hyperinflation adjustment.....	—	0.32	—	1.46	1.78
Balance as at 31st March, 2023	4,144.36	512.81	43.13	220.34	4,920.64
NET CARRYING AMOUNT					
Net carrying amount as at 31 st March, 2022.....	2,357.94	102.60	109.51	205.78	2,775.83
Net carrying amount as at 31st March, 2023	3,764.32	125.68	124.67	225.08	4,239.75

* Impairment losses are recognised in the consolidated statement of profit and loss as a part of exceptional items.

Out of impairment losses recognised in the consolidated statement of profit and loss, Rs. 9.01 crores and Rs. 0.32 crores has been recognised in exceptional items and depreciation and amortisation expense, respectively.

Note:

Others include technical knowhow, customer relationships, etc.

8. Intangible assets under development

Rupees crores

Particulars	2023	2022
Balance at the beginning of the year	3,666.71	3,394.97
Additions during the year (including interest capitalised).....	2,303.29	1,523.55
Business combinations (net).....	(18.84)	—
Transfer to intangible assets	(3,054.82)	(1,207.02)
Foreign exchange translation differences.....	0.81	7.11
Impairment losses recognised *	(151.23)	(51.90)
Balance at the end of the year	2,745.92	3,666.71

* Out of impairment losses recognised in the consolidated statement of profit and loss, **Rs. 123.12 crores** (2022: Rs. 48.86 crores) and **Rs. 28.11 crores** (2022: Rs. 3.05 crores) has been recognised in exceptional items and depreciation and amortisation expense, respectively.

Ageing of intangible assets under development

Rupees crores

Particulars	Amount in Intangibles assets under development for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
As at 31st March, 2023:					
Projects in progress.....	1,242.31	817.50	221.27	464.84	2,745.92
Total.....	1,242.31	817.50	221.27	464.84	2,745.92
As at 31st March, 2022:					
Projects in progress.....	1,377.76	670.84	859.57	758.54	3,666.71
Total.....	1,377.76	670.84	859.57	758.54	3,666.71

9. Investments

A. Non-Current Investments

a) Measured as per equity accounting method

Rupees crores

Particulars	2023	2022
Quoted		
Investments in Equity Instruments		
— of Associates*	9,665.18	9,837.34
Total.....	9,665.18	9,837.34
Unquoted		
Investments in Equity Instruments		
— of Associates*	1,536.87	1,427.85
— of Joint ventures*	3,178.52	1,884.51
Total.....	4,715.39	3,312.36
Investments measured as per equity accounting method.....	14,380.57	13,149.70

* Refer note 40.

9. Investments (contd.)

b) Measured as per other than equity accounting method

Rupees crores

Particulars	Amortised Cost		FVTOCI		FVTPL		Total	
	2023	2022	2023	2022	2023	2022	2023	2022
Quoted								
Investments in non-convertible debentures/bonds	25.97	26.10	351.43	262.04	—	—	377.40	288.14
Investments in government securities.....	1,223.95	1,270.68	4,326.21	4,070.25	—	—	5,550.16	5,340.93
Investments in equity instruments \$.....	—	—	206.58	219.44	172.20	0.24	378.78	219.68
	1,249.92	1,296.78	4,884.22	4,551.73	172.20	0.24	6,306.34	5,848.75
Unquoted								
Investments in Preference Shares								
— of Joint ventures *	110.90	—	—	—	3.43	8.95	114.33	8.95
— of Other entities	—	0.03	—	—	—	—	—	0.03
Investments in Debentures/Bonds								
— of Joint ventures *	—	—	—	—	65.56	61.18	65.56	61.18
— of Other entities	2.88	10.56	1.59	—	—	—	4.47	10.56
Investments in Alternate Investment Fund	—	—	—	—	26.24	24.75	26.24	24.75
Investments in Equity Instruments.....	—	—	31.28	86.70	77.71	19.93	108.99	106.63
	113.78	10.59	32.87	86.70	172.94	114.81	319.59	212.10
Total	1,363.70	1,307.37	4,917.09	4,638.43	345.14	115.05	6,625.93	6,060.85

Rupees crores

Other Disclosures:	2023	2022
Aggregate amount of quoted investments (Gross).....	15,971.52	15,686.09
Market Value of quoted Investments	36,369.28	46,117.60
Aggregate amount of unquoted investments (Gross).....	5,034.98	3,524.46

* Refer note 40.

\$ Investments in equity instruments measured at FVTPL includes investment in SsangYong Motor Company renamed as "KG Mobility", which resumed trading on a stock exchange outside India post 31st March, 2023.

B. Current Investments

Rupees crores

Particulars	Amortised Cost		FVTOCI		FVTPL		Total	
	2023	2022	2023	2022	2023	2022	2023	2022
Quoted								
Investments in Debentures /Bonds.....	—	—	24.85	31.09	100.53	—	125.38	31.09
Investments in Equity Instruments.....	—	—	*	*	—	—	*	*
Investments in Government Securities.....	50.56	41.38	570.36	420.70	—	—	620.92	462.08
Investments in Mutual Funds.....	—	—	—	—	8,672.23	9,041.67	8,672.23	9,041.67
	50.56	41.38	595.21	451.79	8,772.76	9,041.67	9,418.53	9,534.84
Unquoted								
Investments in Certificate of Deposits.....	119.56	165.35	2,004.43	852.20	1,973.02	—	4,097.01	1,017.55
Investments in Corporate Fixed Deposits.....	344.10	297.49	—	—	—	—	344.10	297.49
Investments in Commercial paper.....	—	—	312.16	—	94.12	—	406.28	—
	463.66	462.84	2,316.59	852.20	2,067.14	—	4,847.39	1,315.04
Total	514.22	504.22	2,911.80	1,303.99	10,839.90	9,041.67	14,265.92	10,849.88

* denotes amounts less than Rs. 50,000.

9. Investments (contd.)

Rupees crores

Other disclosures:	2023	2022
Aggregate amount of quoted investments.....	9,418.53	9,534.84
Market value of quoted investments	9,418.74	9,535.50
Aggregate amount of unquoted investments	4,847.39	1,315.04

10. Trade Receivables

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
Secured, considered good.....	4.61	4.15	45.63	42.04
Unsecured, considered good.....	277.99	305.28	6,982.39	6,322.21
Credit impaired.....	10.59	8.72	348.50	410.43
	293.19	318.15	7,376.52	6,774.68
Less: Loss allowance.....	10.59	8.72	348.50	400.73
Total.....	282.60	309.43	7,028.02	6,373.95

Refer Note 36 for disclosures related to credit risk, impairment of trade receivables under expected credit loss model and related disclosures.

Ageing of trade receivables

Rupees crores

Particulars	2023						Total
	Not Due	Outstanding for following periods from due date of payments					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed trade receivables — considered good.....	3,129.58	3,385.90	216.53	181.66	104.90	291.24	7,309.81
Undisputed trade receivables — credit impaired	10.97	8.36	31.68	38.53	44.28	112.49	246.31
Disputed trade receivables — considered good	—	0.14	0.04	0.25	0.14	0.24	0.81
Disputed trade receivables — credit impaired	0.29	1.14	3.11	13.92	14.76	79.56	112.78
	3,140.84	3,395.54	251.36	234.36	164.08	483.53	7,669.71
Less: Loss allowance							(359.09)
Total Trade Receivables							7,310.62

10. Trade Receivables (contd.)

Rupees crores

Particulars	2022						Total
	Not Due	Outstanding for following periods from due date of payments					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed trade receivables – considered good	2,852.33	2,795.86	333.77	263.15	117.92	310.18	6,673.21
Undisputed trade receivables – credit impaired	10.46	21.79	57.68	89.84	28.92	103.21	311.90
Disputed trade receivables – considered good	–	0.17	0.07	0.13	0.06	0.04	0.47
Disputed trade receivables – credit impaired	–	4.32	19.03	23.23	13.08	47.59	107.25
	2,862.79	2,822.14	410.55	376.35	159.98	461.02	7,092.83
Less: Loss allowance							(409.45)
Total Trade Receivables							6,683.38

11. Loans

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
a) Loans to related parties				
– Unsecured, considered good	150.34	0.81	592.56	100.89
– Credit impaired	6.00	11.00	–	–
	156.34	11.81	592.56	100.89
Less: Loss allowance	6.00	11.00	–	–
Total (a)	150.34	0.81	592.56	100.89
b) Other Loans				
– Secured, considered good	–	–	0.06	0.06
– Unsecured, considered good	48.18	155.55	211.39	114.99
– Credit impaired	0.07	247.98	7.80	9.96
	48.25	403.53	219.25	125.01
Less: Loss allowance	0.07	186.44	7.80	9.96
Total (b)	48.18	217.09	211.45	115.05
c) Financial Services receivable #				
– Secured, considered good	50,133.14	33,547.87	24,875.47	18,833.56
– Unsecured, considered good	340.54	144.21	4,201.66	3,056.21
– Significant increase in credit risk	2,933.05	6,047.13	3,119.61	5,260.93
– Credit impaired	1,382.24	1,669.47	3,118.61	4,179.81
	54,788.97	41,408.68	35,315.35	31,330.51
Less: Loss allowance	2,214.74	2,777.18	1,434.55	2,304.19
Total (c)	52,574.23	38,631.50	33,880.80	29,026.32
Total (a)+(b)+(c)	52,772.75	38,849.40	34,684.81	29,242.26

Refer Note 36 for disclosures related to credit risk, impairment of financial services receivables under expected credit loss model and related disclosures.

12. Other Financial Assets

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
Financial assets at amortised cost				
Bank deposits.....	1,988.32	605.69	—	—
Balances with banks on margin accounts.....	13.20	101.74	—	—
Security deposit	246.77	216.78	66.87	62.36
Interest accrued on investment, other loans.....	9.74	—	436.03	419.95
Government grant receivable.....	1,044.09	754.61	442.42	391.76
Corporate Fixed Deposit.....	—	100.00	—	—
Others.....	23.65	401.82	985.45	788.93
Financial Assets at Fair value				
Foreign currency forwards and options, Interest rate swaps & commodity derivatives	—	4.47	20.93	265.59
Derivatives on interest over Subsidiaries and joint ventures.....	28.20	21.54	—	70.36
Total.....	3,353.97	2,206.65	1,951.70	1,998.95

13. Current Tax and Deferred Tax
a) Income Tax recognised in profit or loss

Rupees crores

Particulars	2023	2022
Current Tax		
In respect of current year	3,022.74	1,860.35
In respect of prior years.....	(217.25)	12.32
Unrecognised tax losses of previous year used to reduce current tax expense	(63.45)	(4.57)
Total Current Tax	2,742.04	1,868.10
Deferred Tax		
In respect of current year origination and reversal of temporary differences.....	(68.61)	215.04
Effect of utilisation/(recognition) of deferred tax on capital losses.....	(41.70)	14.23
Write down/reversal of Deferred tax assets.....	—	16.31
In respect of prior years.....	54.02	(4.92)
Total Deferred Tax	(56.29)	240.66
Total Income Tax expense.....	2,685.75	2,108.76

13. Current Tax and Deferred Tax (contd.)

b) Income tax recognised in Other Comprehensive Income

Rupees crores

Particulars	2023	2022
Deferred Tax related to items recognised in other comprehensive income:		
Effective portion of gains/(losses) on designated portion of hedging instruments in a cash flow hedge.....	(1.85)	(1.61)
Net change in fair value of investments in debt instruments at FVTOCI.....	23.31	0.30
Net change in fair value of investments in equity shares at FVTOCI.....	0.37	(0.30)
Remeasurement of defined benefit plans.....	37.68	(35.92)
Exchange differences in translating the financial statements of foreign operations – Associates.....	(14.30)	(11.76)
Total Deferred Tax	45.21	(49.29)
Current Tax related to items recognised in other comprehensive income:		
Net change in fair value of investments in equity shares at FVTOCI.....	(2.52)	—
Total Current Tax	(2.52)	—
Total Income Tax expense	42.69	(49.29)
Classification of income tax recognised in other comprehensive income:		
Income taxes related to items that will not be reclassified to profit or loss.....	35.53	(36.22)
Income taxes related to items that will be reclassified to profit or loss.....	7.16	(13.07)
Total	42.69	(49.29)

c) The reconciliation of estimated income tax expense at tax rate to income tax expense reported in profit or loss is as follows:

Rupees crores

Particulars	2023	2022
Profit Before Tax	14,060.23	9,361.77
Applicable Income Tax rate.....	25.168%	25.168%
Expected Income Tax expense.....	3,538.68	2,356.17
Tax effect of adjustments to reconcile expected income tax expense to reported income tax expense:		
Effect of different tax rates in local and foreign tax jurisdictions.....	(26.14)	(51.70)
Effect of income exempt from tax/non-taxable on compliance of conditions.....	(801.17)	(454.69)
Effect of income chargeable at specified tax rates.....	(255.67)	(142.06)
Effect of expenses/provisions that is non-deductible in determining taxable profit.....	281.32	109.66
Unrecognised tax losses of previous year used to reduce current tax expense.....	(63.45)	(4.57)
Effect of unused tax losses & tax offsets for which no deferred tax asset has been recognised.....	253.53	265.44
Effect of (recognition)/utilisation of deferred tax on capital losses (net).....	(41.70)	14.23
Write down/reversal of Deferred tax assets.....	—	16.31
Effect of net additional /(reversal) of provision in respect of prior years.....	(163.23)	7.40
Others.....	(36.42)	(7.43)
Income tax expense recognised in consolidated statement of profit and loss	2,685.75	2,108.76

13. Current Tax and Deferred Tax (contd.)

d) Amounts on which deferred tax asset has not been created and related expiry period

Deferred tax assets have not been recognised in respect of following items, because it is not probable that future taxable profit will be available against which the Group can use the benefit therefrom.

		<i>Rupees crores</i>	
Particulars	2023	2022	
Deductible Temporary differences (no expiry date).....	594.09	895.84	
Unused tax losses (revenue in nature).....	4,499.28	6,922.80	
Unused tax losses (capital in nature).....	3,173.04	2.72	
Unused tax credits.....	—	15.08	
Total	8,266.41	7,836.44	

e) Unused Tax losses — Revenue in nature

		<i>Rupees crores</i>	
Particulars	2023	2022	
Expiry period			
Up to Five Years.....	683.36	735.69	
More than Five Years.....	580.76	496.49	
No Expiry Date.....	3,235.16	5,690.62	
Total	4,499.28	6,922.80	

f) Unused Tax losses — Capital in nature

		<i>Rupees crores</i>	
Particulars	2023	2022	
Expiry period			
Up to five years.....	14.52	2.72	
More than Five Years.....	3,158.52	—	
Total	3,173.04	2.72	

g) Unused tax credits

		<i>Rupees crores</i>	
Particulars	2023	2022	
Expiry period			
More than five years.....	—	15.08	
Total	—	15.08	

13. Current Tax and Deferred Tax (contd.)

h) Aggregate amount of temporary differences associated with investment in subsidiaries, associates and joint ventures for which deferred tax liability has not been recognised:

Rupees crores

Particulars	2023	2022
Undistributed earnings.....	20,111.13	17,085.84

Movement in deferred tax balances

Year ended 31st March, 2023

Rupees crores

Particulars	Opening Balance	Recognised in Profit or Loss	Recognised in OCI	Recognised in Equity	Recognised in Business combination/ Disposal of subsidiaries	Foreign exchange translation differences	Closing Balance
<i>Tax effect of items resulting in taxable temporary differences</i>							
Fiscal allowances on property, plant and equipment and intangible assets.....	2,633.47	(0.91)	—	—	(593.24)	(4.12)	2,035.20
Undistributed profit of associate.....	67.65	15.88	16.29	(11.11)	—	—	88.71
Others.....	113.70	(2.44)	2.89	—	9.88	(0.30)	123.73
	2,814.82	12.53	19.18	(11.11)	(583.36)	(4.42)	2,247.64
<i>Tax effect of items resulting in deductible temporary differences</i>							
Provision for employee benefits.....	274.36	34.05	40.41	—	(2.86)	2.93	348.89
Allowances for expected credit loss.....	1,282.85	(279.58)	23.95	—	(37.02)	0.59	990.79
Carried forward tax losses.....	635.52	122.45	—	—	(478.78)	2.24	281.43
MAT credit.....	41.69	4.04	—	—	(44.28)	—	1.45
Unrealised gain on inter-company transactions (net).....	93.56	106.59	—	—	(46.57)	—	153.58
Others.....	425.05	81.27	0.03	—	(25.15)	(2.88)	478.32
	2,753.03	68.82	64.39	—	(634.66)	2.88	2,254.46
Net Deferred Tax Asset/(Liabilities).....	(61.79)	56.29	45.21	11.11	(51.30)	7.30	6.82

13. Current Tax and Deferred Tax (contd.)

Year ended 31st March, 2022

Rupees crores

Particulars	Opening Balance	Recognised in Profit or Loss	Recognised in OCI	Recognised in Equity	Recognised in Business combination/ Disposal of subsidiaries	Foreign exchange translation differences	Closing Balance
Tax effect of items resulting in taxable temporary differences							
Fiscal allowances on property, plant and equipment and intangible assets.....	2,233.76	412.97	—	—	(2.72)	(10.54)	2,633.47
Undistributed profit of associates.....	30.72	24.30	12.63	—	—	—	67.65
Others.....	106.78	3.29	0.28	—	—	3.35	113.70
	2,371.26	440.56	12.91	—	(2.72)	(7.19)	2,814.82
Tax effect of items resulting in deductible temporary differences							
Provision for employee benefits.....	328.08	(16.54)	(35.92)	—	—	(1.26)	274.36
Allowances for expected credit loss.....	1,256.35	26.44	—	—	—	0.06	1,282.85
Carry forward tax losses.....	436.58	199.89	—	—	—	(0.95)	635.52
MAT credit	32.34	9.35	—	—	—	—	41.69
Unrealised gain on inter-company transactions (net).....	122.92	(29.36)	—	—	—	—	93.56
Others.....	418.15	10.12	(0.46)	—	—	(2.76)	425.05
	2,594.42	199.90	(36.38)	—	—	(4.91)	2,753.03
Net Deferred Tax Asset/(Liabilities)	223.16	(240.66)	(49.29)	—	2.72	2.28	(61.79)

Balances of Deferred Tax Assets /Deferred Tax Liabilities are presented in Balance sheet as below:

Rupees crores

Particulars	2023	2022
Deferred Tax Assets (net).....	1,615.46	1,724.31
Deferred Tax Liabilities (net).....	1,608.64	1,786.10
Net Deferred Tax Asset/(Liabilities).....	6.82	(61.79)

14. Other Assets (Non—Financial)

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
Capital Advances.....	1,304.09	980.89	—	—
Balances with government authorities (other than current taxes).....	226.14	205.30	3,232.59	2,434.44
Contract Assets.....	6.99	4.38	170.83	149.85
Deferred Acquisition Cost.....	709.88	670.36	57.39	53.06
Others.....	376.51	477.99	1,749.18	1,332.18
Total	2,623.61	2,338.92	5,209.99	3,969.53

Others include advances to suppliers, prepaid expenses.

14. Other Assets (Non-Financial) (contd.)

Significant changes in Contract assets during the year are as follows:–

Particulars	Rupees crores	
	2023	2022
Reclassification of opening balances of contract assets to trade receivables.....	44.74	92.21
Adjustments due to contract modification.....	0.48	0.84

In addition to the contract balances disclosed above, the group has also recognised a deferred acquisition cost in relation to some of the long-term contracts.

Particulars	Rupees crores	
	2023	2022
Assets recognised from cost incurred to fulfil a contract	767.27	723.42
Amortisation expenses recognised as cost of providing services during the year	54.71	51.21

15. Inventories

Particulars	Rupees crores	
	2023	2022
Raw materials and bought-out components [includes in-transit Rs. 881.12 crores (2022: Rs. 641.01 crores)].....	7,292.16	4,491.90
Work-in-progress.....	463.55	277.02
Work-in-progress-property development activity and long term contracts.....	2,210.09	1,879.21
Finished goods produced.....	4,684.94	3,268.45
Stock-in-trade [includes in-transit Rs. 4.90 crores (2022: Rs. 3.93 crores)].....	1,335.56	1,110.29
Manufactured components.....	494.55	290.16
Stores and spares	279.93	181.20
Loose tools.....	81.40	84.03
Food, beverages, smokes and operating supplies.....	12.79	13.56
Total	16,854.97	11,595.82

- (a) The cost of inventories recognised as an expense during the year was **Rs. 83,424.50 crores** (2022: Rs. 58,327.89 crores)
- (b) The cost of inventories recognised as an expense include **Rs. 201.51 crores** (2022: Rs. 95.57 crores) in respect of write-down of inventories to net realisable value, and has been reduced by **Rs. 98.68 crores** (2022: Rs. 64.14 crores) in respect of the reversal of such write downs.
- (c) Certain companies in the Group have availed working capital facilities and other non-fund based facilities viz. bank guarantees and letters of credit, which are secured by hypothecation of inventories.
- (d) Mode of valuation of inventories is stated in Note 2 (i).

16. Cash and Cash Equivalents and Bank Balances

Rupees crores

Particulars	2023	2022
a) Cash and Cash Equivalents		
Balances with banks		
- On current accounts.....	1,909.44	2,031.57
- On saving accounts.....	0.03	0.03
- Fixed deposits with original maturity of less than 3 months.....	1,390.57	1,290.58
Cheques, drafts on hand.....	145.43	107.43
Cash on hand.....	47.94	57.98
Total.....	3,493.41	3,487.59
b) Bank balances other than Cash and Cash Equivalents		
Earmarked balances with banks.....	44.24	31.76
Balances with banks on margin accounts.....	22.35	32.09
Fixed deposits.....	7,713.43	7,566.17
Total.....	7,780.02	7,630.02

17. Equity Share Capital

Rupees crores

Particulars	2023	2022
Authorised:		
22,31,30,00,000 (2022: 18,10,00,00,000) Ordinary (equity) Shares of Rs. 5 each.....	11,156.50	9,050.00
25,00,000 (2022: 25,00,000) Unclassified Shares of Rs. 100 each.....	25.00	25.00
150,00,00,000 (2022: 150,00,00,000) Preference Shares of Rs. 10 each.....	1,500.00	1,500.00
	12,681.50	10,575.00
Issued, Subscribed and Paid-up:		
1,24,35,28,831 (2022: 1,24,31,92,544) Ordinary (Equity) Shares of Rs. 5 each fully paid up.....	621.77	621.60
Less:		
4,54,10,607 (2022: 4,65,91,301) Ordinary (Equity) Shares of Rs. 5 each fully paid up issued to M&M ESOP trust but not yet allotted to employees.....	22.71	23.30
Less:		
8,44,70,428 (2022: 8,44,70,428) Ordinary (Equity) Shares of Rs. 5 each fully paid up issued to M&M benefit trust.....	42.24	42.24
Adjusted Issued, Subscribed and Paid-up.....	556.82	556.06

17. Equity Share Capital (contd.)

(a) Reconciliation of number of ordinary (equity) shares and amount outstanding:

Particulars	2023		2022	
	No. of Shares	Rupees Crores	No. of Shares	Rupees Crores
Issued, Subscribed and Paid-up:				
At the beginning of the year	1,24,31,92,544	621.60	1,24,31,92,544	621.60
Add:				
Shares issued under scheme of arrangement.....	3,36,287	0.17	—	—
	1,24,35,28,831	621.77	1,24,31,92,544	621.60
Less:				
Shares issued to M&M ESOP Trust but not allotted to Employees.....	4,54,10,607	22.71	4,65,91,301	23.30
Shares issued to M&M Benefit Trust.....	8,44,70,428	42.24	8,44,70,428	42.24
Adjusted Issued, Subscribed and Paid-up Share Capital	1,11,36,47,796	556.82	1,11,21,30,815	556.06

- (b) The Ordinary (Equity) Shares of the Company rank *pari-passu* in all respects including voting rights and entitlement to dividend.
- (c) Details of Ordinary (Equity) Shares held by shareholders holding more than 5% of the aggregate shares in the Company's Issued, Subscribed and Paid-up:

Name of the Shareholder	2023		2022	
	No. of Shares	% Shareholding	No. of Shares	% Shareholding
Prudential Management & Services Private Limited	14,15,21,940	11.38	14,15,21,940	11.38
M&M Benefit Trust	8,44,70,428	6.79	8,44,70,428	6.79
Life Insurance Corporation of India.....	6,21,30,470	5.00	8,55,54,624	6.88

17. Equity share capital (contd.)

(d) Details of Ordinary (Equity) Shares held by promoters in the Company's Paid-up Share Capital:

Name of the Promoters	2023			2022		
	No. of Shares	% Shareholding	% Change during the year	No. of Shares	% Shareholding	% Change during the year
Promoters:						
Anand Mahindra.....	14,30,008	0.12%	—	14,30,008	0.12%	—
Keshub Mahindra.....	8,84,592	0.07%	—	8,84,592	0.07%	—
Sub Total (A)	23,14,600	0.19%		23,14,600	0.19%	
Promoter Group:						
Anjali K Mahindra.....	2,04,438	0.02%	0.00%	2,12,208	0.02%	0.00%
Anuradha Mahindra.....	4,57,090	0.04%	—	4,57,090	0.04%	—
Dhruv S Sharma.....	30,000	0.00%	—	30,000	0.00%	—
Deveshwar Jagat Sharma.....	30,000	0.00%	—	30,000	0.00%	—
Gautam P Khandelwal.....	4,600	0.00%	—	4,600	0.00%	—
Leena S Labroo.....	12,51,884	0.10%	—	12,51,884	0.10%	—
Nisheeta Labroo.....	1,60,500	0.01%	—	1,60,500	0.01%	0.00%
Aneesha Labroo.....	1,60,000	0.01%	—	1,60,000	0.01%	—
Radhika Nath.....	93,616	0.01%	—	93,616	0.01%	—
Sanjay Labroo.....	2,89,440	0.02%	0.01%	1,45,440	0.01%	—
Sudha Keshub Mahindra.....	14,52,032	0.12%	—	14,52,032	0.12%	—
Uma R Malhotra.....	10,09,604	0.08%	—	10,09,604	0.08%	—
Yuthica Keshub Mahindra.....	6,44,744	0.05%	0.01%	7,16,744	0.06%	0.00%
Kema Services International Private Limited.....	7,34,832	0.06%	—	7,34,832	0.06%	—
Prudential Management and Services Private Limited.....	14,15,21,940	11.38%	—	14,15,21,940	11.38%	—
M&M Benefit Trust.....	8,44,70,428	6.79%	—	8,44,70,428	6.79%	—
Sub Total (B)	23,25,15,148	18.68%		23,24,50,918	18.69%	
Total (A+B)	23,48,29,748	18.87%		23,47,65,518	18.88%	

(e) For the period of preceding five years as on the balance sheet date, Issued, Subscribed and Paid-up Share Capital includes:

- Aggregate of **8,40,175** (2022: 5,03,888) Ordinary (Equity) Shares of Rs. 5 each allotted as fully paid-up pursuant to Schemes of Arrangement without payment having been received in cash.
- Aggregate of **62,15,96,272** (2022: 62,15,96,272) Ordinary (Equity) Shares allotted as fully paid-up by way of bonus shares.

18. Details of proposed dividend

Particulars	2023	2022
Proposed Dividend per equity share (Rs.)	16.25	11.55

19. Borrowings**A. Long Term Borrowings**

Rupees crores

Particulars	2023	2022
Secured (Carried at Amortised Cost):		
Debentures & Bonds.....	15,802.27	13,875.13
Term Loan		
(i) From Banks.....	27,155.80	19,050.97
(ii) From other parties.....	109.85	154.95
	43,067.92	33,081.05
Unsecured (Carried at Amortised Cost):		
Debentures & Bonds.....	6,981.02	9,382.81
Term Loan		
(i) From banks.....	945.06	1,969.24
(ii) From other parties.....	150.01	—
Deposits.....	3,564.76	3,557.35
Other loans.....	263.91	379.90
Loan from related parties.....	54.71	254.71
	11,959.47	15,544.01
Total	55,027.39	48,625.06

Other loans primarily comprise of deferred sales tax loans which are interest free and repayable in five equal installments after ten years from the year of avilment of respective loan.

The borrowings carry varying rates of interest upto **9.55%** p.a. and have maturities starting from 2023 and ending with 2063.

B. Short Term Borrowings

Rupees crores

Particulars	2023	2022
Secured (Carried at Amortised Cost):		
Other loans.....	21.27	875.52
Loans repayable on demand		
– From banks and cash credit account.....	445.70	488.26
Term loan from banks.....	2,616.31	953.57
	3,083.28	2,317.35
Unsecured (Carried at Amortised Cost):		
Deposits.....	792.62	1,350.68
Other loans.....	214.71	229.88
Loans repayable on demand		
– From Banks and Cash credit account.....	643.44	215.22
Loan from related parties.....	22.77	18.45
Commercial Papers.....	3,936.00	993.03
Term Loan from Banks.....	379.36	245.00
	5,988.90	3,052.26
Current maturities of long-term debt.....	24,667.44	20,672.51
Total	33,739.62	26,042.12

Secured borrowings are secured by a pari-passu charge on immovable properties of certain entities in the Group both present and future, subject to certain exclusions and are also secured by pari-passu charge on the movable properties of certain entities including inventories, movable machinery, machinery spares, tools and accessories, both present and future, subject to certain exclusions.

19. Borrowings (contd.)

Reconciliation of movement in borrowings and lease liabilities to cash flow from financing activities

Rupees crores

Particulars	2023	2022
Opening balance		
- Long term borrowings	48,625.06	52,778.37
- Non Current lease liabilities.....	2,432.55	2,128.19
- Short term borrowings.....	26,042.12	25,180.00
- Current lease liabilities.....	505.48	538.27
- Unclaimed matured deposits.....	11.31	5.52
Total Opening Balance	77,616.52	80,630.35
Cash flow movements		
- Proceeds from borrowings.....	55,622.41	53,879.94
- Repayment of borrowings.....	(37,572.29)	(56,937.78)
- Net increase in Loans repayable on demand and cash credit	516.71	(285.21)
- Repayment of lease liabilities	(750.78)	(583.23)
	17,816.05	(3,926.28)
Non-cash movements		
- Addition to lease liabilities during the year	1,078.77	779.94
- On account of acquisition /(disposal) of subsidiaries (net)	(4,620.31)	101.44
- Forward contract adjustments	—	71.75
- Other adjustments	155.09	124.69
- Effect of amortisation of loan origination costs and foreign exchange translation	205.61	(165.37)
	(3,180.84)	912.45
Closing Balance		
- Long Term Borrowings.....	55,027.39	48,625.06
- Non Current lease liabilities.....	2,882.50	2,432.55
- Short Term Borrowings.....	33,739.62	26,042.12
- Current lease liabilities.....	597.34	505.48
- Unclaimed matured Deposits.....	4.88	11.31
Total Closing Balance	92,251.73	77,616.52

20. Trade Payables

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
Acceptances	—	—	1,336.47	1,570.69
Trade payable — Micro and small enterprises	—	—	363.63	195.51
Trade payable — Other than micro and small enterprises.....	0.04	1.55	22,135.56	17,270.35
Total	0.04	1.55	23,835.66	19,036.55

20. Trade Payables (contd.)

Ageing of trade payables

Rupees crores

Particulars	2023					
	Not Due	Outstanding for following periods from due date of payments				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Trade payable						
MSME	270.50	91.64	0.58	0.09	0.82	363.63
Others	12,250.46	5,751.78	128.97	50.28	77.62	18,259.11
Disputed dues – Others	–	0.22	–	0.04	1.06	1.32
	12,520.96	5,843.64	129.55	50.41	79.50	18,624.06
Accrued Expenses						5,211.64
Net trade payables	12,520.96	5,843.64	129.55	50.41	79.50	23,835.70

Rupees crores

Particulars	2022					
	Not Due	Outstanding for following periods from due date of payments				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Trade payable						
MSME	131.99	59.68	0.16	0.33	0.41	192.57
Others	10,103.97	4,414.61	206.40	83.82	99.84	14,908.64
Disputed dues – MSME	0.95	–	–	–	1.59	2.54
Disputed dues – Others	0.04	0.92	0.86	2.48	1.11	5.41
	10,236.95	4,475.21	207.42	86.63	102.95	15,109.16
Accrued Expenses						3,928.94
Net trade payables	10,236.95	4,475.21	207.42	86.63	102.95	19,038.10

21. Other Financial Liabilities

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
Carried at Amortised Cost				
Unclaimed dividends #.....	–	–	17.18	17.16
Unclaimed matured deposits and interest accrued thereon.....	–	–	4.88	11.31
Interest accrued.....	220.91	337.29	1,857.12	1,892.91
Others.....	525.40	554.36	2,198.00	2,385.02
Carried at Fair value				
Foreign currency forwards and options, Interest rate swaps & commodity derivatives	131.34	143.53	141.37	93.63
Derivatives on interest over joint ventures.....	–	–	–	22.22
Gross obligation to acquire non-controlling interest	92.80	370.86	206.39	–
Compulsorily convertible Preference shares *	400.00	–	–	–
Total	1,370.45	1,406.04	4,424.94	4,422.25

There are no amounts due and outstanding to be credited to the Investor Education and Protection Fund.

* Refer Note 38

22. Provisions

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
Provision for employee benefits.....	1,193.29	1,021.88	395.53	336.91
Provision for warranties.....	575.38	441.44	548.89	423.55
Provision for service coupons.....	27.76	29.80	112.31	81.54
Provision for others.....	19.52	4.87	132.75	126.19
Total	1,815.95	1,497.99	1,189.48	968.19

Provision for warranty relates to provision made in respect of sale of certain products, the estimated cost of which is accrued at the time of sale.

The products are generally covered under a free warranty period ranging from 6 months to 8 years.

The movement in provision for warranty and service coupon is as follows:

Rupees crores

Particulars	Provision for warranty		Provision for service coupons	
	2023	2022	2023	2022
Opening Balance.....	864.99	803.01	111.34	99.24
Additional net provisions recognised during the year.....	770.42	455.06	151.98	117.24
Amounts utilised during the year.....	(454.20)	(409.42)	(127.22)	(108.24)
Unwinding of discount.....	26.54	24.33	3.97	3.10
Disposal of subsidiaries.....	(81.73)	(1.62)	—	—
Foreign exchange translation differences.....	(1.75)	(6.37)	—	—
Closing Balance	1,124.27	864.99	140.07	111.34

23. Other Non-Financial Liabilities

Rupees crores

Particulars	Non Current		Current	
	2023	2022	2023	2022
Statutory dues (other than income taxes).....	—	—	2,935.73	2,206.89
Contract Liabilities.....	5,525.28	5,249.92	2,748.64	2,322.62
Others.....	—	—	492.01	392.21
Total	5,525.28	5,249.92	6,176.38	4,921.72

Contract liabilities represents deferred revenue and advance received from customers.

Significant changes in Contract liabilities during the year are as follows:—

Rupees crores

Particulars	2023	2022
Recognition of revenue arising from contract liabilities.....	1,845.09	1,444.04

24. Revenue from Operations

Revenue from operations comprises of:

Rupees crores

Particulars	2023	2022
(a) From contract with customers (as defined under Ind AS 115)		
Sale of products.....	96,454.75	69,084.62
Sale of services.....	9,819.95	8,032.54
Income from long term contracts.....	613.68	399.46
Other operating revenue.....	1,051.85	816.61
	1,07,940.23	78,333.23
(b) From financial services		
Interest income of financial services business.....	12,152.00	10,923.82
	12,152.00	10,923.82
(c) Others		
Government grant and incentives.....	837.84	517.06
Other operating revenue.....	338.48	396.46
	1,176.32	913.52
Total (a + b + c).....	1,21,268.55	90,170.57

The Group undertakes periodic revaluations in the estimate of variable consideration on account of various economic factors. The amount of revenue recognised from performance obligations satisfied (or partially satisfied) in previous periods is aggregating to **Rs. 145.01 crores** (2022: Rs. 166.28 crores). The following table includes revenue expected to be recognised in the future related to performance obligations that are unsatisfied (or partially unsatisfied) at the reporting date:

Rupees crores

Particulars	2023	2022
Time Band		
Less than 1 year.....	2,071.81	2,253.92
Greater than 1 year but less than 5 years.....	5,900.98	4,663.57
Greater than 5 years.....	3,048.00	2,990.27
Total.....	11,020.79	9,907.76

The Group applies the practical expedient of Ind AS 115 and does not disclose information about remaining performance obligations that have original expected duration of one year or less. Revenue disclosed above does not include estimated amount of variable consideration that are constrained.

Reconciliation of revenue recognised in the consolidated statement of profit and loss with contracted price

Rupees crores

Particulars	2023	2022
Revenue from contract with customer as per the contract price	1,11,330.48	80,262.69
Adjustments made to contract price		
- Trade discounts, volume rebates, return etc.....	(5,044.87)	(3,162.81)
- Deferrment of revenue.....	(190.47)	(210.69)
- Recognition of revenue out of opening balance of contract liabilities.....	1,845.09	1,444.04
Revenue from contract with customer as per the consolidated statement of profit and loss.....	1,07,940.23	78,333.23

Revenue disaggregation as per nature of products and geography has been included in segment information. (Refer note 42).

25. Other Income

Rupees crores

Particulars	2023	2022
Interest Income		
- On financial assets carried at amortised cost.....	433.39	412.38
- On financial assets carried at FVTOCI.....	88.88	4.11
Dividend income		
- Mutual funds.....	5.74	1.89
Net gains/(losses) on financial instruments.....	426.73	355.65
Other non-operating income (net of directly attributable expenses).....	251.75	160.48
Total.....	1,206.49	934.51

26. Cost of Materials Consumed

Rupees crores

Particulars	2023	2022
Opening inventory	4,491.90	3,357.03
Add: Purchases	71,175.69	47,523.54
	75,667.59	50,880.57
Adjustment on account of business combination/(disposal) of subsidiary (net)	19.47	(20.06)
Hyperinflation adjustment	45.78	—
	75,732.84	50,860.51
Less: Closing Inventory	7,292.16	4,491.90
Foreign currency translation difference	37.29	(103.13)
Total	68,477.97	46,265.48

27. Changes in inventories of finished goods, work-in-progress and stock-in-trade

Rupees crores

Particulars	2023	2022
Inventories at the beginning of the year		
Finished goods produced	3,268.45	2,717.90
Work-in-progress	277.02	360.17
Stock-in-trade	1,110.29	935.93
Manufactured components	290.16	148.95
	4,945.92	4,162.95
Less: Inventories on business combination/(disposal) of subsidiaries (net)		
Finished goods produced	(55.84)	(10.77)
Work-in-progress	26.27	(13.16)
Stock-in-trade	(6.97)	(2.99)
Manufactured components	16.15	—
	(20.39)	(26.92)
Less: Hyperinflation adjustment		
Finished goods produced	24.44	—
Work-in-progress	17.49	—
	41.93	—
Less: Inventories at the end of the year		
Finished goods produced	4,684.94	3,268.45
Work-in-progress	463.55	277.02
Stock-in-trade	1,335.56	1,110.29
Manufactured components	494.55	290.16
	6,978.60	4,945.92
Foreign currency translation difference	(21.17)	(51.77)
Net (increase)/decrease in inventories	(2,032.31)	(861.66)

28. Employee Benefits Expense

Rupees crores

Particulars	2023	2022
Salaries and wages, including bonus.....	8,412.38	7,277.66
Contribution to provident and other funds.....	581.26	517.48
Share based payment expenses.....	146.08	108.42
Staff welfare expenses.....	538.23	483.18
Total.....	9,677.95	8,386.74

29. Finance Cost

Rupees crores

Particulars	2023	2022
Interest expense on financial liabilities at amortised cost.....	5,514.75	4,755.55
Interest on lease liabilities.....	184.74	159.05
Other borrowing cost.....	130.21	103.45
Total.....	5,829.70	5,018.05
Out of the above, finance cost related to:		
- Financial services business.....	5,079.63	4,392.60
- Others.....	750.07	625.45
Total.....	5,829.70	5,018.05

Other borrowing cost mainly includes discounting charges and unwinding of discount on financial liabilities other than lease liability.

30. Depreciation, Amortisation and Impairment Expense

Rupees crores

Particulars	2023	2022
Depreciation of property, plant and equipment.....	2,430.72	2,052.35
Depreciation of right-of-use assets.....	574.72	482.49
Amortisation of intangible assets.....	1,323.26	967.82
Impairment of property, plant & equipment, intangible and intangible under development.....	28.11	4.84
Total.....	4,356.81	3,507.50

31. Other Expenses

Rupees crores

Particulars	2023	2022
Stores consumed.....	579.51	273.86
Tools consumed.....	78.54	57.09
Power & fuel.....	830.48	541.27
Rent including lease rentals @.....	323.82	271.95
Insurance.....	195.04	183.15
Repairs and maintenance.....	715.40	641.94
Advertisement.....	652.97	556.16
Commission on sales /contracts (net).....	491.77	241.96
Freight outward.....	4,863.83	3,865.75
Sales promotion expenses.....	551.29	486.71
Travelling and conveyance expenses.....	603.15	371.99
Cost of projects.....	607.90	558.30
Subcontracting, hire and service charges.....	1,857.07	1,593.08
Provision for expected credit losses including write offs (net) \$.....	1,287.53	2,758.51
Miscellaneous expenses #.....	3,679.45	2,896.07
Total	17,317.75	15,297.79

@ Short term leases and low value leases recognised as an expense for the year ended 31st March, 2023 is aggregating to **Rs. 306.10 crores** (2022: Rs. 250.52 crores) and **Rs. 17.72 crores** (2022: Rs. 21.43 crores) respectively.

Miscellaneous expenses includes gain on net monetary position for the year ended 31st March, 2023 is aggregating to **Rs. 32.02 crores** (2022: Rs. Nil).

\$ Break-up of expected credit loss recognised during the year is as follows:-

Rupees crores

Particulars	2023	2022
Expected credit loss on:		
- Trade receivables.....	85.32	38.04
- Contract assets.....	0.48	0.84
- Financial services receivable.....	1,203.79	2,725.50
- Other financial assets.....	(2.06)	(5.87)
Total	1,287.53	2,758.51

32. Exceptional items (net)

Exceptional items (net) recognised in the consolidated statement of profit and loss

Rupees crores

Particulars	2023	2022
Gain on change in ownership interests in subsidiaries (resulting in loss of control), associates and joint ventures and change of relationships.....	2,983.54	474.28
Impairments:		
Property, plant and equipment and right-of-use assets.....	(332.69)	(53.82)
Intangible assets.....	(460.01)	(9.01)
Capital work-in-progress and Intangible under development.....	(180.50)	(60.91)
Capital advances.....	(10.46)	(46.45)
Other assets.....	(636.12)	—
Goodwill.....	(122.13)	—
Investment accounted using equity method (net).....	7.89	82.76
Profit on sale of land.....	—	27.32
Total.....	1,249.52	414.17

As described in note 2(h), the Group reviews for indication of asset impairment at the end of reporting date in addition to any impairment indicators that may arise in between the two reporting periods. If there is any indication of asset impairment, the Group estimates the recoverable amount of the asset to determine the amount of the impairment loss. During the year ended 31st March, 2023, the internal and external sources of information on the economic environment in which these entities operate, provided indicators of asset impairment for certain international subsidiaries. Consequently, impairment has been recognised for property, plant and equipment, right-of-use assets, capital work-in-progress, intangible assets under development, capital advance and other intangible assets of certain CGUs amounting to **Rs. 983.66 crores** during the year ended 31st March, 2023 (2022: Rs. 170.19 crores).

As detailed in note 6, impairment of goodwill amounting to **Rs. 122.13 crores** has been recognised during the year ended 31st March, 2023 (2022: Rs. Nil).

Further, as described in the note 2(c), the investments in associates and joint ventures are accounted using equity method as per Ind AS 28 - Investments in Associates and Joint Ventures. As required by Ind AS 28, after application of the equity method, the Group assesses if there is any objective evidence based on observable data that its net investment in the associate or joint venture is impaired. Based on the observable evidence, certain investments in associate and joint ventures were tested for recoverable amounts and impairment reversal (net) amounting to **Rs. 7.89 crores** has been recognised during the year ended 31st March, 2023 (2022: Rs. 82.76 crores).

33. Earnings Per Share (EPS)

Particulars	2023	2022
Profit for the year for basic EPS (Rupees crores).....	10,281.50	6,577.32
Profit for the year for diluted EPS (Rupees crores).....	10,274.34	6,562.38
Weighted average number of Ordinary (Equity) Shares used in computing basic EPS.....	1,11,26,19,910	1,11,09,43,402
Effect of dilutive potential Ordinary (Equity) Shares.....	46,94,100	45,87,607
Weighted average number of Ordinary (Equity) Shares used in computing diluted EPS.....	1,11,73,14,010	1,11,55,31,009
Basic Earnings per share (Rs.) (Face value of Rs. 5 per share).....	92.41	59.20
Diluted Earnings per share (Rs.).....	91.96	58.83

34. Employee Benefits

General description of defined benefit plans

Gratuity

Some of the group entities operate a gratuity plan covering qualifying employees. The benefit payable is the greater of the amount calculated as per the Payment of Gratuity Act or the Company scheme applicable to the employee. The benefit vests upon completion of five years of continuous service and once vested it is payable to employees on retirement or on termination of employment. In case of death while in service, the gratuity is payable irrespective of vesting. Some entities make annual contribution to the group gratuity scheme administered by the Life Insurance Corporation of India through its Gratuity Trust Fund.

Post retirement medical

Few entities in the Group provide post retirement medical cover to select grade of employees to cover the retiring employee and their spouse upto a specified age through mediclaim policy on which the premiums are paid. The eligibility of the employee for the benefit as well as the amount of medical cover purchased is determined by the grade of the employee at the time of retirement.

Post retirement housing allowance

The Company operates a post retirement benefit scheme for a certain grade of employees in which a monthly allowance determined on the basis of the last drawn basic salary at the time of retirement, is paid to the retiring employee in lieu of housing.

Risk exposure

Through its defined benefit plans the Company is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility

The plan liabilities are calculated using a discount rate set with references to government bond yields; if plan assets underperform compared to this yield, this will create or increase a deficit. The defined benefit plans may hold equity type assets, which may carry volatility and associated risk.

Changes in bond yields

A decrease in government bond yields will increase plan liabilities, although this is expected to be partially offset by an increase in the value of the plan's investment in debt instruments.

Inflation risk

The present value of some of the defined benefit plan obligations are calculated with reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability. The post retirement medical benefit obligation is sensitive to medical inflation and accordingly, an increase in medical inflation rate would increase the plan's liability.

Life expectancy

The present value of defined benefit plan obligation is calculated by reference to the best estimate of the mortality of plan participants, both during and after the employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

34. Employee Benefits (contd.)

Defined benefit plans - Actuarial valuation as on 31st March, 2023

Rupees crores

Particulars	Funded Plan		Unfunded Plans					
	Gratuity		Gratuity*		Post retirement medical benefits		Post retirement housing allowance	
	2023	2022	2023	2022	2023	2022	2023	2022
1 Amounts recognised in profit or loss								
Current service cost.....	99.59	96.81	35.02	19.47	0.80	3.12	2.42	1.30
Past service cost.....	0.36	—	—	—	—	0.01	—	35.39
Net interest expense.....	2.50	3.70	2.78	3.17	3.08	3.26	7.83	5.32
Total amount included in employee benefits expense	102.45	100.51	37.80	22.64	3.88	6.39	10.25	42.01
2 Amounts recognised in other comprehensive income								
Remeasurement (gains)/losses:								
a) Actuarial (gains)/losses arising from changes in -								
- demographic assumptions	0.87	(15.96)	(0.17)	1.13	(0.01)	(7.93)	—	—
- financial assumptions.....	(48.80)	(52.80)	17.46	4.51	(2.47)	(3.14)	(5.03)	(7.27)
- experience adjustments....	14.63	52.56	4.65	(3.16)	1.50	0.41	(1.33)	2.16
b) Return on plan assets, excluding amount included in net interest expense/ (income).....	7.63	(8.78)	—	—	—	—	—	—
Total amount recognised in other comprehensive income	(25.67)	(24.98)	21.94	2.48	(0.98)	(10.66)	(6.36)	(5.11)
3 Changes in the defined benefit obligation								
Opening defined benefit obligation.....	1,300.74	1,240.08	249.67	312.11	46.54	52.46	117.11	88.17
Current service cost.....	99.59	96.81	35.02	19.47	0.80	3.12	2.42	1.30
Past service cost.....	0.36	—	—	—	—	0.01	—	35.39
Interest expense.....	74.16	63.71	2.78	3.17	3.08	3.26	7.83	5.32
Remeasurements (gains)/losses	(33.30)	(16.20)	21.94	2.48	(0.98)	(10.66)	(6.36)	(5.11)
Benefits paid.....	(121.41)	(118.74)	(31.95)	(11.51)	(0.93)	(1.65)	(8.85)	(7.96)
Liability transferred on account of employees transferred.....	14.19	—	—	—	—	—	—	—
Business combination.....	15.70	—	14.21	0.66	0.72	—	—	—
Disposal of subsidiaries.....	(35.41)	—	—	(6.01)	—	—	—	—
Change in plan on common control transaction.....	—	41.93	—	(41.93)	—	—	—	—
Foreign exchange translation difference.....	8.15	(6.85)	(4.08)	(28.77)	—	—	—	—
Closing defined benefit obligation.....	1,322.77	1,300.74	287.59	249.67	49.23	46.54	112.15	117.11

34. Employee Benefits (contd.)

Rupees crores

Particulars	Funded Plan		Unfunded Plans					
	Gratuity		Gratuity*		Post retirement medical benefits		Post retirement housing allowance	
	2023	2022	2023	2022	2023	2022	2023	2022
4 Changes in fair value of plan assets								
Opening fair value of plan assets.....	1,215.71	1,161.84	—	—	—	—	—	—
Interest income.....	71.66	60.01	—	—	—	—	—	—
Return on plan assets excluding interest income.....	(7.63)	8.78	—	—	—	—	—	—
Contributions by employer.....	118.43	109.92	—	—	0.93	1.65	8.85	7.96
Benefits paid.....	(121.41)	(118.74)	—	—	(0.93)	(1.65)	(8.85)	(7.96)
Business combination.....	13.25	—	—	—	—	—	—	—
Disposal of subsidiaries.....	(16.06)	—	—	—	—	—	—	—
Foreign exchange translation difference.....	7.58	(6.10)	—	—	—	—	—	—
Closing fair value of plan assets.....	1,281.53	1,215.71	—	—	—	—	—	—
5 Net defined benefit obligation								
Defined benefit obligation.....	1,322.77	1,300.74	287.59	249.67	49.23	46.54	112.15	117.11
Fair value of plan assets.....	1,281.53	1,215.71	—	—	—	—	—	—
Surplus/(Deficit).....	(41.24)	(85.03)	(287.59)	(249.67)	(49.23)	(46.54)	(112.15)	(117.11)
Current portion of the above....	(8.47)	(10.71)	(10.46)	(18.62)	(2.61)	(2.24)	(8.85)	(8.85)
Non current portion of the above.....	(32.77)	(74.32)	(277.13)	(231.05)	(46.62)	(44.30)	(103.30)	(108.26)

Rupees crores

Particulars	2023	2022
6 Actuarial Assumptions and sensitivity		
a Actuarial assumptions		
Discount rate (%).....	0.63 - 7.50	1.10 - 7.30
Attrition rate (%).....	1.52 - 60.68	1.80 - 46.35
Cost inflation (%).....	7.00 - 9.00	7.00 - 9.00
Cost inflation includes an estimate of medical inflation and future salary increases taking in to account of inflation, seniority, promotion and other relevant factors such as supply and demand in the employment market.		
b Quantitative sensitivity analysis for impact of significant assumptions on defined benefit obligation are as below:		
Assumptions		
One percentage point increase in discount rate.....	(170.43)	(176.67)
One percentage point decrease in discount rate.....	190.82	178.33
One percentage point increase in salary growth rate.....	151.67	145.70
One percentage point decrease in salary growth rate.....	(139.02)	(139.26)
One percentage point increase in attrition rate.....	(57.96)	(36.57)
One percentage point decrease in attrition rate.....	58.95	37.73
One percentage point increase in medical inflation rate.....	5.73	5.99
One percentage point decrease in medical inflation rate.....	(4.86)	(5.05)

34. Employee Benefits (contd.)

Rupees crores

Particulars	2023	2022
7 Maturity profile of defined benefit obligation		
Time periods		
Upto 1 year	232.81	224.11
1 - 5 years.....	852.17	753.09
6 - 9 years.....	576.12	556.62
10 years and above.....	1,396.59	1,323.69

Trust-managed Provident fund

Rupees crores

Particulars	2023	2022
I Net defined benefit obligation		
Defined benefit obligation.....	3,355.68	3,004.62
Fair value of plan assets.....	3,190.06	3,004.62
Surplus/(Deficit).....	(165.62)	—
II Actuarial assumptions		
Discount rate.....	7.45%	6.95%
Average remaining tenure of investment portfolio (years).....	5.35	4.63
Guaranteed rate of return.....	8.15%	8.10%

The Company has recognised an obligation of **Rs. 165.62 crores** (2022: Nil) on account of interest rate guarantee through OCI.

The plan assets have been primarily invested in government securities and corporate bonds.

Group's contribution (in respect of companies where applicable) for Provident Fund and Superannuation Fund aggregating **Rs. 441.01 crores** (2022: Rs. 394.33 crores) has been recognised in the Profit or Loss under the head 'Employee Benefits Expense'.

35. Capital management

The Group's capital management strategy is to effectively determine, raise and deploy capital so as to create value for its shareholders. The same is done through a mix of either equity and/or preference and/or convertible and/or combination of short term /long term debt as may be appropriate.

The Group determines the amount of capital required on the basis of its product, capital expenditure, operations and strategic investment plans.

The capital structure is monitored on the basis of equity, net debt and maturity profile of overall debt portfolio of the Group.

The retail loan finance business of the companies in financial service business is subject to the capital adequacy requirements of the Reserve Bank of India (RBI) and National Housing Bank (NHB). Under capital adequacy guidelines, these companies are required to maintain a capital adequacy ratio consisting of Tier I and Tier II Capital. The total of Tier II Capital at any point of time, shall not exceed 100 percent of Tier I Capital. The Group companies in the financial services business have complied with all regulatory requirements related to regulatory capital and capital adequacy ratios as prescribed by RBI and NHB.

Net Debt and Equity other than financial services segment is given in the table below:

Rupees crores

Particulars	2023	2022
Total Equity	50,346.37	41,993.81
Net Debt		
Short term debt (including current portion of long term debt).....	4,127.05	3,606.15
Long term debt.....	3,450.59	9,189.75
Gross Debt	7,577.64	12,795.90
Less:		
Current investments.....	11,247.44	8,840.43
Cash and Bank Balances.....	7,312.77	6,400.57
Net Debt	(10,982.57)	(2,445.10)
Total Capital deployed	39,363.80	39,548.71

36. Financial Instruments

Financial Risk Management Framework

In the course of its business, the Group is exposed to a certain financial risks namely credit risk, interest risk, currency risk & liquidity risk. The Group's primary focus is to achieve better predictability of financial markets and seek to minimize potential adverse effects on its financial performance.

The financial risks are managed in accordance with the risk management policy which has been approved by Board of Directors of the respective Group companies.

Board of Directors of financial services businesses have established Asset and Liability Management Committee (ALCO), which is responsible for developing and monitoring risk management policies for their businesses. The financial services businesses are exposed to high credit risk given the unbanked rural customer base and diminishing value of collateral. The credit risk is managed through credit norms established based on historical experience.

(a) Market Risk Management

Market risk is the risk that changes in market prices such as foreign exchange rates, interest rates etc. could affect the Group's income or the value of its holdings of financial instruments including cash flow. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while maximising the return.

(i) Currency Risk

The Group's exposure to currency risk relates primarily to the Group's operating activities including anticipated sales & purchase and borrowings where the transactions are denominated in foreign currencies.

The Group's foreign currency exposures are managed within approved parameters. The Group hedges its foreign currency risk mainly by way of Forward Covers. Other derivative instruments may also be used if deemed appropriate.

The carrying amounts of the Group's foreign currency exposure at the end of the reporting period are as follows:

Rupees crores

Particulars	US Dollar	Euro	JPY	KRW	Others	Total
As at 31st March, 2023						
Financial Assets	1,055.27	1,944.10	1.36	—	877.51	3,878.24
Financial Liabilities	1,577.52	2,013.41	1,750.01	3.08	80.85	5,424.87
As at 31st March, 2022						
Financial Assets	1,764.01	1,646.55	8.28	454.71	326.90	4,200.45
Financial Liabilities	3,625.70	1,908.33	947.56	23.50	108.03	6,613.12

Hedge Accounting - Forwards

Contracts that meet the requirements for hedge accounting are accounted as per the hedge accounting requirements of Ind AS 109 - Financial Instruments, while other contracts are accounted as derivatives measured through profit or loss.

Details of Forward Foreign Currency Contracts outstanding at the end of reporting period

Rupees crores

Outstanding Contracts	2023		2022	
	Notional value (#)	Carrying amount of hedging instrument included in Other Financial Assets/ (Liabilities)	Notional value (#)	Carrying amount of hedging instrument included in Other Financial Assets/ (Liabilities)
Cash Flow Hedges				
<i>Buy currency</i>				
Maturing in 1+ years				
— JPY/INR	839.91	(16.92)	—	—
Maturing less than 1 year				
— USD/INR	827.93	(19.11)	0.81	(0.09)
<i>Sell currency</i>				
Maturing less than 1 year				
— USD/INR	318.77	(1.43)	583.54	7.93
— BRL/INR	—	—	7.97	(0.42)
— ZAR/INR	212.50	(0.09)	368.33	(20.98)
— EUR/INR	1,608.28	(54.48)	1,487.41	189.37
— CAD/INR	5.83	(0.01)	—	—
— AUD /INR	88.36	1.59	—	—

Notional value of respective currency pair have been converted into presentation currency i.e. INR using year end closing exchange rate

36. Financial Instruments (contd.)

(a) Market Risk Management (contd.)

(ii) The movements in Cash Flow Hedge Reserve for instruments designated in a cash flow hedge are as follows:

Rupees crores

Particulars	2023			2022		
	Exchange Rate Risk hedges	Interest Rate Risk hedges	Total	Exchange Rate Risk hedges	Interest Rate Risk hedges	Total
Balance at the beginning of the year.....	(37.25)	—	(37.25)	(97.25)	(3.51)	(100.76)
(Gains)/Losses transferred to Profit or Loss on occurrence of the forecast transaction.....	6.26	—	6.26	(27.57)	—	(27.57)
Change in Fair Value of Effective Portion of cash flow hedges.....	1.66	(13.42)	(11.76)	38.70	3.69	42.39
Deferred Tax on the above.....	(5.97)	3.38	(2.59)	(1.35)	(0.18)	(1.53)
Balance at the end of the year.....	(35.30)	(10.04)	(45.34)	(87.47)	—	(87.47)
Add: Share of associate /joint Venture.....	(67.67)	—	(67.67)	53.60	—	53.60
Deferred Tax on share of associates /joint ventures.....	0.74	—	0.74	(0.08)	—	(0.08)
Add /(Less): Non controlling interest.....	8.22	—	8.22	(1.93)	—	(1.93)
Other comprehensive income reclassified to profit or loss.....	—	—	—	(1.37)	—	(1.37)
Less: Deconsolidation of subsidiary.....	(0.44)	—	(0.44)	—	—	—
Total.....	(94.45)	(10.04)	(104.49)	(37.25)	—	(37.25)
Of the above:						
Balance relating to continuing hedges.....	(94.45)	(10.04)	(104.49)	(37.25)	—	(37.25)

(b) Credit Risk Management

Credit Risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group usually deals with creditworthy counterparties and obtain sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The exposure is continuously monitored.

(i) Financial Guarantees

In addition, the Group is exposed to credit risk in relation to financial guarantees given to banks. The Group's maximum exposure in this respect is the maximum amount the Group could have to pay if the guarantee is called on. The accounting of financial guarantees is as explained in Note 2(k). The amount recognised in Consolidated Balance Sheet as liabilities is as below:

Rupees crores

Particulars	2023	2022
Maximum exposure.....	553.66	564.23
Amount recognised as liability	15.86	20.50

(ii) Trade Receivables

The Group applies the simplified approach to providing for expected credit losses prescribed by Ind AS 109, which permits the use of the lifetime expected loss provision for all trade receivables. The Group has computed expected credit losses based on a provision matrix which uses historical credit loss experience of the Group. Forward-looking information (including macroeconomic information) has been incorporated into the determination of expected credit losses.

36. Financial Instruments (contd.)

(b) Credit Risk Management (contd.)

Reconciliation of loss allowance for Trade Receivables:

Other than related to hospitality segment

		Rupees crores	
Particulars	2023	2022	
Balance as at beginning of the year	398.87	405.43	
Additions during the year.....	92.63	74.32	
Amounts written off during the year.....	(68.63)	(30.46)	
Impairment losses reversed/written back.....	(42.23)	(40.73)	
Foreign exchange translation difference.....	(1.79)	(4.01)	
On account of deconsolidation/disposal of subsidiaries.....	(31.19)	(5.68)	
Balance as at end of the year	347.66	398.87	

Related to hospitality segment

		Rupees crores	
Particulars	2023	2022	
Balance as at beginning of the year	10.58	9.01	
Additions during the year.....	1.07	1.57	
Amounts written off during the year.....	(0.22)	—	
Balance as at end of the year	11.43	10.58	

In respect of other financial assets, the maximum exposure to credit risk at the end of the reporting period is the carrying amount of each class of financial assets.

(iii) Credit risk related to financial services business

Financial services business has a comprehensive framework for monitoring credit quality of its Retail and other loans based on days past due monitoring. Repayment by individual customers and portfolio is tracked regularly and required steps for recovery is taken through follow ups and legal recourse.

The following tables set out information about credit quality of loan assets measured at amortised cost:

Retail Loans

		Rupees crores	
Particulars	2023	2022	
<i>Gross carrying value of Retail and SME loan assets</i>			
Neither Past due nor impaired.....	71,776.28	49,172.63	
Past due but not impaired			
30 days past due.....	5,294.47	4,727.01	
31-90 days past due.....	5,999.23	11,243.51	
Impaired (more than 90 days).....	4,493.92	5,788.62	
Total Gross carrying value as at reporting date	87,563.90	70,931.77	

Trade Advances

		Rupees crores	
Particulars	2023	2022	
<i>Gross carrying amount of trade advances</i>			
Less than 60 days past due.....	2,480.06	1,682.21	
61-90 days past due.....	53.43	64.55	
Impaired (more than 90 days).....	6.93	60.66	
Total Gross carrying value as at reporting date	2,540.42	1,807.42	

36. Financial Instruments (contd.)

(b) Credit Risk Management (contd.)

Inputs considered in the ECL model

In assessing the impairment of loans assets under Expected Credit Loss (ECL) Model, the loan assets have been segmented into three stages. The three stages reflect the general pattern of credit deterioration of a financial instrument. The differences in accounting between stages, relate to the recognition of expected credit losses and the calculation and presentation of interest revenue.

The financial services business categorises loan assets into stages based on the days past due status:

- Stage 1: 0-30 days past due
- Stage 2: 31-90 days past due
- Stage 3: More than 90 days

RBI COVID-19 Resolution Framework

During the year ended 31st March, 2021 and year ended 31st March, 2022, the financial services business had implemented resolution plans in order to provide relief to borrowers adversely impacted due to onslaught of multiple waves /variants of COVID-19 Pandemic under the resolution framework 1.0 vide circular no. RBI/2020-21/16 DOR.No.BP.BC/3/21.04.048/2020-21 dated 6th August, 2020 for personal loan customers and resolution framework 2.0 vide circular No. RBI/2021-22/32 DOR.STR.REC.12/21.04.048/2021-22 dated 5th May, 2021. The loan modifications executed under both these schemes have not been classified as renegotiated as they are as a result of market-wide customer relief programme and not borrower-specific. The financial services business continues to monitor the recoverability of loans granted in accordance with these circulars and is continue to carry adequate provisioning based on the repayment behaviour on these loan accounts. Since the COVID-19 pandemic has been brought under control through development of vaccines, announcement of various health improvement and relief measures by respective Govt. authorities, and economies have returned to normalcy, the Group had witnessed significant improvement in business/financial performance over the period during second half of previous year as well as current year.

Impact of COVID-19

The outbreak of COVID-19 led to nationwide lockdown from March 2020, which gradually phased out over the next few months basis the local level spread of the pandemic. The nation was impacted by the second wave of the pandemic in the first half of the fiscal year 2022 which again slowed down the economic activities to a limited extent. Despite the successful roll out of vaccines around the world, a varying degree of uncertainty remained through out the year ended 31st March, 2022. This was caused by new variants of COVID-19, varying vaccine effectiveness and the need for reimposing of government - imposed restrictions. This uncertainty is reflected in the financial services business assessment of impairment loss allowance on its loans which are subject to a number of management judgements and estimates. In relation to COVID-19, judgements and assumptions include the extent and duration of the pandemic, the changes in the macro economic outlook and its associated impact on the impairment calculations.

Assumptions considered in the ECL model

The financial services business has made the following assumptions in the ECL Model:

- "Loss given default" (LGD) is common for all three Stages and is based on loss in past portfolio. Actual cash flows are discounted at loan EIR rate for arriving loss rate.
- "Probability of Default" (PD) is applied on Stage 1 and Stage 2 on portfolio basis and for Stage 3 PD at 100%. This is calculated as an average of the last 60 months yearly movement of default rates and future adjustment for macro economic factor.

Estimation Technique

The financial services business has applied the following estimation technique in its ECL model:

"Probability of Default" (PD) is applied on Stage 1 and Stage 2 on portfolio basis and for Stage 3 PD at 100%. This is calculated as an average of the last 60 months yearly movement of default rates and future adjustment for macro economic factor such as agriculture and change in GDP are considered most relevant in determining the PD. The Group assigns probability to these factors in order to determine the impact of such factors on PD.

- Loss given default is calculated based on discounted actual cash flow on past portfolio in default along with reversals.

The methodologies and assumptions applied in the impairment loss allowance calculations have primarily remained unchanged from those applied while preparing the financial statements for the year ended 31st March, 2022. The financial services business has been updating the ECL model with the latest set of data on reasonable periodic intervals for the year ended 31st March, 2023, to capture the significant changes in economic and market drivers and changes in risk profile of customer credit exposures. Output of ECL model refresh is also factored in computation of provisions.

Forward Looking Information

In calculating the expected credit loss rates, the financial services business considers historical loss rates on portfolio over a period which covers most external factors like drought, government and policy changes etc and these historical PDs are converted into forward looking PDs considering the agricultural and GDP growth estimates.

36. Financial Instruments (contd.)

(b) Credit Risk Management (contd.)

Assessment of significant increase in credit risk

When determining whether the risk of default has increased significantly since initial recognition, the financial services business considers both quantitative and qualitative information and analysis based on the business's historical experience, including forward-looking information. The financial services business considers reasonable and supportable information that is relevant and available without undue cost and effort. The financial services business's accounting policy is not to use the practical expedient that the financial assets with 'low' credit risk at the reporting date are deemed not to have had a significant increase in credit risk. As a result the financial services business monitors all financial assets and loan commitments that are subject to impairment for significant increase in credit risk.

Definition of default

The financial services business considers a financial asset to be in "default" and therefore Stage 3 (credit impaired) for ECL calculations when the borrower becomes 90 days past due on its contractual payments except for personal loans, where the Group has an early recognition norm of classification in to stage 3 on the basis of overdue more than 30 days past due.

Policy for write off of Loan Assets

The gross carrying amount of a financial asset is written off when there is no realistic prospect of further recovery. This is generally the case when the financial services business determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities under the recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Impairment loss

The expected credit loss allowance provision is determined as follows:

Rupees crores

Particulars	Performing Loans - 12 month ECL	Underperforming loans - 'lifetime ECL not credit impaired'	Impaired loans - 'lifetime ECL credit impaired'	Total
Gross Balance as at 31st March, 2023	77,070.75	5,999.23	4,493.92	87,563.90
Expected credit loss rate	0.78%	10.39%	53.54%	
Carrying amount as at 31 st March, 2023 (net of impairment provision)	76,471.20	5,375.67	2,087.77	83,934.64
Gross Balance as at 31st March, 2022	53,899.64	11,243.51	5,788.62	70,931.77
Expected credit loss rate	0.99%	12.61%	52.86%	
Carrying amount as at 31 st March, 2022 (net of impairment provision)	53,367.06	9,826.13	2,728.94	65,922.13

Level of Assessment - Aggregation Criteria

The financial services business recognises the expected credit losses on a collective basis that takes into account comprehensive credit risk information and considers the economic and risk characteristics, pricing range and sector concentration.

Reconciliation of loss allowance provision for Retail and SME loans

Rupees crores

Particulars	12-month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	Total
Balance as at 1st April, 2021	477.57	1059.72	3,560.52	5,097.81
— Transferred to/from 12 months ECL	376.09	(138.74)	(237.35)	—
— Transferred to/from lifetime ECL not credit impaired	10.58	103.03	(113.61)	—
— Transferred to/from lifetime ECL credit impaired.....	(3.97)	(121.27)	125.24	—
Business combination during the year.....	1.45	0.83	1.99	4.27
Loans that have been derecognised during the year.....	(72.34)	(348.92)	(861.82)	(1,283.08)
New loans originated during the year.....	237.59	496.51	292.57	1,026.67
Write-offs.....	(0.04)	(5.76)	(942.02)	(947.82)
Net remeasurement of loss allowance.....	(494.35)	371.98	1,234.16	1,111.79
Balance as at 31st March, 2022	532.58	1,417.38	3,059.68	5,009.64

36. Financial Instruments (contd.)**(b) Credit Risk Management (contd.)**

Rupees crores

Particulars	12-month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	Total
Balance as at 1st April, 2022	532.58	1,417.38	3,059.68	5,009.64
– Transferred to/from 12 months ECL.....	403.74	(279.62)	(124.12)	–
– Transferred to/from lifetime ECL not credit impaired.....	37.44	(18.32)	(19.12)	–
– Transferred to/from lifetime ECL credit impaired.....	1.00	(147.70)	146.70	–
Loans that have been derecognised during the year.....	(74.86)	(304.78)	(983.93)	(1,363.57)
New loans originated during the year.....	352.65	72.35	137.55	562.55
Write-offs.....	(0.09)	(4.01)	(853.32)	(857.42)
Net remeasurement of loss allowance.....	(652.91)	(111.74)	1,042.71	278.06
Balance as at 31st March, 2023	599.55	623.56	2,406.15	3,629.26

Trade advances

Rupees crores

Particulars	2023	2022
Loss allowance provision.....	20.03	71.73

Impairment loss on financial services receivable for the year ended 31st March, 2023 recognised in profit or loss of **Rs. 1,203.79 crores** (2022: Rs. 2,725.50 crores) includes bad debts and write offs of **Rs. 2,635.73 crores** (2022: Rs. 2,813.65 crores), reversal of provision for expected credit loss of **Rs. 1,432.08 crores** (2022: provision of Rs. 85.76 crores) and provision for loan commitments of **Rs. 0.14 crores** (2022: provision reversal of Rs. 2.39 crores).

'12 months ECL' and 'lifetime ECL not credit impaired' are collectively assessed. 'Lifetime ECL credit impaired' are individually assessed.

Loan which are written off continue to be subject of enforcement activity.

Significant changes in the gross carrying value that contributed to change in loss allowance

The financial services business mostly provides loans to retail individual customers in Rural and Semi urban area which are of small ticket size. Change in any single customer repayment will not impact significantly to provisioning. All customers are being monitored based on past due status of outstanding loan and corrective actions are taken accordingly to limit the financial services businesses risk.

Concentration of Credit Risk

Financial services business's loan portfolio is predominantly to finance retail automobile and allied equipment loans, housing loans and other business loans. The financial services business manages concentration of risk primarily by geographical region in India. The following table shows the geographical concentrations of financial loans as at year end:

Rupees crores

Particulars	2023	2022
Carrying Value	90,104.32	72,739.19
Concentration by Geographical region in India:		
North	26,094.99	17,388.45
East	18,071.95	16,387.77
West	26,391.41	22,547.51
South	19,545.97	16,415.46
Total Loans as at reporting year	90,104.32	72,739.19

Maximum Exposure to credit Risk

The maximum exposure to credit risk of loans is their carrying amount. The maximum exposure is before considering the effect of mitigation through collateral.

Narrative Description of Collateral

The amount of collateral obtained, if deemed necessary by the financial services business upon extension of credit, is based on management's credit evaluation of the counterparty. Collateral primarily include vehicles and residential units purchased by retail loan customers.

36. Financial Instruments (contd.)

(b) Credit Risk Management (contd.)

Quantitative Information of Collateral - Credit Impaired assets

(Collateral Coverage - Value of collateral available to mitigate the credit exposure)

Rupees crores

Loan To Value (LTV) Range	Gross Value of loans in stage 3	
	2023	2022
Upto 50% coverage	392.78	498.52
51 - 70% coverage.....	413.39	624.32
71 - 100% coverage.....	387.39	644.08
Above 100% coverage.....	3,300.36	4,021.70
	4,493.92	5,788.62

(c) Liquidity risk management

(i) Maturity profile of non-derivative financial liabilities

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

Rupees crores

Particulars	Less than 1 Year	1-3 Years	3 Years to 5 Years	5 years and above
As at 31st March, 2023				
Short term borrowings - Principal	33,739.62	—	—	—
Short term borrowings - Interest	4,509.16	—	—	—
Long term borrowings - Principal.....	—	35,648.11	10,991.36	8,583.26
Long term borrowings - Interest.....	1,190.45	6,472.00	2,504.99	4,267.28
Trade payables	23,835.66	0.04	—	—
Financial Guarantees	553.66	—	—	—
Lease Liabilities.....	709.77	1,092.34	749.96	1,735.33
Other Financial Liabilities.....	2,215.44	287.28	97.53	129.36
Total.....	66,753.76	43,499.77	14,343.84	14,715.23
As at 31st March, 2022				
Short term borrowings - Principal	26,042.12	—	—	—
Short term borrowings - Interest	2,534.50	—	—	—
Long term borrowings - Principal	—	31,785.68	8,478.03	8,457.00
Long term borrowings - Interest	1,929.04	5,034.55	2,254.76	5,014.52
Trade payables.....	19,036.55	1.55	—	—
Financial Guarantees	564.23	—	—	—
Lease Liabilities.....	532.41	929.34	561.35	1,554.27
Other Financial Liabilities.....	2,408.86	284.72	129.77	124.00
Total.....	53,047.71	38,035.84	11,423.91	15,149.79

The amounts included above for financial guarantee contracts are the maximum amounts the Group could be forced to settle under the arrangement for the full guaranteed amount if that amount is claimed by the counterparty to the guarantee. Based on expectations at the end of the reporting period, the Group considers that it is more likely than not that such an amount will not be payable under the arrangement.

36. Financial Instruments (contd.)

(c) Liquidity risk management (contd.)

(ii) Maturity profile of derivative financial liabilities

The following table details the Group's liquidity analysis for its derivative financial instruments.

Rupees crores

Particulars	Less than 1 Year	1-3 Years	3 Years to 5 Years
As at 31st March, 2023			
Interest rate & currency swaps.....	50.09	125.44	—
Foreign exchange forward contracts.....	62.94	20.65	—
Commodity futures.....	29.19	—	—
Gross obligation to acquire non-controlling interests.....	206.39	—	92.80
	348.61	146.09	92.80
As at 31st March, 2022			
Interest rate & currency swaps.....	2.67	48.93	102.62
Foreign exchange forward contracts.....	91.47	—	—
Commodity futures.....	0.63	—	—
Derivatives on interest over joint ventures.....	91.75	—	—
Gross obligation to acquire non-controlling interests.....	277.99	—	92.87
	464.51	48.93	195.49

(d) Sensitivity Analysis

(i) Foreign Currency Sensitivity

The following tables demonstrate the sensitivity to a reasonably possible change in major exchange rates, with all other variables held constant.

Rupees crores

Particulars	Currency	Change in rate	Effect on Profit Before Tax	Effect on pre-tax equity
Year ended 31st March, 2023	INR/USD	+10%	8.38	(16.22)
	JPY/USD	+10%	11.47	—
	INR/EUR	+10%	25.24	—
Year ended 31 st March, 2022.....	INR/USD	+10%	38.53	(45.58)
	JPY/USD	+10%	20.31	—
	INR/EUR	+10%	4.29	—

The sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the year.

(ii) Interest Rate sensitivity

The sensitivity analysis below have been determined based on exposure to interest rate for both derivative and non-derivative instruments at the end of reporting period. For floating rate liabilities, analysis is prepared assuming the amount of liability outstanding at the end of the reporting period was outstanding for the whole year.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected, after the impact of hedge accounting. With all other variables held constant, the Group's profit before tax is affected through the impact on floating rate borrowings, as follows:

Rupees crores

Particulars	Currency	Increase/ decrease in basis points	Effect on profit before tax	Effect on pre-tax equity
Year ended 31st March, 2023	INR	+25 bps	(63.71)	—
	EUR	+25 bps	(1.63)	—
Year ended 31 st March, 2022.....	INR	+25 bps	(43.91)	—
	EUR	+25 bps	(1.67)	—

36. Financial Instruments (contd.)
(e) Fair Value Disclosures

(i) Financial Instruments regularly measured using fair value - recurring items

Rupees crores

Financial assets/ financial liabilities	Financial assets/ financial liabilities	Fair Value Category	2023	2022	Fair value hierarchy	Valuation technique(s)	Key inputs	Significant unobservable input(s) for level 3 hierarchy	Relationship of unobservable inputs to fair value and sensitivity
1) Foreign currency forwards, interest rate swaps & commodity derivatives	Financial Assets / (Liabilities)	Financial Instruments measured at FVTPL /FVTOCI	(106.94)	152.46	Level 2	Discounted Cash Flow and Interest rate	Future cash flows are estimated based on forward exchange rates (from observable forward exchange rates at the end of the reporting period) and contract forward rates, discounted at a rate that reflects the credit risk of various counter parties.	—	—
2) Currency options	Financial Assets / (Liabilities)	Financial Instruments measured at FVTPL	(144.84)	(119.56)	Level 2	Black Scholes valuation model	Strike rate, spot rate, time to maturity, volatility and risk free interest rate.	—	—
3) Derivatives on interest over Subsidiaries, associates and joint ventures	Financial Assets / (Liabilities)	Financial Instruments measured at FVTPL	28.20	69.68	Level 3	Comparable Companies Method /Discounted Cash-flow /Price of recent transactions / Comparable Companies quoted multiples	For Comparable Companies Method /Comparable Companies Quoted Multiples - compare the price for which comparable companies are traded on the capital market. For Discounted Cash Flow - Companies Financial projections. These include forecasts of balance sheet, statement of profit and loss account along with underlying assumptions.	Interest rates to discount future cashflows; financial projections	Any change (increase / decrease) in the discount factor, financial projections etc. would entail corresponding change in the valuation of derivatives on interest in subsidiaries, associates and joint ventures.
4) Gross obligation to acquire non- controlling interest	Financial Liabilities	Financial Instruments measured at FVTPL	(299.19)	(370.86)	Level 3	Comparable Companies Method /Discounted Cash-flow /Price of recent transactions / Comparable Companies quoted multiples	For Comparable Companies Method /Comparable Companies Quoted Multiples - compare the price for which comparable companies are traded on the capital market. For Discounted Cash Flow - Companies Financial projections. These include forecasts of balance sheet, statement of profit and loss account along with underlying assumptions.	Interest rates to discount future cashflows; financial projections	Any change (increase / decrease) in the discount factor, financial projections etc. would entail corresponding change in the valuation of gross obligation to acquire non- controlling interest
5) Investment in Mutual Funds and Alternate Investment Fund	Financial Assets	Financial instrument measured at FVTPL	8,698.47	9,066.42	Level 1	Net asset value	—	—	—
6) Investment in equity instruments - Quoted	Financial Assets	Financial instrument designated at FVTOCI	206.58	219.44	Level 1	Quoted bid price in active market	—	—	—
	Financial Assets	Financial instrument designated at FVTPL	172.20	0.24	Level 1	Quoted bid price in active market	—	—	—
7) Investment in equity instruments- Unquoted	Financial Assets	Financial instrument designated at FVTOCI	31.28	86.70	Level 3	Discounted Cash Flow /Market Multiple approach	For Discounted Cash Flow approach - The discounted cash flow method used to capture the present value of the expected future economic benefits to be derived from the ownership of these investees. The key inputs includes; long term revenue growth rates, long term pre tax operating profit margin, WACC. Discount for lack market for respective equity instrument	Terminal growth rate, weighted average cost of capital. Market multiples used for benchmarking.	Increase or decrease in key assumptions, multiples will result in increase or decrease in valuation.
	Financial Assets	Financial instrument measured at FVTPL	77.71	19.93	Level 3	Income Approach - Discounted Cash Flow	For Market Multiple approach - In this approach fair value is derived based on market multiples like PE multiple, Enterprise value (EV) multiple, Revenue Multiple etc.		

36. Financial Instruments (contd.)

(e) Fair Value Disclosures (contd.)

(i) Financial Instruments regularly measured using fair value - recurring items (contd.)

Rupees crores									
Financial assets/ financial liabilities	Financial assets/ financial liabilities	Fair Value	2023	2022	Fair value hierarchy	Valuation technique(s)	Key inputs	Significant unobservable input(s) for level 3 hierarchy	Relationship of unobservable inputs to fair value and sensitivity
8) Investment in debt instruments - Government Securities	Financial Assets	Financial instrument measured at FVTOCI	4,896.57	4,490.95	Level 1	Quoted market price	—	—	—
9) Investment in debt instruments - Debentures/Bonds/Preference shares, etc	Financial Assets	Financial instrument measured at FVTOCI	377.87	293.13	Level 1	Quoted market price	—	—	—
		Financial instrument measured at FVTPL	100.53	—	Level 1	Quoted market price	—	—	—
		Financial instrument measured at FVTPL	68.99	70.13	Level 3	Income Approach - Discounted Cash Flow	For Discounted Cash Flow approach - The discounted cash flow method used to capture the present value of the expected future economic benefits to be derived from the ownership of these investees. The key inputs includes; long term revenue growth rates, balance sheets, statement of profit and loss along with underlying assumptions.	Interest rates to discount future cash flow, financial projections	Increase or decrease in multiple will result in increase or decrease in valuation
10) Investment in Other financial instruments -CP, CD	Financial Assets	Financial instrument measured at FVTOCI	2,316.59	852.20	Level 1	Market price	—	—	—
	Financial Assets	Financial instrument measured at FVTPL	2,067.14	—	Level 1	Market price	—	—	—
11) Convertible Preference shares	Financial Liabilities	Financial Instruments measured at FVTPL	(400.00)	—	Level 3	Income Approach - Discounted Cash Flow/ Market Multiple approach	For Discounted Cash Flow approach - The discounted cash flow method used to capture the present value of the expected future economic benefits to be derived from the ownership of these investees. The key inputs includes; long term revenue growth rates, balance sheets, statement of profit and loss along with underlying assumptions. For Market Multiple approach - in this approach fair value is derived based on market multiples like Revenue multiple, etc..	Interest rates to discount future cashflows; financial projections Market multiples used for benchmarking.	Increase or decrease in key assumptions; multiples will result in increase or decrease in valuation.

36. Financial Instruments (contd.)

(e) Fair Value Disclosures (contd.)

(i) Financial Instruments regularly measured using fair value - recurring items (contd.)

Reconciliation of Level 3 fair value measurements of financial instruments measured at fair value

Rupees crores

Particulars	Unquoted Equity investment	Investment in debentures/ bonds etc	Derivatives on interest over Subsidiaries and joint ventures (Net)	Gross obligation to acquire non-controlling interest
Year Ended 31st March, 2023				
Opening balance	106.63	70.13	69.68	(370.86)
Total gains or losses recognised:				
a) in profit/(loss).....	(623.18)	(11.56)	(32.26)	59.41
b) in other comprehensive income.....	(13.93)	—	—	—
Purchase during the year.....	657.71			
Disposal during the year.....	(45.00)	—	—	12.18
Exercise of put option.....	—	—	3.77	—
Adjustment for share of losses of joint ventures.....	—	10.42	—	—
Change in relationship during the year.....	56.96	—	—	—
Reclassified as held for sale.....	—	—	(12.99)	—
Exchange differences	(30.20)	—	—	0.08
Closing balance	108.99	68.99	28.20	(299.19)
Year Ended 31st March, 2022				
Opening balance	144.38	93.00	78.39	(507.96)
Total gains or losses recognised:				
a) in profit/(loss).....	4.28	(12.41)	(7.90)	54.40
b) in other comprehensive income.....	(48.99)	—	—	—
Purchase during the year.....	9.30	—	—	—
Disposal /conversion into equity during the year.....	(3.00)	(14.83)	—	—
Exercise of put option.....	—	—	(0.81)	75.78
Adjustment for share of losses of joint ventures.....	—	4.37	—	—
Exchange differences	0.66	—	—	6.92
Closing balance	106.63	70.13	69.68	(370.86)

36. Financial Instruments (contd.)

(e) Fair Value Disclosures (contd.)

Equity Investments designated at FVTOCI

Rupees crores

Particulars	2023	2022
Investment in quoted and unquoted equity instruments:		
Fair value of investments.....	237.86	306.14

(ii) Financial Instruments measured at amortised cost

Rupees crores

Particulars	Carrying Value	Fair value	Fair value		
			Level 1	Level 2	Level 3
As at 31st March, 2023					
Financial assets					
a) Investments	1,877.92	1,887.45	1,309.97	577.48	—
b) Trade Receivables.....	7,310.62	7,310.62	—	7,310.62	—
c) Financial Services Receivable.....	86,455.03	85,981.05	—	—	85,981.05
d) Security Deposit.....	313.64	313.64	—	313.64	—
e) Other financial assets including loans	3,943.91	3,942.72	—	3,940.83	1.89
f) Fixed Deposit including margin accounts.....	2,001.52	2,001.52	—	2,001.52	—
Total.....	1,01,902.64	1,01,437.00	1,309.97	14,144.09	85,982.94
Financial liabilities					
a) Non-Current Borrowings.....	55,027.39	56,175.25	18,652.51	37,522.74	—
b) Lease liabilities.....	3,479.84	3,479.84	—	3,479.84	—
c) Trade Payable.....	23,835.70	23,835.70	—	23,835.70	—
d) Current Borrowings.....	33,739.62	33,739.62	6,523.17	27,216.45	—
e) Other Financial Liabilities.....	4,823.49	4,823.49	—	4,820.08	3.41
Total.....	1,20,906.04	1,22,053.90	25,175.69	96,874.81	3.41
As at 31st March, 2022					
Financial assets					
a) Investments	1,811.59	1,865.25	1,391.80	473.45	—
b) Trade Receivables.....	6,683.38	6,683.38	—	6,683.38	—
c) Financial Services Receivable.....	67,657.82	67,997.01	—	—	67,997.01
d) Security Deposit.....	279.14	279.14	—	279.14	—
e) Other financial assets including loans..	3,290.91	3,291.89	—	3,096.18	195.71
f) Fixed Deposit including margin accounts.....	707.43	707.43	—	707.43	—
Total.....	80,430.27	80,824.10	1,391.80	11,239.58	68,192.72
Financial liabilities					
a) Non-Current Borrowings.....	48,625.06	52,356.74	18,575.14	33,781.60	—
b) Lease liabilities.....	2,938.03	2,938.03	—	2,938.03	—
c) Trade Payable.....	19,038.10	19,038.10	—	19,038.10	—
d) Current Borrowings.....	26,042.12	26,042.12	5,599.78	20,442.34	—
e) Other Financial Liabilities.....	5,198.05	5,198.05	—	4,694.82	503.23
Total.....	1,01,841.36	1,05,573.04	24,174.92	80,894.89	503.23

There were no transfers between Level 1 and Level 2 during the year.

37. Significant acquisitions and changes in ownership

(a) Acquisition of Subsidiaries /Business

(i) Swaraj Engines Limited

On 27th September, 2022, Mahindra & Mahindra Limited (the Company) acquired additional 17.41% of voting shares of Swaraj Engines Limited (SEL), a manufacturer of diesel engines and hi-tech engine components for fitments in tractors, based in India. Consequent to this investment, the shareholding and voting rights of the Company in SEL increased from 34.72% to 52.13% and the status of SEL changed from an associate to a subsidiary effective 28th September, 2022. The acquisition was made with the objective of strengthening Farm Equipment Sector.

In the consolidated financial statements, the existing shares of SEL have been remeasured at acquisition date fair value in accordance with Ind AS 103- 'Business Combinations'. The gain on remeasurement of existing shares at fair value have been recognised as exceptional items in consolidated statement of profit and loss.

Consequent to gaining of control, the results of SEL have been consolidated by the Group from 28th September, 2022 on a line-by-line basis.

The consideration transferred and goodwill on acquisition is as below:

Rupees crores

Particulars	2023
Purchase consideration.....	296.01
Fair value of previously held interest.....	673.11
Non Controlling interest.....	195.33
	1,164.45
Less: Fair value of net assets/(liabilities) acquired.....	408.04
Goodwill on acquisition.....	756.40

On acquisition date, the non-controlling interest has been measured at its proportionate share of identifiable assets and liabilities acquired. The goodwill has been allocated to 'Farm Equipment' segment.

The fair values of assets and liabilities acquired in respect of the above business combination are as under:

Rupees crores

Particulars	2023
Property, Plant and Equipment.....	253.94
Cash and cash equivalents.....	5.43
Other current and non-current assets/(liabilities), net.....	188.76
Deferred tax assets/(liabilities), net.....	(40.56)
Fair value of net asset/(liabilities) acquired.....	407.57

(ii) Sampo Rosenlew Oy

On 21st July, 2022, Mahindra & Mahindra Limited (the Company) acquired additional 20.87% of voting shares of Sampo Rosenlew Oy (Sampo), a combine harvester company based in Finland. Consequent to this investment, the shareholding and voting rights of the Company in Sampo increased from 79.13% to 100% and the status of Sampo changed from a joint venture to a subsidiary effective 22nd July, 2022. The Company's scale in tractors and Sampo's expertise in combine harvesters will allow to offer a broader product portfolio to address the needs of farmers in various countries.

In the consolidated financial statements, the pre-existing shares of Sampo have been remeasured at acquisition date fair value in accordance with Ind AS 103- 'Business Combinations'. The gain on remeasurement of existing shares at fair value have been recognised as exceptional items in consolidated statement of profit & loss.

Consequent to gaining of control, the results of Sampo have been consolidated by the Group from 22nd July, 2022 on a line-by-line basis.

The consideration transferred and goodwill on acquisition is as below:

Rupees crores

Particulars	2023
Purchase consideration.....	36.51
Value of put option exercised.....	(7.29)
Fair value of previously held interest.....	137.34
	166.56
Less: Fair value of net assets/(liabilities) acquired.....	(9.49)
Goodwill on acquisition.....	176.05

The goodwill has been allocated to 'Farm Equipment' segment.

37. Significant acquisitions and changes in ownership (contd.)**(a) Acquisition of Subsidiaries /Business (contd.)**

The fair values of assets and liabilities acquired in respect of the above business combination are as under:

Rupees crores

Particulars	2023
Property, Plant and Equipment.....	59.08
Intangible Assets.....	16.02
Investments.....	30.00
Cash and cash equivalents.....	4.28
Other current and non-current assets/(liabilities), net.....	48.59
Borrowings.....	167.47
Fair value of net asset/(liabilities) acquired	(9.49)

(iii) Mahindra Aerospace Private Limited

On 29th March, 2023, Mahindra & Mahindra Limited (the Company) acquired additional 8.41% of voting shares of Mahindra Aerospace Private Limited (MAPL). MAPL is engaged in the business of *inter alia*, research, design, manufacture, operation, assembly, and maintenance of various kinds of aircrafts and aircraft components and aerostructures, directly /through its subsidiaries. Consequent to this investment, the shareholding and voting rights of the Company in MAPL increased from 91.59% to 100% and the status of MAPL changed from a joint venture to a subsidiary effective 29th March, 2023.

In the consolidated financial statements, the pre-existing shares of MAPL have been remeasured at acquisition date fair value in accordance with Ind AS 103- 'Business Combinations'. The gain on remeasurement of existing shares at fair value have been recognised as exceptional items in consolidated statement of profit & loss.

Consequent to gaining of control, the results of MAPL have been consolidated by the Group from 29th March, 2023 on a line-by-line basis.

The consideration transferred and goodwill on acquisition is as below:

Rupees crores

Particulars	2023
Purchase consideration.....	31.47
Fair value of previously held interest.....	342.64
	374.11
Less: Fair value of net assets/(liabilities) acquired.....	201.54
Goodwill on acquisition	172.57

The goodwill has been allocated to 'Others' segment.

The provisional fair values of assets and liabilities acquired in respect of the above business combination are as under:

Rupees crores

Particulars	2023
Property, Plant and Equipment.....	115.39
Intangible Assets.....	1.48
Cash and cash equivalents.....	2.61
Other current and non-current assets/(liabilities), net.....	138.25
Borrowings.....	56.03
Fair value of net asset/(liabilities) acquired	201.70

(iv) Acquisition of B2B Express business of Rivigo Services Private Limited

During the year ended 31st March, 2023, MLL Express Services Private Limited, a wholly-owned subsidiary of Mahindra Logistics Limited, a subsidiary of the Company, acquired the B2B express business of Rivigo Services Private Limited, as a going concern, on slump sale basis, for a consideration of **Rs. 218.51 crores** (post adjustments as per the terms of the Business Transfer Agreement). A Goodwill of **Rs. 174.41 crores** has been recognised in books pertaining to this acquisition.

(v) M.I.T.R.A Agro Equipments Private Limited

During the year, the Company has acquired 52.67% of the paid up capital of M.I.T.R.A Agro Equipments Private Limited (MITRA) for a consideration of **Rs. 61.71 crores**. MITRA is an Indian Company which manufactures and sells agricultural sprayers. Following the acquisition, the shareholding of the Company in MITRA stands increased to 100% from the existing 47.33%. Consequently, the status of MITRA changed from joint venture to a wholly owned subsidiary of the Company. A Goodwill of **Rs. 86.19 crores** has been recognised in books pertaining to this acquisition.

37. Significant acquisitions and changes in ownership (contd.)

(b) Reduction in shareholding resulting in loss of control

(i) Mahindra Susten Private Limited

During the year, Mahindra Holdings Limited (MHL), a wholly owned subsidiary of the Company, divested 30% equity interest in Mahindra Susten Private Limited (MSPL), as a result of which the shareholding and voting rights of MHL has reduced from 100% to 70%. Further, consequent to the rights given to the investor, MSPL and its subsidiaries are accounted as joint ventures w.e.f. 23rd December, 2022. In the consolidated financial statement, retained interest in MSPL has been remeasured at fair value in accordance with Ind AS 110-'Consolidated Financial Statements'. The gain on equity interest sold and remeasurement of retained interest at fair value have been recognised as exceptional items in the consolidated financial statement.

(ii) Peugeot Motorcycles S.A.S.

During the year, Mahindra Two Wheelers Europe Holdings S.a.r.l. (MTWEH) a wholly owned subsidiary of the Company, entered and executed an agreement whereby the existing 100% shareholding and voting rights of MTWEH in Peugeot Motorcycles S.A.S. (PMTC) stands reduced to 50% in terms of shareholding and 19.99% in terms of voting rights. Consequently, PMTC and the subsidiaries of PMTC ceased to be subsidiaries of MTWEH.

(c) Partial disposal of investments in associates

Mahindra CIE Automotive Limited

During the year ended 31st March, 2023, Mahindra & Mahindra Limited (the Company) sold 3,12,22,444 shares of Mahindra CIE Automotive Limited (MCIE). Following this sale, the Company's shareholding in MCIE has decreased from 11.44% to 3.20%.

(d) Held for sale

During the year, investment in Sanyo Special Steel Manufacturing India Private Limited (Formerly known as Mahindra Sanyo Special Steel Private Limited) has been classified as held for sale. The sale has been completed subsequent to 31st March, 2023 and before the financial statements have been approved for issue by the Board.

38. During the year ended 31st March, 2023, the Company formed a wholly-owned subsidiary, Mahindra Electric Automobile Limited (MEAL) to undertake the four-wheel passenger electric business and transferred certain existing assets to MEAL.

Further, in accordance with and subject to the terms and conditions stipulated in the Securities Subscription Agreement and Shareholders' Agreement entered with British International Investment Plc (BII), wherein the Company and BII each agreed to invest Rs. 1925.00 crores in MEAL in tranches, both the Company and BII have invested Rs. 400.00 crores each till 31st March, 2023. The investment by the Company is in Equity shares of MEAL whereas investment by BII is in Compulsory Convertible Preference Shares (CCPS) of MEAL.

Unless agreed to in writing for an early conversion, each CCPS is compulsorily and automatically convertible into such number of equity shares as determined as per a pre-determined formula at the conversion date, as per terms and conditions of the agreement (s) entered between the Company and BII. Since the CCPS is convertible into variable number of equity shares of MEAL, it has been classified as financial liability at fair value through profit or loss in the financial statements of MEAL and in the consolidated financial statements of the Company. Further, in accordance with the shareholders' agreement, the Company shall take best efforts to provide BII with a complete exit between 1st November, 2027 and 1st November, 2030 through certain exit options (or a combination thereof), as may be determined by the Company in its sole discretion. In case exit has not been provided to BII by such time, BII shall have the right upto 31st October, 2031 to require full exit to be provided by the Company or by its affiliates and/or a third party at the higher of fair market value and the amount invested by the BII.

39. Disclosure of interest in Subsidiaries and interest of Non Controlling Interest

(a) Details of the Group's subsidiaries at the end of the reporting period are as follows:

Name of the Subsidiary	Place of Incorporation and Place of Operation	Proportion of ownership interest *	
		As at 31 st March,	
		2023	2022
Mahindra Heavy Engines Limited	India	100.00%	100.00%
Mahindra Electric Mobility Limited #.....	India	—	98.98%
NBS International Limited.....	India	100.00%	100.00%
Mahindra Automotive Australia Pty. Limited.....	Australia	100.00%	100.00%
Mahindra Europe s.r.l.	Italy	100.00%	100.00%
Mahindra and Mahindra South Africa (Proprietary) Limited	South Africa	100.00%	100.00%
Mahindra West Africa Limited (Liquidated w.e.f. 4 th January, 2023).....	Nigeria	—	100.00%
Mahindra Two Wheelers Limited.....	India	100.00%	100.00%
Automobili Pininfarina GmbH.....	Germany	100.00%	100.00%
Automobili Pininfarina Americas Inc.....	U.S.A.	100.00%	100.00%
Mahindra Automotive North America Inc.....	U.S.A.	100.00%	100.00%

39. Disclosure of interest in Subsidiaries and interest of Non Controlling Interest (contd.)

(a) Details of the Group's subsidiaries at the end of the reporting period are as follows: (contd.)

Name of the Subsidiary	Place of Incorporation and Place of Operation	Proportion of ownership interest *	
		As at 31 st March,	
		2023	2022
Mahindra Vehicle Sales and Service Inc.....	U.S.A.	100.00%	100.00%
Mahindra North American Technical Center, Inc.....	U.S.A.	100.00%	100.00%
Mahindra Bangladesh Private Limited (Liquidated w.e.f. 14 th March, 2023).....	Bangladesh	—	100.00%
Mahindra Electric Automobile Limited (w.e.f. 25 th October, 2022).....	India	100.00%	—
Gromax Agri Equipment Limited.....	India	60.00%	60.00%
Trringo.com Limited.....	India	100.00%	100.00%
Mahindra USA Inc.....	U.S.A.	100.00%	100.00%
Mitsubishi Mahindra Agricultural Machinery Co., Ltd \$.....	Japan	66.67%	66.67%
Mitsubishi Agricultural Machinery Sales Co., Ltd.....	Japan	66.67%	66.67%
Ryono Factory Co., Ltd.....	Japan	66.67%	66.67%
Ryono Engineering Co., Ltd.....	Japan	66.67%	66.67%
Dia Computer Service Co., Ltd.....	Japan	66.67%	66.67%
Ryono Asset Management Co., Ltd.....	Japan	66.67%	66.67%
Mahindra Mexico S. de. R. L. (Under Liquidation).....	Mexico	100.00%	100.00%
Mahindra do Brasil Industrial Ltda.....	Brazil	100.00%	100.00%
Erkunt Traktor Sanayii Anonim Şirketi.....	Turkey	100.00%	100.00%
Erkunt Sanayi Anonim Şirketi.....	Turkey	98.69%	98.69%
Sampo Rosenlew Oy (w.e.f. 22 nd July, 2022)^.....	Finland	100.00%	—
Swaraj Engines Limited (w.e.f. 28 th September, 2022) ^^.....	India	52.13%	—
M.I.T.R.A Agro Equipments Private Limited (w.e.f. 17 th March, 2023) ^.....	India	100.00%	—
Kota Farm Services Limited @.....	India	47.81%	47.81%
Mahindra Agri Solutions Limited.....	India	98.79%	98.79%
Mahindra EPC Irrigation Limited.....	India	54.31%	54.40%
Mahindra HZPC Private Limited.....	India	59.22%	59.22%
Mahindra Fruits Private Limited.....	India	98.79%	98.79%
OFD Holding B.V. (upto 20 th April, 2022) **.....	Netherlands	—	82.09%
Origin Direct Asia Ltd. (upto 20 th April, 2022) **.....	Hong Kong	—	49.25%
Origin Fruit Direct B.V. (upto 20 th April, 2022) **.....	Netherlands	—	82.09%
Origin Fruit Services South America SpA (upto 20 th April, 2022) **.....	Chile	—	82.09%
Origin Direct Asia (Shanghai) Trading Co. Ltd. (upto 20 th April, 2022) **.....	China	—	82.09%
Mahindra Fresh Fruits Distribution Holding Company (Europe) B.V. (Liquidated w.e.f. 28 th February, 2023).....	Netherlands	—	98.79%
Merakisan Private Limited (upto 7 th September, 2022) **.....	India	—	91.59%
Mahindra First Choice Wheels Limited.....	India	55.18%	50.60%
Fifth Gear Ventures Limited.....	India	55.18%	50.60%
Mahindra First Choice Wheels Limited ESOP Trust.....	India	55.18%	50.60%
Mahindra & Mahindra Financial Services Limited.....	India	52.24%	52.26%
Mahindra Insurance Brokers Limited.....	India	41.79%	41.81%
Mahindra Rural Housing Finance Limited.....	India	51.73%	51.87%
Mahindra Finance CSR Foundation.....	India	52.24%	52.26%

39. Disclosure of interest in Subsidiaries and interest of Non Controlling Interest (contd.)

(a) Details of the Group's subsidiaries at the end of the reporting period are as follows: (contd.)

Name of the Subsidiary	Place of Incorporation and Place of Operation	Proportion of ownership interest *	
		As at 31 st March,	
		2023	2022
MRHFL Employee Welfare Trust (ESOP).....	India	51.73%	51.87%
Mahindra & Mahindra Financial Services Limited ESOP Trust.....	India	52.24%	52.26%
Mahindra Ideal Finance Limited.....	Sri Lanka	30.40%	30.42%
Mahindra Lifespace Developers Limited.....	India	51.28%	51.33%
Mahindra Infrastructure Developers Limited.....	India	51.28%	51.33%
Mahindra World City (Maharashtra) Limited.....	India	51.28%	51.33%
Knowledge Township Limited.....	India	51.28%	51.33%
Mahindra Integrated Township Limited ##.....	India	—	37.98%
Mahindra Residential Developers Limited ##.....	India	—	37.98%
Industrial Township (Maharashtra) Limited.....	India	51.28%	51.33%
Anthurium Developers Limited.....	India	51.28%	51.33%
Mahindra Water Utilities Limited.....	India	50.77%	50.82%
Rathna Bhoomi Enterprises Private Limited.....	India	51.28%	51.33%
Deep Mangal Developers Private Limited.....	India	51.28%	51.33%
Moonshine Construction Private Limited.....	India	51.28%	51.33%
Mahindra Bloomdale Developers Limited.....	India	51.28%	51.33%
Mahindra Holidays & Resorts India Limited.....	India	67.18%	67.47%
Mahindra Hotels and Residences India Limited.....	India	67.18%	67.47%
Gables Promoters Private Limited.....	India	67.18%	67.47%
Heritage Bird (M) Sdn. Bhd.....	Malaysia	67.18%	67.47%
Infinity Hospitality Group Company Limited.....	Thailand	49.71%	49.92%
MH Boutique Hospitality Limited @.....	Thailand	32.92%	33.06%
MHR Holdings (Mauritius) Limited.....	Mauritius	67.18%	67.47%
Covington S.a.r.l.....	Luxembourg	67.18%	67.47%
HCR Management Oy ###.....	Finland	—	67.47%
Holiday Club Resorts Oy.....	Finland	67.18%	67.47%
Kiinteistö Oy Himos Gardens ###.....	Finland	—	67.47%
Kiinteistö Oy Vanha Ykköstii ###.....	Finland	—	67.47%
Kiinteistö Oy Katinnurkka ###.....	Finland	—	67.47%
Kiinteistö Oy Tenetilahti ###.....	Finland	—	67.47%
Kiinteistö Oy Mällösniemi ###.....	Finland	—	67.47%
Kiinteistö Oy Rauhan Ranta 1 ###.....	Finland	—	67.47%
Kiinteistö Oy Rauhan Ranta 2 ###.....	Finland	—	67.47%
Kiinteistö Oy Tiurunniemi ###.....	Finland	—	67.47%
Kiinteistö Oy Rauhan Liikekiinteistöt 1 #^.....	Finland	—	67.47%
Kiinteistö Oy Rauhan Liikekiinteistöt 1 (Formerly known as Supermarket Capri Oy).....	Finland	67.18%	67.47%

39. Disclosure of interest in Subsidiaries and interest of Non Controlling Interest (contd.)

(a) Details of the Group's subsidiaries at the end of the reporting period are as follows: (contd.)

Name of the Subsidiary	Place of Incorporation and Place of Operation	Proportion of ownership interest *	
		As at 31 st March,	
		2023	2022
Kiinteistö Oy Kylpylätorni 1 ###	Finland	—	67.47%
Kiinteistö Oy Spa Lofts 2 ###	Finland	—	67.47%
Kiinteistö Oy Spa Lofts 3 ###	Finland	—	67.47%
Kiinteistö Oy Kuusamon Pulkajärvi 1 ###	Finland	—	67.47%
Ownership Services Sweden Ab	Sweden	67.18%	67.47%
Are Villa 3 AB	Sweden	67.18%	67.47%
Holiday Club Sweden Ab Åre	Sweden	67.18%	67.47%
Holiday Club Sport and Spahotels AB	Sweden	67.18%	67.47%
Holiday Club Resorts Rus LLC	Russia	67.18%	67.47%
Holiday Club Canarias Investments S.L.U.	Spain	67.18%	67.47%
Holiday Club Canarias Sales & Marketing S.L.U.	Spain	67.18%	67.47%
Holiday Club Canarias Resort Management S.L.U.	Spain	67.18%	67.47%
Holiday Club Canarias Vacation Club SLU	Spain	67.18%	67.47%
Arabian Dreams Hotel Apartments LLC @	U.A.E	32.92%	33.06%
Mahindra Holidays & Resorts India Limited ESOP Trust	India	67.18%	67.47%
Mahindra Holidays & Resorts Harihareshwar Limited (w.e.f. 23 rd August, 2022)	India	67.18%	—
Guestline Hospitality Management and Development Services Limited (w.e.f 2 nd December, 2022)	India	66.10%	—
Mahindra Logistics Limited	India	58.09%	58.18%
Lords Freight (India) Private Limited	India	57.54%	57.63%
2 x 2 Logistics Private Limited	India	31.95%	32.00%
MLL Express Services Private Limited (Formerly known as Meru Travel Solutions Private Limited)	India	58.09%	100.00%
MLL Mobility Private Limited (Formerly known as Meru Mobility Tech Private Limited)	India	58.09%	100.00%
V-Link Fleet Solutions Private Limited	India	58.09%	100.00%
V-Link Automotive Services Private Limited	India	58.09%	100.00%
V-Link Freight Services Private Limited (w.e.f 9 th September, 2022)	India	58.09%	—
MLL Global Logistics Limited (w.e.f 6 th December, 2022)	U.K.	58.09%	—
Mahindra Two Wheelers Europe Holdings S.a.r.l.	Luxembourg	100.00%	100.00%
Peugeot Motorcycles S.A.S. (upto 31 st January, 2023) **	France	—	100.00%
Peugeot Motorcycles Deutschland GmbH (upto 31 st January, 2023) **	Germany	—	100.00%
Peugeot Motorcycles Italia S.p.A. (Under liquidation) (upto 31 st January, 2023) **	Italy	—	100.00%
PMTC Engineering SPA (upto 31 st January, 2023) **	Italy	—	100.00%
Mahindra Tractor Assembly, Inc. (Liquidated w.e.f 21 st October, 2022)	U.S.A.	—	100.00%
Bristlecone Limited	Cayman Islands	97.19%	97.06%
Bristlecone Consulting Limited	Canada	97.19%	97.06%

39. Disclosure of interest in Subsidiaries and interest of Non Controlling Interest (contd.)

(a) Details of the Group's subsidiaries at the end of the reporting period are as follows: (contd.)

Name of the Subsidiary	Place of Incorporation and Place of Operation	Proportion of ownership interest *	
		As at 31 st March,	
		2023	2022
Bristlecone (Malaysia) Sdn. Bhd.....	Malaysia	97.19%	97.06%
Bristlecone International AG.....	Switzerland	97.19%	97.06%
Bristlecone UK Limited.....	U.K.	97.19%	97.06%
Bristlecone Inc.....	U.S.A.	97.19%	97.06%
Bristlecone Middle East DMCC.....	U.A.E.	97.19%	97.06%
Bristlecone India Limited.....	India	97.19%	97.06%
Bristlecone GmbH.....	Germany	97.19%	97.06%
Bristlecone (Singapore) Pte. Limited.....	Singapore	97.19%	97.06%
Bristlecone Internacional Costa Rica Limited.....	U.S.A.	97.19%	97.06%
Mahindra Susten Private Limited (upto 22 nd December, 2022) ^{^^^}	India	—	100.00%
Mahindra Renewables Private Limited (upto 22 nd December, 2022) ^{^^^}	India	—	100.00%
Neo Solren Private Limited (upto 22 nd December, 2022) ^{^^^}	India	—	100.00%
Astra Solren Private Limited (upto 22 nd December, 2022) ^{^^^}	India	—	100.00%
Mega Suryaurja Private Limited (upto 22 nd December, 2022) ^{^^^}	India	—	100.00%
MSPL International DMCC (upto 22 nd December, 2022) ^{^^^}	Dubai	—	100.00%
Brightsolar Renewable Energy Private Limited (upto 22 nd December, 2022) ^{^^^}	India	—	100.00%
Martial Solren Private Limited (upto 22 nd December, 2022) ^{^^^}	India	—	100.00%
Mahindra Teqo Private Limited.....	India	100.00%	100.00%
Mahindra Solarize Private Limited.....	India	100.00%	100.00%
Resurgence Solarize Urja Private Limited (w.e.f. 29 th August, 2022).....	India	100.00%	—
Emergent Solren Private Limited (w.e.f. 9 th November, 2022).....	India	100.00%	—
Mahindra Accelo Limited (Formerly known as Mahindra Intertrade Limited).....	India	100.00%	100.00%
Mahindra Steel Service Centre Limited.....	India	61.00%	61.00%
Mahindra Electrical Steel Private Limited.....	India	100.00%	100.00%
Mahindra Auto Steel Private Limited.....	India	75.50%	51.00%
Mahindra MiddleEast Electrical Steel Service Centre (FZC).....	U.A.E.	90.00%	90.00%
Mahindra MSTC Recycling Private Limited.....	India	50.00%	50.00%
PT Mahindra Accelo Steel Indonesia.....	Indonesia	99.98%	99.98%
Mahindra Defence Systems Limited.....	India	100.00%	100.00%
Mahindra Emirates Vehicle Armouring FZ-LLC.....	U.A.E.	88.00%	88.00%
Mahindra Armored Vehicles Jordan, LLC.....	Jordan	88.00%	88.00%
Mahindra Telephonics Integrated Systems Limited (w.e.f. 17 th June, 2022) [^]	India	100.00%	—
Mahindra Aerospace Private Limited (w.e.f. 29 th March, 2023) [^]	India	100.00%	—
Mahindra Aerostructures Pvt Ltd (w.e.f. 29 th March 2023) [^]	India	100.00%	—
Mahindra Aerospace Australia Pty Ltd (w.e.f. 29 th March 2023) [^]	Australia	100.00%	—

39. Disclosure of interest in Subsidiaries and interest of Non Controlling Interest (contd.)**(a) Details of the Group's subsidiaries at the end of the reporting period are as follows: (contd.)**

Name of the Subsidiary	Place of Incorporation and Place of Operation	Proportion of ownership interest *	
		As at 31 st March,	
		2023	2022
Gipps Aero Pty Ltd (w.e.f 29 th March, 2023) ^.....	Australia	100.00%	—
Airvan Flight Services Pty Ltd (w.e.f 29 th March, 2023) ^.....	Australia	100.00%	—
GAS Airvan Pty Ltd (w.e.f 29 th March, 2023) ^.....	Australia	100.00%	—
GA200 Pty Ltd (w.e.f 29 th March, 2023) ^.....	Australia	100.00%	—
Nomad TC Pty Ltd (w.e.f 29 th March, 2023) ^.....	Australia	100.00%	—
Airvan 10 Pty Ltd (w.e.f 29 th March, 2023) ^.....	Australia	100.00%	—
Mahindra Consulting Engineers Limited (upto 16 th March, 2023) **.....	India	—	88.35%
Mahindra Consulting Engineers Limited ESOP Trust (upto 16 th March, 2023) **.....	India	—	88.35%
Mahindra Namaste Limited (upto 16 th March, 2023) **.....	India	—	88.35%
Mahindra Airways Limited.....	India	100.00%	100.00%
Mahindra Automotive Mauritius Limited.....	Mauritius	100.00%	100.00%
Mahindra Holdings Limited.....	India	100.00%	100.00%
Mahindra Overseas Investment Company (Mauritius) Limited.....	Mauritius	100.00%	100.00%
Mahindra Racing UK Limited.....	U.K.	100.00%	100.00%
Mahindra Integrated Business Solutions Private Limited.....	India	100.00%	100.00%
Mahindra eMarket Limited.....	India	83.47%	83.47%
Mahindra Construction Company Limited.....	India	65.27%	65.30%
Officemartindia.com Limited.....	India	50.00%	50.00%
Mahindra & Mahindra Contech Limited @.....	India	46.66%	46.66%
Mahindra Waste To Energy Solutions Limited.....	India	100.00%	87.39%
Mahindra Telecom Energy Management Services Limited.....	India	100.00%	100.00%
New Democratic Electoral Trust @.....	India	33.36%	33.37%
Sunrise Initiatives Trust.....	India	100.00%	100.00%
Mumbai Mantra Media Limited.....	India	100.00%	100.00%
Mahindra Marine Private Limited.....	India	81.58%	81.58%
Mahindra & Mahindra Benefit Trust.....	India	100.00%	100.00%
Mahindra & Mahindra ESOP Trust.....	India	100.00%	100.00%

* excluding shares issued to ESOP Trusts of the respective entities /their holding companies but not allotted to employees.

@ entities have been treated as subsidiaries even though the Group holds less than half of the voting power in these entities as it has unilateral control over the investees due to other factors that give power like control over composition of board, management control etc.

\$ In addition to JPY750 million Common Stock (which represents 33.33% of the Common stock), the Company owns the entire JPY2250 million "Class A" shares (shares with no voting rights); "Class A" shares have rights over dividend and liquidation on an equal basis with Common Stock.

^ During the year ended March 2023, the Controlling status was changed from joint venture to subsidiary.

^^ During the year ended March 2023, the Controlling status was changed from associate to subsidiary.

^^^ During the year ended March 2023, the Controlling status was changed from subsidiary to joint venture.

Entities have been merged with Mahindra and Mahindra Limited.

Entities have been merged with Mahindra World City Developers Limited, a joint venture of the company.

Entities have been merged with Holiday Club Resorts Oy, a subsidiary of the company.

#^ Entities have been merged with Supermarket Capri Oy, a subsidiary of the company.

** Entity has been disposed off and ceased to be a Subsidiary.

39. Disclosure of interest in Subsidiaries and interest of Non Controlling Interest (contd.)

(b) Details of Non-Wholly Owned Subsidiaries that have material Non Controlling Interest

Rupees crores

Sr. No.	Name of the Subsidiary	Place of Incorporation and Place of Operation	Proportion of Ownership Interest and voting rights held by non controlling interests		Profit /(Loss) allocated to non controlling interest		Accumulated non Controlling Interest	
			2023	2022	2023	2022	2023	2022
1	Mahindra & Mahindra Financial Services Limited.....	India	47.76%	47.74%	1,016.74	583.60	9,077.43	8,278.02
2	Individually Immaterial Non Controlling Interest.....				76.24	92.09	1,638.89	1,424.60
	Total				1,092.98	675.69	10,716.32	9,702.62

Mahindra & Mahindra Financial Services Limited's Principal Activity - Financing and leasing of automobiles, tractors, commercial vehicles, SMEs and housing finance.

(c) Summarised financial information in respect of each of the Group's subsidiaries that has material non-controlling interests is set out below. The summarised financial information below represents amounts based on their consolidated financial statements.

Rupees crores

Particulars	Mahindra & Mahindra Financial Services Limited-Consolidated	
	2023	2022
Current Assets.....	41,699.91	36,247.94
Non Current Assets.....	63,384.86	47,560.71
Current Liabilities.....	33,817.14	26,024.00
Non Current Liabilities.....	52,566.19	40,746.88
Equity Interest Attributable to the owners.....	18,560.09	16,896.31
Non Controlling Interest.....	141.35	141.46
Revenue.....	12,832.40	11,400.51
Expenses.....	10,761.20	10,250.17
Profit/(Loss) for the year.....	2,071.20	1,150.34
Profit/(Loss) attributable to the owners of the company.....	2,072.40	1,136.87
Profit/(Loss) attributable to the Non-Controlling Interest.....	(1.20)	13.47
Opening Cash & Cash Equivalents.....	765.32	808.53
Closing Cash & Cash Equivalents.....	586.53	765.32
Net Cash inflow/(outflow).....	(178.79)	(43.21)
Dividends paid to non controlling interest.....	212.92	47.02

40. Investment in Joint Arrangements and Associates**Interests in Joint Ventures:**

The Group's interests in jointly controlled entities of the Group are:

Name of the Entity	Place of Incorporation and Place of Operation	Proportion of ownership interest	
		As at 31 st March,	
		2023	2022
Mahindra Ideal Lanka (Private) Limited	India	35.00%	35.00%
Carnot Technologies Private Limited #	India	73.00%	73.00%
Sampo Rosenlew Oy (upto 21 st July, 2022) #^	Finland	—	79.13%
Sampo Algeria SpA (w.e.f. 22 nd July, 2022)	Algeria	38.00%	—
M.I.T.R.A Agro Equipments Private Limited (upto 16 th March, 2023) ^	India	—	49.00%
Mahindra Top Greenhouses Private Limited #	India	60.00%	60.00%
Mahindra Summit Agriscience Limited #	India	60.00%	60.00%
Mahindra Manulife Investment Management Private Limited #	India	51.00%	51.00%
Mahindra Manulife Trustee Private Limited #	India	51.00%	51.00%
Mahindra World City (Jaipur) Limited #	India	74.00%	74.00%
Mahindra World City Developers Limited #	India	89.00%	89.00%
Mahindra Industrial Park Chennai Limited #	India	60.00%	60.00%
Mahindra Homes Private Limited #	India	73.38%	72.51%
Mahindra Inframan Water Utilities Private Limited	India	50.00%	50.00%
Mahindra Industrial Park Private Limited **	India	100.00%	100.00%
Mahindra Happinest Developers Limited #	India	51.00%	51.00%
Kiinteistö Oy Vierumäen Kaari**	Japan	100.00%	100.00%
Tropiikin Rantasauna Oy	Finland	50.00%	50.00%
Transtech Logistics Private Limited	India	39.79%	39.79%
Jinan Qingqi Peugeot Motocycles Co Ltd. (upto 31 st January, 2023)	China	—	50.00%
Classic Legends Private Limited #	India	60.00%	60.00%
Mahindra-BT Investment Company (Mauritius) Limited #	Mauritius	57.00%	57.00%
Marvel Solren Private Limited (upto 22 nd December, 2022)#	India	—	51.00%
Mahindra Susten Private Limited (w.e.f 23 rd December, 2022) ^^ #	India	70.00%	—
Mahindra Telephonics Integrated Systems Limited (upto 16 th June, 2022) #^	India	—	51.00%
Sanyo Special Steel Manufacturing India Private Limited (formerly known as Mahindra Sanyo Special Steel Private Limited)	India	22.81%	22.81%
Mahindra Aerospace Private Limited (upto 28 th March, 2023) #^	India	—	91.59%
Zoomcar Inc	U.S.A.	3.28%	16.83%
Smartshift Logistics Solutions Private Limited	India	26.26%	26.28%
New Delhi Centre for Sight Limited	India	30.83%	30.83%
Aquasail Distribution Company Private Limited	India	17.65%	17.65%

Entities have been treated as Joint Ventures even though the Group holds more than half of the voting power in these entities as it does not have unilateral control over the investee, primarily due to existence of agreements that give the substantive rights to other investors.

** As per agreement with other shareholders, the economic interest of Mahindra Lifespace Developers Limited and Kiinteistö Oy Vierumäen Kaari is 50%.

^ During the year ended March 2023, the Controlling status was changed from joint venture to subsidiary.

^^ During the year ended March 2023, the Controlling status was changed from subsidiary to joint venture.

40. Investment in Joint Arrangements and Associates (contd.)

Interests in Associates:

The Group's interests in associates are:

Name of the Entity	Place of Incorporation and Place of Operation	Proportion of ownership interest	
		As at 31 st March,	
		2023	2022
Tech Mahindra Limited	India	28.21%	28.28%
PF Holdings B.V.	Netherlands	40.00%	40.00%
Swaraj Engines Limited (upto 27 th September, 2022) ^^	India	—	34.72%
Shiga Mitsubishi Agricultural Machinery Sales Co., Ltd.	Japan	22.40%	22.40%
Kagawa Mitsubishi Agricultural Machinery Sales Co., Ltd.	Japan	33.33%	33.33%
Okanetsu Industry Co., Ltd.	Japan	33.77%	33.77%
Kitaiwate Ryono Co., Ltd.	Japan	25.00%	25.00%
Aizu Ryono Co., Ltd.	Japan	21.25%	21.25%
Joban Ryono Co., Ltd.	Japan	20.00%	20.00%
FukuryoKiki Hanbai Co., Ltd.	Japan	20.00%	20.00%
Ibaraki Ryono Co., Ltd.	Japan	21.64%	21.64%
Kotobuki Noki Co, Ltd.	Japan	33.33%	33.33%
Honda Seisakusyo, Inc.	Japan	25.00%	25.00%
Yamaichi Honten Co., Ltd.	Japan	42.85%	42.85%
Resson Aerospace Corporation #	Canada	13.83%	11.65%
Kumsan Dokum Mazelmeri A.S.	Turkey	25.10%	25.10%
HDG-Asia Ltd (upto 20 th April, 2022)	Netherlands	—	50.00%
Mahindra Finance USA LLC	U.S.A.	49.00%	49.00%
Mahindra CIE Automotive Limited # *	India	3.20%	11.44%
CIE Automotive S.A. #	Spain	7.83%	7.83%
Mahindra Knowledge Park Mohali Limited	India	46.15%	46.15%
AMIP Industrial Parks Private Limited (w.e.f 10 th October, 2022)	India	26.00%	—
Kiinteistö Oy Seniori-Saimaa	Finland	31.15%	31.15%
Great Rocksport Private Limited (w.e.f. 16 th April, 2022)	India	23.42%	—
ZipZap Logistics Private Limited (w.e.f 8 th April, 2022)	India	36.00%	—
ReNew Sunlight Energy Private Limited	India	37.21%	37.21%
Brainbees Solutions Private Limited #	India	12.42%	12.42%
PSL Media & Communications Limited	India	40.00%	40.00%
The East India Company Group Limited BVI #	Singapore	18.62%	18.62%
Medwell Ventures Private Limited	India	31.45%	31.45%

The financial statements of the Associates are drawn upto 31st March, 2023 other than for CIE Automotive S.A. and Mahindra CIE Automotive Limited where it is upto 31st December, 2022.

Entities have been treated as Associate even though the Group holds less than 20% of the voting power in these entities as it has influence over the entity due to the board representation.

^^ During the year ended March 2023, the Controlling status was changed from associate to subsidiary.

* Post 31st March, 2023, the Company has sold its entire shareholding in Mahindra CIE Automotive Limited

All of the above associates/Joint ventures are accounted for using the equity method in consolidated financial statements.

40. Investment in Joint Arrangements and Associates (contd.)

Summarised financial information in respect of the Group's material associate is set out below

Rupees crores

Particulars	Tech Mahindra Limited - Consolidated	
	2023	2022
Current assets		
Cash and cash equivalents.....	4,056.30	3,788.90
Other assets.....	20,376.40	20,666.76
Total current assets.....	24,432.70	24,455.66
Total Non-current assets.....	21,720.56	20,415.09
Current liabilities		
Financial liabilities.....	9,167.40	8,875.54
Other Liabilities.....	5,384.00	4,859.70
Total current liabilities.....	14,551.40	13,735.24
Total Non-current liabilities.....	3,207.20	3,754.40
Non-controlling interest.....	470.20	495.40
Revenue from Operations.....	53,290.19	44,645.98
Interest Income.....	105.00	90.40
Depreciation and amortisation.....	1,956.70	1,520.40
Impairment of Goodwill and non-current assets.....	237.03	—
Interest Cost.....	325.60	162.60
Income tax expense.....	1,588.50	1,822.00
Profit /(Loss) for the year.....	4,856.96	5,630.08
Other Comprehensive Income/(Loss) for the year.....	314.80	231.20
Total Other Comprehensive Income for the year.....	5,171.76	5,861.28

Tech Mahindra Limited's Principal Activity - Information Technology (IT) and IT Enabled Services

Reconciliation of the above summarised financial information to the carrying amount of the interest in the associate recognised in the consolidated financial statements:

Rupees crores

Particulars	Tech Mahindra Limited - Consolidated	
	2023	2022
Closing Net assets.....	27,924.46	26,885.71
Group's share in %.....	28.21%	28.28%
Group's share (Rs).....	7,877.49	7,603.28
Goodwill.....	540.45	540.83
Carrying amount.....	8,417.94	8,144.11
Market Value.....	27,350.21	37,219.47

41. Related party disclosures

(a) Names of related parties where transactions have taken place during the year:

(i) Associates:

Sr. No.	Name of the entity	Sr. No.	Name of the entity
1	Tech Mahindra Limited	21	Medwell Ventures Private Limited
2	Mahindra CIE Automotive Limited	22	Golde Wuhan Co, Ltd
3	CIE Automotive, S.A.	23	Kiinteistö Oy Seniori-Saimaa
4	Swaraj Engines Limited (upto 27 th September, 2022)	24	ReNew Sunlight Energy Private Limited
5	Mahindra Finance USA, LLC	25	Shiga Mitsubishi Agricultural Machinery Sales Co, Ltd.
6	PF Holdings B.V.	26	Kagawa Mitsubishi Agricultural Machinery Sales Co, Ltd.
7	Pininfarina S.p.A.	27	Okanetsu Industry Co, Ltd.
8	Mahindra Educational Institutions	28	Kitaiwate Ryono Co, Ltd.
9	Satyam Venture Engineering Services Private Limited	29	Aizu Ryono Co, Ltd.
10	Tech Mahindra (Shanghai) Co. Limited	30	Joban Ryono Co, Ltd.
11	Tech Mahindra Foundation	31	Fukuryo Kiki Hanbai Co, Ltd.
12	Brainbees Solutions Private Limited	32	Ibaraki Ryono Co, Ltd.
13	PSL Media & Communications Limited	33	Yamaichi Honten Co, Ltd.
14	Kumsan Dokum Mazelmeri A.S.	34	Tech Mahindra Business Services Limited
15	Comviva Technologies Limited	35	Aurangabad Electricals, Ltd
16	Pininfarina Engineering S.R.L	36	Golde Bengaluru India Private Limited
17	Golde Pune Automotive India, Pvt Ltd.	37	Great Rocksport Private Limited (w.e.f. 16 th April, 2022)
18	Participaciones Internacionales Autometal Dos S.L.	38	Mahindra University
19	Born Commerce Private Limited	39	ZipZap Logistics Private Limited (w.e.f. 8 th April, 2022)
20	Tech Mahindra (Americas) Inc.		

(ii) Joint Ventures:

Sr. No.	Name of the entity	Sr. No.	Name of the entity
1	Classic Legends Private Limited	19	Mahindra Industrial Park Private Limited
2	Mahindra Aerospace Private Limited (upto 28 th March, 2023)	20	Mahindra Industrial Park Chennai Limited
3	Sanyo Special Steel Manufacturing India Private Limited (formerly known as Mahindra Sanyo Special Steel Private Limited)	21	Mahindra Telephonics Integrated Systems Limited (upto 16 th June, 2022)
4	Mahindra World City (Jaipur) Limited	22	Mahindra Happinest Developers Limited
5	Mahindra World City Developers Limited	23	Zoomcar India Private Limited
6	Gippsaero Pty. Limited (upto 28 th March, 2023)	24	Mahindra Inframan Water Utilities Private Limited
7	Mahindra Aerostructures Private Limited (upto 28 th March, 2023)	25	Mahindra-BT Investment Company (Mauritius) Limited
8	Sampo Algeria Spa (w.e.f. 22 nd July, 2022)	26	Jinan Qingqi Peugeot Motorcycles Co Ltd (upto 31 st January, 2023)
9	Mahindra Ideal Lanka (Private) Limited	27	Smartshift Logistics Solutions Private Limited
10	Sampo-Rosenlew Oy (upto 21 st July, 2022)	28	Mahindra Summit Agriscience Limited
11	M.I.T.R.A. Agro Equipments Private Limited (upto 16 th March, 2023)	29	Carnot Technologies Private Limited
12	Mahindra Top Greenhouses Private Limited	30	Marvel Solren Private Limited (upto 22 nd December, 2022)
13	Mahindra Homes Private Limited	31	Mahindra Manulife Investment Management Private Limited
14	Transtech Logistics Private Limited	32	Mahindra Manulife Trustee Private Limited
15	Aquasail Distribution Company Private Limited	33	Mega Suryaurja Private Limited (w.e.f. 23 rd December, 2022)
16	Mahindra Aerospace Australia Pty Ltd (upto 28 th March 2023)	34	Martial Solren Private Limited (w.e.f. 23 rd December, 2022)
17	Mahindra Susten Private Limited (w.e.f. 23 rd December, 2022)	35	Mahindra Renewables Private Limited (w.e.f. 23 rd December, 2022)
18	Tropiikin Rantasauna Oy		

41. Related party disclosures (contd.)**(a) Names of related parties where transactions have taken place during the year: (contd.)****(iii) Key Management Personnel (KMP):**

Sr. No.	Name of KMP	Designation
1	Mr. Anand G. Mahindra	Chairman
2	Dr. Anish Shah	Managing Director and CEO
3	Mr. Rajesh Jejurikar	Executive Director and CEO (Auto and Farm Sector)
4	Dr. Vishakha N. Desai	Independent Director
5	Mr. Vikram Singh Mehta	Independent Director
6	Mr. T. N. Manoharan	Independent Director
7	Mr. Haigreve Khaitan	Independent Director
8	Mrs. Shikha Sharma	Independent Director
9	Mr. C. P. Gurnani	Non-Executive Non-Independent Director
10	Ms. Nisaba Godrej	Independent Director
11	Mr. Muthiah Murugappan	Independent Director
12	Mr. Vijay Kumar Sharma	Nominee Director

(iv) Close member of KMP and entities controlled/jointly controlled by KMP:

Sr. No.	Close member of KMP	Sr. No.	Close member of KMP
1	Mrs. Anuradha Mahindra	4	Mrs. Vasundhara Modi
2	Mrs. Radhika Nath	5	Mrs. Veena Jejurikar
3	Dr. T. N. Gajendran		

Sr. No.	Entities controlled/jointly controlled by KMP
1	The Indian & Eastern Engineer Company Private Limited
2	Araku Originals Private Limited
3	Harulika Ventures LLP

(v) Entity belonging to Promoter/Promoter Group holding 10% or more in the company:

Sr. No.	Name of the Company
1	Prudential Management & Services Private Limited

(vi) Welfare Funds/Post-employment benefit plans:

Sr. No.	Name of the Funds	Sr. No.	Name of the Funds
1	M&M Employees' Welfare Fund 1	5	Mahindra & Mahindra Limited Gratuity Scheme
2	M&M Employees' Welfare Fund 2	6	Mahindra & Mahindra Limited Staff Provident Fund
3	M&M Employees' Welfare Fund 3	7	Mahindra And Mahindra Limited Staff & Workmen's Superannuation Scheme
4	Mahindra World School Education Trust	8	Mahindra And Mahindra Limited Superannuation Scheme

41. Related party disclosures (contd.)

(b) The related party transactions are as under:

Rupees crores

Sr. No.	Nature of Transactions	For the Year Ended 31 March	Associates/ Subsidiaries/ Subsidiaries of Associate	Joint Ventures/ Joint Ventures of Subsidiaries	KMP /KMP Exercising Significant Influence/ close member of KMP	Close members of KMP and Entities controlled/ jointly controlled by KMP	Entity belonging to Promoter/ Promoter Group holding 10% or more in the company	Welfare Funds/Post-employment benefit plans
1.	Purchases:							
	Goods.....	2023	3,295.42	222.16	—	—	—	—
		2022	2,881.64	428.59	—	—	—	—
	Property, plant & equipment and Intangible assets.....	2023	40.01	0.04	—	—	—	—
		2022	16.75	0.04	—	—	—	—
	Services.....	2023	456.57	29.76	—	—	—	—
	2022	220.20	10.87	—	—	—	—	
2.	Sales:							
	Goods.....	2023	303.54	978.16	—	—	—	—
		2022	235.81	749.95	—	—	—	—
	Property, plant and equipment...	2023	—	*	—	—	—	—
		2022	0.01	*	—	—	—	—
	Services.....	2023	74.42	80.98	0.14	—	—	—
	2022	39.77	64.82	—	0.55	—	0.01	
3.	Investments:							
	Purchases/subscribed/ conversion.....	2023	12.00	72.47	0.06	—	—	—
		2022	14.47	110.50	—	—	—	—
	Proceeds from sale of shares.....	2023	234.91	—	—	—	—	—
		2022	—	—	—	—	—	—
	Proceeds from capital reduction/buyback of shares.....	2023	—	70.93	—	—	—	—
	2022	—	55.05	—	—	—	—	
4.	Management contracts including deputation of personnel:							
	From parties.....	2023	—	0.79	—	—	—	—
		2022	6.84	1.88	—	—	—	—
	To parties.....	2023	3.67	1.26	—	—	—	—
	2022	6.84	1.88	—	—	—	—	
5.	Managerial remuneration.....	2023	—	—	27.21	—	—	—
		2022	—	—	38.54	—	—	—

41. Related party disclosures (contd.)

(b) The related party transactions are as under: (contd.)

Rupees crores

Sr. No.	Nature of Transactions	For the Year Ended 31 March	Associates/ Associates of Subsidiaries/ Subsidiaries of Associate	Joint Ventures/ Joint Ventures of Subsidiaries	KMP /KMP Exercising Significant Influence/ close member of KMP	Close members of KMP and Entities controlled/ jointly controlled by KMP	Entity belonging to Promoter/ Promoter Group holding 10% or more in the company	Welfare Funds/Post-employment benefit plans
6.	Stock options.....	2023	—	—	6.98	—	—	—
		2022	—	—	5.18	—	—	—
7.	Commission and other benefits to non-executive/independent directors (including nominee directors) **	2023	—	—	3.89	—	—	—
		2022	—	—	3.89	—	—	—
8.	Others (sitting fees) #	2023	—	—	0.14	—	—	—
		2022	—	—	—	—	—	—
9.	Finance: Inter corporate deposits/loan given.....	2023	—	580.00	—	—	—	—
		2022	—	202.43	—	—	—	—
	Inter Corporate Deposits/loan refunded by parties.....	2023	—	170.72	0.61	—	—	5.00
		2022	—	173.89	7.22	—	—	5.00
	Debenture redeemed by related parties.....	2023	—	—	—	—	—	—
		2022	1.00	13.62	—	—	—	—
	Debenture redeemed to related parties.....	2023	—	—	—	—	—	—
		2022	150.00	—	—	—	—	—
	Inter corporate deposits /loan taken	2023	50.86	0.77	—	2.14	—	—
		2022	200.90	—	—	—	—	—
	Inter corporate deposits /loan refunded.....	2023	51.55	0.62	—	2.19	—	—
		2022	510.90	—	—	—	—	—
	Invoice Discounting.....	2023	4,141.43	—	—	—	—	—
		2022	3,742.49	—	—	—	—	—
	Interest income.....	2023	—	36.09	0.03	—	—	—
		2022	—	15.19	0.11	—	—	—
	Interest expense.....	2023	12.71	5.85	—	0.16	—	—
		2022	19.64	9.24	—	—	—	—
	Dividend received.....	2023	1,296.66	94.35	—	—	—	—
		2022	1,212.48	33.30	—	—	—	—

41. Related party disclosures (contd.)

(b) The related party transactions are as under: (contd.)

Rupees crores

Sr. No.	Nature of Transactions	For the Year Ended 31 March	Associates/ Associates of Subsidiaries/ Subsidiaries of Associate	Joint Ventures/ Joint Ventures of Subsidiaries	KMP /KMP Exercising Significant Influence/ close member of KMP	Close members of KMP and Entities controlled/ jointly controlled by KMP	Entity belonging to Promoter/ Promoter Group holding 10% or more in the company	Welfare Funds/Post-employment benefit plans
	Dividend distributed.....	2023	—	—	2.15	0.65	163.46	1.48
		2022	—	—	1.49	0.48	123.83	1.12
	Share application money given..	2023	—	—	—	—	—	—
		2022	—	62.27	—	—	—	—
10.	Guarantees and collaterals given (transactions during the year).....	2023	—	—	—	—	—	—
		2022	—	42.25	—	—	—	—
11.	Guarantees and collaterals taken (transactions during the year).....	2023	—	—	—	—	—	—
		2022	0.29	—	—	—	—	—
12.	Other Transactions:							
	Other income	2023	2.99	16.76	—	0.50	—	—
		2022	15.73	19.75	—	*	—	—
	Other expenses.....	2023	94.93	5.15	—	0.21	—	321.28
		2022	2.05	—	—	0.20	—	237.02
	Reimbursements received from parties.....	2023	39.30	25.12	—	0.02	—	42.41
		2022	9.30	17.99	0.18	0.02	—	40.53
	Reimbursements made to parties.....	2023	0.71	18.64	—	—	—	—
		2022	1.02	7.00	—	—	—	—
13.	Outstandings:							
	Trade and other payable.....	2023	459.24	22.84	*	0.03	—	—
		2022	460.22	114.21	3.18	0.05	—	—
	Trade and other receivables.....	2023	52.83	166.18	—	—	—	42.41
		2022	104.82	80.75	0.96	0.01	—	32.45
	Debentures/preference shares issued by parties.....	2023	—	204.32	—	—	—	—
		2022	—	84.07	—	—	—	—
	Debentures issued to parties.....	2023	—	54.71	—	—	—	—
		2022	—	54.71	—	—	—	—

41. Related party disclosures (contd.)**(b) The related party transactions are as under: (contd.)**

Rupees crores

Sr. No.	Nature of Transactions	For the Year Ended 31 March	Associates/ Associates of Subsidiaries/ Subsidiaries of Associate	Joint Ventures/ Joint Ventures of Subsidiaries	KMP /KMP Exercising Significant Influence/ close member of KMP	Close members of KMP and Entities controlled/ jointly controlled by KMP	Entity belonging to Promoter/ Promoter Group holding 10% or more in the company	Welfare Funds/Post-employment benefit plans
	Inter corporate deposits given...	2023	—	742.58	0.38	—	—	—
		2022	—	100.92	—	—	—	—
	Inter corporate deposits /loan taken	2023	200.21	24.69	—	2.59	—	—
		2022	200.90	17.55	—	—	—	—
14.	Security deposit paid.....	2023	0.02	—	—	—	—	—
		2022	0.02	0.89	—	—	—	—
15.	Advances given.....	2023	—	1.18	—	—	—	—
		2022	—	—	—	—	—	—
16.	Guarantees given outstanding	2023	553.66	—	—	—	—	—
		2022	521.98	42.25	—	—	—	—

* denotes amounts less than Rs. 50,000.

In addition, Mr. Anand G. Mahindra is entitled to the Benefits under the Special Post Retirement Benefit Scheme

** includes sitting fees and commission paid/payable to Khaitan & Co, in which Mr. Haigreve Khaitan is a partner.

42. Segment information**Operating Segments**

The reportable segments of the Group are Automotive, Farm Equipment, Financial Services, Real Estate, Hospitality and Others. The segments are largely organised and managed separately according to the organisation structure that is designed based on the nature of products and services and profile of customers. Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker. Description of the each of the reportable segments is as under:

Automotive: This segment comprises of sale of automobiles, spares, mobility solutions, construction equipments and related services.

Farm Equipment: This segment comprises of sale of tractors, implements, spares and related services.

Financial Services: This segment comprises of offering financial products ranging from retail and other loans, SME finance, housing finance, mutual funds and life and non-life insurance broking services.

Real Estate: This segment comprises of projects, project management & development and operating of commercial complexes.

Hospitality: This segment comprises of sale of timeshare and vacation ownership.

Others: This segment mainly comprises of IT Services, after-market, defence, steel trading and processing, logistics, solar, powerol, agri business, two-wheelers, etc.

The Chief Operating Decision Maker ("CODM") evaluates the companies performance and allocates resources based on an analysis of various performance indicators by operating segments. The CODM reviews revenue and gross profit as the performance indicator for all of the operating segments.

The measurement of each segment's revenues, expenses, assets and liabilities is consistent with the accounting policies that are used in preparation of the consolidated financial statements. Segment result represents the profit before interest and tax without allocation of central administration costs, share of profit /(loss) of associates and joint ventures.

42. Segment Information (contd.)

Information regarding the Group's reportable segments is presented below:

Rupees crores

Particulars	Automotive	Farm Equipment	Financial Services	Real Estate	Hospitality	Others	Total	Eliminations	Consolidated Total
Revenue									
External Revenue.....	59,502.69	31,690.61	12,554.28	614.27	2,524.84	14,381.86	1,21,268.55	—	1,21,268.55
	36,705.85	26,828.22	11,209.23	393.30	2,058.69	12,975.28	90,170.57	—	90,170.57
Inter Segment Revenue.....	311.89	337.56	—	2.22	0.51	2,891.54	3,543.72	(3,543.72)	—
	306.77	231.34	—	3.98	0.56	2,132.97	2,675.62	(2,675.62)	—
Total Revenue.....	59,814.58	32,028.17	12,554.28	616.49	2,525.35	17,273.40	1,24,812.27	(3,543.72)	1,21,268.55
	37,012.62	27,059.56	11,209.23	397.28	2,059.25	15,108.25	92,846.19	(2,675.62)	90,170.57
Result									
Segment result before exceptional items	3,651.15	4,212.32	2,789.04	(100.84)	200.66	716.51	11,468.84	18.09	11,486.93
	1,253.78	3,890.71	1,403.64	(80.55)	99.42	664.59	7,231.59	20.50	7,252.09
Add/(less): Exceptional items allocated to Segments.....	(983.66)	(78.73)	(56.06)	—	—	(13.28)	(1,131.73)	—	(1,131.73)
	(139.47)	(68.36)	—	—	—	—	(207.83)	—	(207.83)
Segment result after exceptional items....	2,667.49	4,133.59	2,732.98	(100.84)	200.66	703.23	10,337.11	18.09	10,355.20
	1,114.31	3,822.35	1,403.64	(80.55)	99.42	664.59	7,023.76	20.50	7,044.26
Share of profit/(loss) of equity accounted investees (net).....									1,505.44
									1,855.79
Reconciliation to Profit/(Loss) after tax									
1. Unallocable corporate income, net of expenses.....									46.14
									48.68
2. Interest expenses not allocable to segments.....									(750.07)
									(625.45)
3. Interest income not allocable to segments.....									522.27
									416.49
4. Exceptional Items unallocable to Segments.....									2,381.25
									622.00
Profit before tax.....									14,060.23
									9,361.77
Tax expense.....									(2,685.75)
									(2,108.76)
Profit after tax.....									11,374.48
									7,253.01
Out of total external revenue above:-								2023	2022
- From contract with customers (as defined under Ind AS 115).....								1,07,940.23	78,333.23
- From financial services.....								12,152.00	10,923.82
- Others.....								1,176.32	913.52
Total.....								1,21,268.55	90,170.57

42. Segment Information (contd.)

Rupees crores

Particulars	Automotive	Farm Equipment	Financial Services	Real Estate	Hospitality	Others	Total	Eliminations	Consolidated Total
Other information:									
Depreciation and Amortisation expense.....	2,676.29	575.19	212.89	12.20	290.01	554.88	4,321.46	—	4,321.46
	2,098.60	459.55	151.99	6.59	270.75	482.12	3,469.60	—	3,469.60
Impairment expense.....	983.66	78.73	56.06	—	—	13.28	1,131.73	—	1,131.73
	139.47	68.36	—	—	—	—	207.83	—	207.83
Additions to non-current assets.....	3,599.11	998.51	412.13	11.92	216.89	1,035.26	6,273.82	—	6,273.82
	2,752.46	881.47	297.76	13.36	156.39	1,896.71	5,998.15	—	5,998.15

Notes:

- (i) Additions to non-current assets comprises of capital expenditure on property, plant and equipment, intangible assets including those under development and capital advances.
- (ii) Figures in the above table for the current financial year have been presented in bold. Comparatives for each item have been presented below the respective current year figures.

Segment assets and liabilities

Rupees crores

Particulars	Automotive	Farm Equipment	Financial Services	Real Estate	Hospitality	Others	Total	Eliminations	Consolidated Total
Segment Assets.....	31,116.05	16,906.92	95,191.21	2,229.05	6,780.08	13,822.07	1,66,045.38	—	1,66,045.38
	26,158.75	12,176.40	75,201.63	2,178.44	6,566.60	16,284.83	1,38,566.65	—	1,38,566.65
Segment Liabilities.....	19,376.23	8,473.10	85,804.94	1,175.66	7,957.93	4,705.63	1,27,493.49	—	1,27,493.49
	14,274.28	6,925.83	66,184.64	850.77	7,452.97	5,574.89	1,01,263.38	—	1,01,263.38
Reconciliation of segment assets to total assets:									
Segment Assets.....									1,66,045.38
									1,38,566.65
Unallocable Assets.....									39,846.39
									35,546.15
Total Assets.....									2,05,891.77
									1,74,112.80

Unallocable Assets primarily comprise of equity accounted investment in associates and joint ventures, other investments, income tax assets, deferred tax assets.

Reconciliation of segment liabilities to total liabilities:									
Segment Liabilities.....									1,27,493.49
									1,01,263.38
Unallocable Liabilities.....									11,316.17
									16,024.16
Total Liabilities.....									1,38,809.66
									1,17,287.54

Unallocable Liabilities primarily comprise of borrowings (excluding related to Financial Services Segment) and deferred tax liability.

Revenue from type of products and services

The operating segments are primarily based on nature of products and services and hence the Revenue from external customers of each segment is representative of revenue based on products and services.

42. Segment Information (contd.)

Geographical information

The Group operates in principal geographical areas - India (country of domicile), and Overseas. The Group's revenue from operations from external customers and information about its non-current assets by geographical location are detailed below:

Rupees crores

Particulars	For the year Ended 31 st March,						As at 31 st March,	
	2023			2022			2023	2022
	Revenue from contract with customers	Other revenue	Total external revenue	Revenue from contract with customers	Other revenue	Total external revenue	Non-Current assets	Non-Current assets
India	90,954.32	13,179.86	1,04,134.18	62,831.04	11,667.69	74,498.73	32,180.66	33,729.02
Overseas.....	16,985.91	148.46	17,134.37	15,502.19	169.65	15,671.84	3,354.39	2,935.44
Total.....	1,07,940.23	13,328.32	1,21,268.55	78,333.23	11,837.34	90,170.57	35,535.05	36,664.46

The revenue information above is based on the location of the customer. The non-current assets in the above table represent Property, plant and equipment, Capital work-in-progress, Goodwill, Other intangible assets, Intangibles under development, Income tax assets (Net) and Other non-current assets (Non-financial).

Information about major customers

During the year ended 31st March, 2023 and 2022 respectively, revenues from transactions with a single external customer did not amount to 10 per cent or more of the Group's revenues from external customers.

43. Employee Stock Option Plan

The Company has allotted 55,24,219 Ordinary (Equity) Shares of Rs. 10 each, 10,00,000 Ordinary (Equity) Shares of Rs. 10 each, 1,73,53,034 Ordinary (Equity) Shares of Rs. 5 each, 19,11,628 Ordinary (Equity) Shares of Rs. 5 each and 52,00,000 Ordinary (Equity) Shares of Rs. 5 each in the years ended 31st March, 2002, 31st March, 2010, 31st March, 2011, 31st March, 2014 and 31st March, 2015 respectively to the Mahindra & Mahindra Employees' Stock Option Trust ("M&M ESOP Trust") set up by the Company. The Trust holds these shares for the benefit of the employees and issues them to the eligible employees as per the recommendations of the Compensation Committee.

Options granted under Mahindra & Mahindra Limited Employees Stock Option Scheme - 2000 ("2000 Scheme") vest in 4 equal instalments on the expiry of 12 months, 24 months, 36 months and 48 months from the date of grant. The options may be exercised on any day over a period of five years from the date of vesting. Number of vested options exercisable is subject to a minimum of 50 or number of options vested whichever is lower.

Options granted under Mahindra & Mahindra Limited Employees Stock Option Scheme - 2010 ("2010 Scheme") vest in

- i) 5 equal instalments on the expiry of 12 months, 24 months, 36 months, 48 months and 60 months or
- ii) 5 equal instalments on the expiry of 36 months, 48 months, 60 months, 72 months and 84 months or
- iii) 4 instalments bifurcated as 20% on the expiry of 18 months, 20% on the expiry of 30 months, 30% on the expiry of 42 months and 30% on the expiry of 54 months or
- iv) 4 equal instalments on the expiry of 12 months, 24 months, 36 months and 48 months or
- v) 3 instalments bifurcated as 33.33% on the expiry of 12 months, 33.33% on the expiry of 24 months and 33.34% on the expiry of 36 months or
- vi) 2 instalments bifurcated as 50% on the expiry of 12 months and 50% on the expiry of 24 months or
- vii) 2 instalments bifurcated as 40% on the expiry of 36 months and 60% on the expiry of 60 months or

The exercise period of above options range from 1 year to 6 years from the date of vesting. Number of vested options exercisable is subject to a minimum of 50 or number of options vested whichever is lower.

43. Employee Stock Option Plan (contd.)

Summary of stock options

Particulars	No. of stock options	Weighted average exercise price (Rs.)
Options outstanding on 1 st April, 2022.....	59,16,500	4.66
Options granted during the year	12,79,379	5.00
Options forfeited/lapsed during the year	3,02,061	4.44
Options exercised during the year	11,80,694	4.09
Options outstanding on 31 st March, 2023.....	57,13,124	3.67
Options vested but not exercised on 31 st March, 2023.....	20,32,636	4.36

Average share price on the date of exercise of the options are as under:

Date of exercise	Weighted average share price (Rs.)
01 st April, 2022 to 21 st March, 2023.....	1,217.04

Information in respect of options outstanding as at 31st March, 2023

Range of exercise price	Number of options	Weighted average remaining life
Rs. 2.50.....	5,07,253	1.87 years
Rs. 5.00.....	52,05,871	4.58 years

The fair values of options granted during the year are as follows:

Grant Date	No. of years vesting	Fair value per options
27 th May, 2022	3 years	Rs. 886.37
04 th August, 2022	4 years	Rs. 1201.91
10 th November, 2022	3 years	Rs. 1294.00
10 th February, 2023	2 years	Rs. 1320.57
* 23 rd February, 2023	2 - 5 years	Rs. 1275.83

The fair value has been calculated using the Black Scholes Options Pricing Model and the significant assumptions made in this regard are as follows:

Particulars	Grant dated				
	27 th May, 2022 (3 years vesting)	04 th August, 2022 (4 years vesting)	10 th November, 2022 (3 years vesting)	10 th February, 2023 (2 years vesting)	* 23 rd February, 2023 (2 - 5 years vesting)
Risk free interest rate (%).....	6.73%	6.90%	7.11%	7.28%	6.80% - 7.02%
Expected life (in years)	4 years	4 years	4 Years	6 Years	0.55 - 5.36 Years
Expected volatility (%).....	37.59%	36.07%	37.34%	33.23%	33.62% - 46.04%
Expected dividend yield (%).....	1.24%	0.92%	0.86%	0.64%	0.96%
Exercise Price (Rs.).....	5	5	5	5	5
Stock Price (Rs.).....	886.37	1201.91	1294.00	1320.57	1275.83

* pursuant to MEML merger

44. Contingent Liability & Commitments

(A) Contingent Liability:

- (a) Claims against the Group not acknowledged as debts comprise of:
 - (i) Excise Duty, Sales Tax, and Service Tax claims disputed by the Group relating to issues of applicability and classification aggregating **Rs. 3,646.89 crores** before tax (2022: Rs. 2,024.67 crores before tax).
 - (ii) Other matters (excluding claims where amounts are not ascertainable): **Rs. 567.14 crores** before tax (2022: Rs. 448.46 crores before tax).
- (b) Taxation matters:
 - (i) Demands against the Group not acknowledged as debts and not provided for, relating to issues of deductibility and taxability in respect of which the Group is in appeal and exclusive of the effect of similar matters in respect of assessments remaining to be completed:
 - Income-tax: **Rs. 2,098.42 crores** (2022: Rs. 1,230.78 crores).
 - (ii) Items in respect of which the Group has succeeded in appeal, but the Income-tax Department is pursuing/likely to pursue in appeal/reference and exclusive of the effect of similar matters in respect of assessments remaining to be completed:
 - Income-tax matters: **Rs. 740.59 crores** (2022: Rs. 683.43 crores).
- (c) In respect of (a) & (b) above, it is not practicable for the Group to estimate the closure of these issues and the consequential timings of cash flows, if any.

(B) Commitments:

The estimated amount of contracts remaining to be executed on capital account and not provided for as at 31st March, 2023 is **Rs. 2,926.43 crores** (2022: Rs. 2,150.66 crores) and other commitment as at 31st March, 2023 is **Rs. 631.45 crores** (2022: Rs. 477.76 crores).

45. Research and Development expenditure

In recognised Research and Development units:

Debited to the Consolidated Statement of Profit and Loss, including certain expenditure based on allocations made by the Group, aggregate **Rs. 858.48 crores** (2022: Rs. 909.52 crores).

46. Regulatory order

A subsidiary of the Company has received an order ('the Order') from National Financial Reporting Authority ('NFRA') on 29th March, 2023 wherein NFRA has made certain observations on identification of operating segments by the subsidiary in compliance with requirements of Ind AS 108 and the Subsidiary's existing accounting policy for recognition of revenue on straight-line basis over the membership period. The Subsidiary is in the process of conducting the review as required by the Order.

As at 31st March, 2023, the management of the subsidiary has assessed the application of its accounting policies relating to segment disclosures and revenue recognition. Basis the current assessment by the subsidiary after considering the information available as on date, the existing accounting policies, practices and disclosures are in compliance with the respective Ind AS and accordingly have been applied by the subsidiary in the preparation of its financial statements.

47. Statement of net assets and profit and loss and other comprehensive income attributable to owners and non-controlling interest

Rupees crores

Name of the Enterprise	Net assets, i.e., total assets minus total liabilities		Share of Profit or loss		Share of Other Comprehensive Income (OCI)		Share of Total Comprehensive Income (TCI)	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated TCI	Amount
PARENT								
Mahindra and Mahindra Limited	76.92%	43,356.73	63.69%	6,548.64	43.66%	(74.24)	64.03%	6,474.40
SUBSIDIARIES								
Indian								
Mahindra Heavy Engines Limited	1.33%	749.92	0.67%	68.81	-0.27%	0.46	0.69%	69.27
NBS International Limited	0.02%	9.67	0.05%	5.58	-0.02%	0.04	0.06%	5.62
Gromax Agri Equipment Limited	0.08%	47.72	-0.02%	(2.30)	-0.02%	0.04	-0.02%	(2.26)
Mahindra Agri Solutions Limited	-0.04%	(20.48)	-0.69%	(71.07)	-0.19%	0.33	-0.70%	(70.74)
Mahindra Fruits Private Limited	0.00%	0.11	0.00%	(0.10)	0.00%	—	0.00%	(0.10)
Mahindra HZPC Private Limited	0.01%	3.42	0.01%	1.04	0.00%	—	0.01%	1.04
Mahindra EPC Irrigation Limited (Consolidated)	0.29%	163.41	-0.12%	(12.24)	-0.17%	0.29	-0.12%	(11.95)
Kota Farm Services Limited	0.00%	(0.31)	0.00%	—	0.00%	—	0.00%	—
Bristlecone India Limited	0.22%	124.31	0.33%	33.44	0.53%	(0.90)	0.32%	32.54
Mahindra & Mahindra Financial Services Limited (Consolidated)	32.93%	18,560.09	20.16%	2,072.40	19.78%	(33.63)	20.16%	2,038.77
Mahindra Accelo Limited (Formerly known as Mahindra Intertrade Limited) (Consolidated)	1.58%	889.89	1.25%	128.08	1.72%	(2.93)	1.24%	125.15
Mahindra Consulting Engineers Limited (upto 16 th March, 2023)	0.00%	—	0.00%	0.14	-0.11%	0.18	0.00%	0.32
Mahindra Lifespace Developers Limited (Consolidated)	3.20%	1,805.77	0.99%	101.41	-0.05%	0.09	1.00%	101.50
Mahindra Holidays & Resorts India Limited	-0.18%	(100.99)	1.54%	158.58	-0.52%	0.88	1.58%	159.46
Mahindra Hotels and Residences India Limited	0.00%	(1.36)	-0.01%	(1.18)	0.00%	—	-0.01%	(1.18)
Gables Promoters Private Limited	0.11%	62.62	0.03%	3.27	0.00%	—	0.03%	3.27
Mahindra Holidays & Resorts India Limited ESOP Trust	0.01%	8.43	0.00%	0.16	0.00%	—	0.00%	0.16
Mahindra Holdings Limited	5.08%	2,863.73	4.38%	450.28	0.00%	—	4.45%	450.28
Mahindra Namaste Limited (upto 16 th March, 2023)	0.00%	—	0.00%	0.17	0.00%	—	0.00%	0.17

47. Statement of net assets and profit and loss and other comprehensive income attributable to owners and non-controlling interest (contd.)

Rupees crores

Name of the Enterprise	Net assets, i.e., total assets minus total liabilities		Share of Profit or loss		Share of Other Comprehensive Income (OCI)		Share of Total Comprehensive Income (TCI)	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated TCI	Amount
Mahindra Integrated Business Solutions Private Limited	0.33%	184.51	0.26%	26.90	1.43%	(2.43)	0.24%	24.47
Mahindra Susten Private Limited (upto 22 nd December, 2022)	0.00%	—	0.28%	28.76	0.00%	—	0.28%	28.76
Mahindra Teqo Private Limited	0.05%	26.05	0.08%	8.03	0.00%	—	0.08%	8.03
Mahindra Renewables Private Limited (upto 22 nd December, 2022)	0.00%	—	0.26%	26.57	0.00%	—	0.26%	26.57
Mega Suryaurja Private Limited (upto 22 nd December, 2022)	0.00%	—	-0.16%	(16.30)	0.00%	—	-0.16%	(16.30)
Neo Solren Private Limited (upto 22 nd December, 2022)	0.00%	—	0.00%	0.44	0.00%	—	0.00%	0.44
Astra Solren Private Limited (upto 22 nd December, 2022)	0.00%	—	0.07%	7.66	0.00%	—	0.08%	7.66
Mahindra Two Wheelers Limited	0.43%	241.05	0.46%	46.83	-0.01%	0.01	0.46%	46.84
Mahindra Defence Systems Limited	0.81%	456.87	0.54%	56.01	0.00%	—	0.55%	56.01
Mahindra First Choice Wheels Limited (Consolidated)	0.32%	180.90	-1.09%	(111.83)	-0.06%	0.10	-1.10%	(111.73)
Mahindra eMarket Limited	0.00%	(0.98)	0.00%	(0.01)	0.00%	—	0.00%	(0.01)
M & M Benefit Trust	2.11%	1,189.45	0.85%	87.80	0.00%	—	0.87%	87.80
Mahindra & Mahindra ESOP Trust	1.11%	625.82	0.38%	39.51	0.00%	—	0.39%	39.51
Sunrise Initiatives Trust	0.03%	15.81	-0.07%	(7.08)	0.00%	—	-0.07%	(7.08)
Mahindra Construction Company Limited	-0.04%	(21.60)	0.01%	0.87	0.00%	—	0.01%	0.87
Officemartindia.com Limited	0.00%	(0.25)	0.00%	—	0.00%	—	0.00%	—
Mahindra & Mahindra Contech Limited	0.03%	18.03	0.01%	1.25	0.02%	(0.04)	0.01%	1.21
Trringo.com Limited	0.00%	1.91	0.00%	(0.19)	0.00%	—	0.00%	(0.19)
Mahindra Airways Limited	0.11%	60.67	-0.02%	(1.61)	0.00%	—	-0.02%	(1.61)
Mahindra Consulting Engineers Limited ESOP Trust (upto 16 th March, 2023)	0.00%	—	0.01%	1.46	0.00%	—	0.01%	1.46
Mahindra Logistics Limited (Consolidated)	1.08%	606.79	0.19%	19.95	-0.69%	1.17	0.21%	21.12

47. Statement of net assets and profit and loss and other comprehensive income attributable to owners and non-controlling interest (contd.)

Rupees crores

Name of the Enterprise	Net assets, i.e., total assets minus total liabilities		Share of Profit or loss		Share of Other Comprehensive Income (OCI)		Share of Total Comprehensive Income (TCI)	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated TCI	Amount
Mahindra Waste to Energy Solutions Limited	0.03%	15.90	-0.04%	(3.68)	0.00%	—	-0.04%	(3.68)
Mahindra Telecom Energy Management Services Limited	0.12%	69.64	0.00%	0.02	0.00%	—	0.00%	0.02
Martial Solren Private Limited (upto 22 nd December, 2022)	0.00%	—	0.00%	(0.03)	0.00%	—	0.00%	(0.03)
Mahindra Solarize Private Limited	0.07%	40.25	0.02%	2.18	-0.01%	0.01	0.02%	2.19
Brightsolar Renewable Energy Private Limited (upto 22 nd December, 2022)	0.00%	—	0.00%	0.08	0.00%	—	0.00%	0.08
Merakisan Private Limited (upto 7 th September, 2022)	0.00%	—	0.00%	—	0.00%	—	0.00%	—
Swaraj Engines Limited (w.e.f. 28 th September, 2022)	0.82%	460.50	0.51%	52.02	0.98%	(1.66)	0.50%	50.36
Mahindra Telephonics Integrated Systems Limited (w.e.f. 17 th June, 2022)	0.00%	0.39	0.01%	0.94	0.00%	—	0.01%	0.94
M.I.T.R.A Agro Equipments Private Limited (w.e.f. 17 th March, 2023)	0.06%	34.50	0.00%	—	0.00%	—	0.00%	—
Emergent Solren Private Limited (w.e.f. 9 th November, 2022)	0.00%	0.01	0.00%	(0.04)	0.00%	—	0.00%	(0.04)
Mahindra Electric Automobile Limited (w.e.f. 25 th October, 2022)	2.61%	1,468.93	-0.01%	(0.56)	0.00%	—	-0.01%	(0.56)
Guestline Hospitality Management and Development Services Limited (w.e.f. 2 nd December, 2022)	0.01%	5.13	0.00%	0.07	0.00%	—	0.00%	0.07
Resurgence Solarize Urja Private Limited (w.e.f. 29 th August, 2022)	0.02%	9.77	0.00%	(0.21)	0.00%	—	0.00%	(0.21)
Mahindra Holidays & Resorts Harihareshwar Limited (w.e.f. 23 rd August, 2022)	0.00%	0.04	0.00%	(0.01)	0.00%	—	0.00%	(0.01)
Mahindra Aerospace Private Limited (Consolidated) (w.e.f. 29 th March 2023)	0.36%	201.54	0.00%	—	0.00%	—	0.00%	—
Foreign								
Mahindra Automotive Australia Pty. Limited	0.07%	36.77	0.17%	17.76	0.27%	(0.46)	0.17%	17.30
Mahindra Europe S.r.l.	0.03%	14.85	0.02%	1.72	-0.51%	0.86	0.03%	2.58

47. Statement of net assets and profit and loss and other comprehensive income attributable to owners and non-controlling interest (contd.)

Rupees crores

Name of the Enterprise	Net assets, i.e., total assets minus total liabilities		Share of Profit or loss		Share of Other Comprehensive Income (OCI)		Share of Total Comprehensive Income (TCI)	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated TCI	Amount
Mahindra & Mahindra South Africa (Proprietary) Limited	0.16%	91.75	0.31%	31.40	5.84%	(9.93)	0.21%	21.47
Mahindra Tractor Assembly, Inc. (upto 21 st October, 2022)	0.00%	—	0.12%	12.12	7.57%	(12.87)	-0.01%	(0.75)
Mahindra USA Inc.	-0.08%	(43.83)	0.61%	62.66	7.67%	(13.04)	0.49%	49.62
Bristlecone Limited	-0.13%	(73.41)	0.00%	(0.44)	10.16%	(17.27)	-0.18%	(17.71)
Bristlecone Inc.	0.12%	70.12	0.20%	20.24	-4.52%	7.69	0.28%	27.93
Bristlecone Consulting Limited	0.01%	3.17	0.00%	0.29	0.00%	—	0.00%	0.29
Bristlecone International AG	0.04%	20.23	0.01%	0.75	-1.06%	1.80	0.03%	2.55
Bristlecone UK Limited	0.01%	6.27	0.00%	0.17	-0.10%	0.17	0.00%	0.34
Bristlecone (Malaysia) Sdn. Bhd.	0.00%	1.86	0.00%	0.02	-0.04%	0.06	0.00%	0.08
Bristlecone Singapore Pte. Limited	0.02%	10.39	0.00%	0.18	-0.59%	1.00	0.01%	1.18
Bristlecone GmbH	0.09%	51.52	0.02%	2.04	-1.74%	2.96	0.05%	5.00
Bristlecone Internacional Costa Rica Limited	0.00%	0.82	0.00%	—	0.00%	—	0.00%	—
Heritage Bird (M) Sdn Bhd	0.00%	0.92	0.00%	0.35	0.00%	—	0.00%	0.35
MH Boutique Hospitality Limited	-0.01%	(4.64)	0.00%	(0.23)	0.00%	—	0.00%	(0.23)
Infinity Hospitality Group Company Limited	0.01%	4.11	-0.01%	(0.83)	0.00%	—	-0.01%	(0.83)
MHR Holdings (Mauritius) Limited	-0.18%	(103.74)	-0.09%	(9.71)	0.00%	—	-0.10%	(9.71)
Covington S.à r.l.	0.04%	20.22	-0.11%	(10.87)	0.00%	—	-0.11%	(10.87)
Arabian Dreams Hotel Apartments LLC	0.01%	3.74	0.02%	1.67	-0.12%	0.20	0.02%	1.87
Holiday Club Resort Oy (Consolidated)	0.40%	224.46	-0.01%	(0.82)	-7.13%	12.12	0.11%	11.30
Mahindra Overseas Investment Company (Mauritius) Limited	-1.57%	(885.45)	-1.43%	(147.12)	103.48%	(175.95)	-3.20%	(323.07)
Mahindra Emirates Vehicle Armouring FZ-LLC (Consolidated)	0.06%	35.28	0.03%	3.52	-1.52%	2.58	0.06%	6.10
Mahindra Racing UK Limited	0.02%	12.76	0.28%	28.91	-0.55%	0.94	0.30%	29.85

47. Statement of net assets and profit and loss and other comprehensive income attributable to owners and non-controlling interest (contd.)

Rupees crores

Name of the Enterprise	Net assets, i.e., total assets minus total liabilities		Share of Profit or loss		Share of Other Comprehensive Income (OCI)		Share of Total Comprehensive Income (TCI)	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated TCI	Amount
Mahindra Two Wheelers Europe Holdings S.a r.l	0.00%	(0.03)	-5.61%	(576.72)	14.64%	(24.89)	-5.95%	(601.61)
Peugeot Motorcycles S.A.S. (Consolidated) (upto 31 st January, 2023)	0.00%	—	-0.94%	(96.40)	-2.46%	4.18	-0.91%	(92.22)
Mitsubishi Mahindra Agricultural Machinery Co. Ltd (Consolidated)	0.39%	222.16	0.08%	8.20	0.46%	(0.79)	0.07%	7.41
Mahindra West Africa Ltd (Liquidated on 4 th January, 2023)	0.00%	—	0.00%	—	0.02%	(0.03)	0.00%	(0.03)
Mahindra Mexico S. de. R. L (Under Liquidation)	-0.02%	(11.01)	0.00%	—	1.06%	(1.80)	-0.02%	(1.80)
Bristlecone Middle East DMCC	0.02%	9.30	0.00%	0.22	-0.80%	1.36	0.02%	1.58
Mahindra do Brasil Industrial Ltda	0.20%	112.95	0.85%	87.55	-1.78%	3.02	0.90%	90.57
OFD Holding BV (Consolidated) (upto 20 th April, 2022)	0.00%	—	0.00%	—	8.97%	(15.25)	-0.15%	(15.25)
Mahindra Automotive North America Inc. (Consolidated)	0.18%	100.56	-0.65%	(66.74)	-3.42%	5.81	-0.60%	(60.93)
Erkunt Sanayi A.S.	0.93%	522.87	0.11%	11.12	33.54%	(57.02)	-0.45%	(45.90)
Erkunt Traktor Sanayii A.S	0.91%	510.61	0.47%	48.34	16.26%	(27.65)	0.20%	20.69
Mahindra Fresh Fruits Distribution Holding Company (Europe) B.V. (Liquidated on 28 th February, 2023)	0.00%	—	0.07%	7.41	1.04%	(1.77)	0.06%	5.64
Automobili Pininfarina GmbH (Consolidated)	-0.08%	(43.90)	-3.13%	(321.88)	3.33%	(5.67)	-3.24%	(327.55)
Mahindra Automotive Mauritius Limited	-0.26%	(145.52)	-2.58%	(265.11)	0.00%	—	-2.62%	(265.11)
Mahindra Bangladesh Private Limited (Liquidated on 14 th March, 2023)	0.00%	—	0.00%	(0.08)	0.00%	—	0.00%	(0.08)
MSPL International DMCC (upto 22 nd December, 2022)	0.00%	—	0.00%	(0.04)	-0.36%	0.61	0.01%	0.57
Sampo Rosenlew Oy (w.e.f. 22 nd July, 2022)	0.01%	5.44	-0.46%	(47.01)	2.02%	(3.44)	-0.50%	(50.45)
Associates (Investment as per the equity method)								
Indian								
Swaraj Engines Limited (upto 27 th September, 2022)	0.00%	—	0.25%	26.19	0.00%	—	0.26%	26.19

47. Statement of net assets and profit and loss and other comprehensive income attributable to owners and non-controlling interest (contd.)

Rupees crores

Name of the Enterprise	Net assets, i.e., total assets minus total liabilities		Share of Profit or loss		Share of Other Comprehensive Income (OCI)		Share of Total Comprehensive Income (TCI)	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated TCI	Amount
Tech Mahindra Limited (Consolidated)	13.98%	7,877.50	13.26%	1,362.91	-50.82%	86.41	14.33%	1,449.32
Mahindra CIE Automotive Limited (Consolidated)	0.29%	163.15	-0.05%	(4.96)	-6.35%	10.79	0.06%	5.83
PSL Media & Communications Limited	0.00%	1.05	0.00%	0.02	0.00%	—	0.00%	0.02
Brainbees Solutions Private Limited (Consolidated)	0.76%	425.98	-0.56%	(57.92)	-0.31%	0.53	-0.57%	(57.39)
Medwell Ventures Private Limited (Consolidated)	0.03%	14.48	0.00%	—	0.00%	—	0.00%	—
ReNew Sunlight Energy Private Limited	0.02%	13.80	0.00%	(0.25)	0.00%	—	0.00%	(0.25)
Great Rocksport Private Limited (w.e.f. 16 th April, 2022)	0.01%	5.43	0.01%	0.79	-0.01%	0.01	0.01%	0.80
Foreign								
CIE Automotive S.A. (Consolidated)	1.42%	802.48	1.92%	197.47	-20.57%	34.97	2.30%	232.44
PF Holdings B.V. (Consolidated)	0.20%	109.93	-0.21%	(21.36)	-3.62%	6.15	-0.15%	(15.21)
Resson Aerospace Corporation	0.01%	7.53	-0.01%	(0.79)	-2.80%	4.76	0.04%	3.97
The East India Company Group Ltd BVI (Consolidated)	0.00%	—	0.00%	—	0.00%	—	0.00%	—
Joint Ventures (Investment as per the equity method)								
Indian								
Sanyo Special Steel Manufacturing India Private Limited (formerly known as Mahindra Sanyo Special Steel Private Limited)	0.03%	15.87	-0.06%	(6.34)	-0.86%	1.47	-0.05%	(4.87)
Mahindra Aerospace Pvt Limited (Consolidated) (upto 28 th March, 2023)	0.00%	—	-0.14%	(14.14)	0.26%	(0.44)	-0.14%	(14.58)
Mahindra Susten Private Limited (w.e.f. 23 rd December, 2022)	2.27%	1,278.89	0.18%	18.61	-2.06%	3.50	0.22%	22.11
Mahindra Telephonics Integrated Systems Limited (upto 16 th June, 2022)	0.00%	—	0.00%	—	0.00%	—	0.00%	—

47. Statement of net assets and profit and loss and other comprehensive income attributable to owners and non-controlling interest (contd.)

Rupees crores

Name of the Enterprise	Net assets, i.e., total assets minus total liabilities		Share of Profit or loss		Share of Other Comprehensive Income (OCI)		Share of Total Comprehensive Income (TCI)	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated OCI	Amount	As % of consolidated TCI	Amount
Classic Legends Private Limited (Consolidated)	0.16%	89.80	-0.94%	(97.04)	-0.68%	1.15	-0.95%	(95.89)
M.I.T.R.A Agro Equipments Private Limited (upto 16 th March, 2023)	0.00%	—	0.01%	1.53	0.00%	—	0.02%	1.53
Carnot Technologies Private Limited	0.01%	7.63	0.02%	2.36	0.04%	(0.07)	0.02%	2.29
Smartshift Logistics Solution Private Limited (Consolidated)	0.24%	137.12	-0.45%	(45.86)	0.00%	—	-0.45%	(45.86)
Mahindra Summit Agriscience Limited	0.03%	14.69	-0.44%	(45.16)	0.00%	—	-0.45%	(45.16)
Marvel Solren Private Limited (upto 22 nd December, 2022)	0.00%	—	0.00%	—	0.00%	—	0.00%	—
Aquasail Distribution Company Private Limited	0.00%	0.51	0.00%	—	0.00%	—	0.00%	—
New Delhi Centre for Sight Limited (Consolidated)	0.16%	90.37	0.08%	7.73	0.00%	—	0.08%	7.73
Foreign								
Mahindra-BT Investment Company (Mauritius) Limited	0.18%	103.17	0.02%	2.22	1.81%	(3.07)	-0.01%	(0.85)
Sampo Rosenlew Oy (upto 21 st July, 2022)	0.00%	—	-0.09%	(9.00)	0.00%	—	-0.09%	(9.00)
Zoomcar Inc. (Consolidated)	0.00%	—	0.00%	—	0.00%	—	0.00%	—
Mahindra Ideal Lanka (Private) Limited	0.01%	3.22	-0.01%	(1.44)	0.21%	(0.35)	-0.02%	(1.79)
Non controlling Interest	-19.01%	(10,716.32)	-10.63%	(1,092.98)	-9.97%	16.96	-10.64%	(1,076.02)
Consolidation adjustments and Inter Company Eliminations	-34.20%	(19,276.40)	14.64%	1,505.36	-59.93%	101.90	15.90%	1,607.26
Total	100.00%	56,365.79	100.00%	10,281.50	100.00%	(170.03)	100.00%	10,111.47

48. Transaction with Struck off Companies

Rupees crores

Name of the Struck off Company	Receivables	Payables	Number of Shares held by Struck off Companies	Other Outstanding Balances-Assets	Other Outstanding Balances-Liabilities
Mahindra & Mahindra Limited					
Argus Media Private Limited	—	*	—	—	—
Asmita Fire Safety Private Limited	*	—	—	—	—
Babace Pneumatics Private Limited	—	*	—	—	—
Badri Sarraf Finance And Mutual Benefit Company Limited	—	—	796	—	—
Baux Arch Tech Private Limited	—	*	—	—	—
Beauty XI India Private Limited	*	—	—	—	—
Bkg Securities Limited	—	—	32	—	—
C Cube Sports Private Limited	—	0.01	—	—	—
Chowdhary Motors Private Limited	0.17	—	—	—	—
Country Inn & Suites By Carlson (A U)	*	—	—	—	—
Diamond Automobiles Private Limited	—	0.04	—	—	—
Dimension Data India Private Limited	—	0.03	—	—	—
Dimensions Engineering Technologies Private Limited	—	—	—	*	—
Dreams Comtrade Private Limited	—	—	2	—	—
East West Power Genset Private Limited	—	*	—	—	—
Elegant Finvest Private Limited	—	—	4	—	—
Enfluence Technologies Limited	—	0.02	—	—	—
Frontline Corporate Finance Limited	—	—	1,944	—	—
Garlick Designing And Consultancy Private Limited	—	—	264	—	—
Greenair Engg. Solutions Private Limited	*	—	—	—	—
H.K. Exports Private Limited	—	—	700	—	—
Hanaro Hospitality Private Limited	—	*	—	—	—
Hbn Homes Colonisers Private Limited	*	—	—	—	—
Heeraraj R&D And Automations Private Limited	*	—	—	*	—
High Calibre Cnc Centre Private Limited	0.07	—	—	—	—
Horizon Staffing And Technical Solutions Private Limited	*	—	—	—	—
Horizon Staffing Solutions Private Limited	*	—	—	—	—
Hudson Engineering Industries Private Limited	—	—	1,200	—	—
Jagat Trading Enterprises Limited	—	—	100	—	—
Jaipal Consultancy Private Limited	—	—	1	—	—
Janardana Investments Private Limited	—	—	12	—	—
Joseph Cardijn Auto Services Private Limited	*	*	—	—	—
K S Furniture Makers Private Limited	—	0.02	—	—	—
Kamla Landmarc Cars Private Limited	—	*	—	—	—
Leela Trade Link Private Limited	*	—	—	—	—
Lektronix India Private Limited	*	—	—	—	—
Loni Corporate Training Private Limited	—	—	—	*	—

48. Transaction with Struck off Companies (contd.)

Rupees crores

Name of the Struck of Company	Receivables	Payables	Number of Shares held by Struck off Companies	Other Outstanding Balances-Assets	Other Outstanding Balances-Liabilities
Magnate Leasing And Finance Private Limited	—	—	104	—	—
Maptronicz Technologies Private Limited	—	*	—	—	—
Midwest Mutual Fund Limited	—	—	192	—	—
Niche Events And Promotions Private Limited	0.04	—	—	—	—
Nttf Industries Private Limited	*	—	—	—	—
Oxford Automotive Private Limited	*	—	—	—	—
Pals Specialised Tooling System Private Limited	—	—	—	*	—
Popular Stock And Share Services Private Limited	—	—	1,328	—	—
Positive Leasing And Finance Private Limited	—	—	1,232	—	—
Purushothama Investments Private Limited	—	—	20	—	—
R.S. Ajit Singh & Co	0.01	—	—	—	0.01
Rajpal Control Systems Private Limited	—	—	160	—	—
Ray Shield Technology Private Limited	—	0.01	—	—	—
Right View Audio Visual Private Limited	—	*	—	—	—
Rishiroop Polymers Pvt. Ltd. (Trnsfr)	—	—	6,715	—	—
Robomatrix Automation & Solutions Private Limited	0.03	—	—	—	—
Rofin Baasel Laser India Private Limited	*	—	—	—	—
S J N Industries	*	—	—	—	—
Safna Consultancy Private Limited	—	—	800	—	—
Sahil Genset Sales Private Limited	—	*	—	—	—
Sartaj Mega Project India Private Limited	*	*	—	—	—
Serene Paints & Colors Private Limited	—	0.01	—	—	—
Shalaka Technologies Private Limited	—	0.07	—	—	—
Shivraj Oils Private Limited	—	—	—	*	—
Sincere Securities Private Limited	—	—	16	—	—
Sindhudurg Investments Private Limited	—	—	400	—	—
Sirius Transtech Private Limited	—	0.01	—	—	—
Suviron Products Private Limited	—	—	80	—	—
Technosteel Commercial Kitchen Equipments Private Limited	0.01	—	—	—	—
The India Sugar Agencies Private Limited	—	—	80	—	—
Think Creative Communications Private Limited	—	*	—	—	—
Ti Tsubamex Private Limited	—	0.01	—	—	—
Vennela And Venket Saai Projects India Private Limited	*	—	—	—	—
Versatile Options And Solutions Private Limited	—	0.02	—	—	—
Welcome Telecom Private Limited	—	*	—	—	—

48. Transaction with Struck off Companies (contd.)

Rupees crores

Name of the Struck off Company	Receivables	Payables	Number of Shares held by Struck off Companies	Other Outstanding Balances-Assets	Other Outstanding Balances-Liabilities
<u>Mahindra First Choice Wheels Limited</u>					
Elite Enterprises	—	—	—	0.02	—
Acme D' Ace Marketing Solutions	—	—	—	0.01	*
<u>Mahindra Two Wheelers Limited</u>					
Sanwaliya Motors Private Limited	—	—	—	—	0.01
Rampadarath Singh Motors Private Limited	*	—	—	—	—
Gap Automodi Private Limited	0.01	—	—	—	—
R. S. Ajit Singh & Co. (Automotives) Private Limited	*	—	—	—	—
Sivsakthi Automobiles Private Limited	*	—	—	—	—
Mud Flap Technologies Private Limited	—	—	—	—	*
<u>Mahindra Logistics Limited</u>					
Efcee Sarovar Portico	*	—	—	—	—
Keller Ground Engineering India Private Limited	*	—	—	—	—
Golden Tulip	*	—	—	—	—
Sundharams Private Limited	0.01	1.01	—	—	—
Oswal Denims	*	—	—	—	—
Ge Global Servicing Private Limited	*	—	—	—	—
G.S.T Corporation Limited	*	—	—	—	—
Dana India Private Limited	*	—	—	—	—
Adsare Hotels Private Limited	*	—	—	—	—
Ride Car Zone Private Limited	*	—	—	—	—
T.R. Travels Private Limited	*	—	—	—	—
M Y Transport Company Private Limited	—	0.17	—	—	—
Balaji Translogistic Private Limited	—	0.01	—	—	—
Fountainhead Lifestyle Private Limited	—	0.01	—	—	—
Shraddha Logistics Private Limited	—	0.01	—	—	—
Abc Legal Consultation	—	0.10	—	—	—
O-Links Technology Private Limited	—	*	—	—	—
Konect Infonet Private Limited	—	*	—	—	—
Shine Freight Systems India Private Limited	—	0.01	—	—	—
Jatayu Logistics Private Limited	—	*	—	—	—
Trimurty Tourism Private Limited	—	*	—	—	—
Purwanchal Tours And Travels Private Limited	—	*	—	—	—
Swiss Cabs India Private Limited	—	0.01	—	—	—

48. Transaction with Struck off Companies (contd.)

Rupees crores

Name of the Struck of Company	Receivables	Payables	Number of Shares held by Struck off Companies	Other Outstanding Balances-Assets	Other Outstanding Balances-Liabilities
S K S Automobiles India Private Limited	—	*	—	—	—
Sst Concierge Private Limited	—	*	—	—	—
Pace Micro Technology (India) Limited	—	—	—	—	*
Jayem Automotives Private Limited	—	—	—	—	0.01
Oxon Healthcare Services Private Limited	—	—	—	0.03	—
Loginext Solutions Private Limited	—	—	—	*	—
Prajapati Logistics Private Limited	—	—	—	0.01	—
<u>Mahindra & Mahindra Financial Services Ltd.</u>					
Ashwani Enterprises Private Limited	0.04	—	—	—	—
Cocowings Enterprises Private Limited	0.03	—	—	—	—
Mansarovar India Aqua Beverages Private Limited	0.01	—	—	—	—
Sathesri Agro Products Private Limited	0.06	—	—	—	—
Brilliant Risie Private Limited	0.07	—	—	—	—
Alcrooks And Cook Private Limited	*	—	—	—	—
Om Dhar Engineering Private Limited	*	—	—	—	—
Kiran Enviro-Tech Energy Private Limited	0.02	—	—	—	—
Garhwal Aircon Services Private Limited	0.07	—	—	—	—
Igi Corporation Private Limited	*	—	—	—	—
Mra Refino Private Limited	0.02	—	—	—	—
GR Auditya Renewable Energies Private Limited	0.06	—	—	—	—
JCR Infrabuilt Private Limited	0.04	—	—	—	—
Novocon Solution Private Limited	*	—	—	—	—
Devine Devbuild Private Limited	*	—	—	—	—
Engineers Realty Private Limited	*	—	—	—	—
Puneeth Techno Projects Private Limited	0.03	—	—	—	—
Probus Infratech Private Limited	0.07	—	—	—	—
Atcom Infratech Private Limited	0.04	—	—	—	—
Goludev Infrastructure Private Limited	0.02	—	—	—	—
Ssng Business Private Limited	*	—	—	—	—
Navadhara Super Market Private Limited	*	—	—	—	—
Nirban Logistics Private Limited	*	—	—	—	—
Asvrj Logistic Private Limited	0.01	—	—	—	—
Spxpress Logistics Private Limited	0.07	—	—	—	—
Sltt India Private Limited	0.03	—	—	—	—
Dharaa Mobility Private Limited	*	—	—	—	—
Auto World Private Limited	0.83	—	—	—	—
Ra Globalcity Housing Private Limited	*	—	—	—	—

48. Transaction with Struck off Companies (contd.)

Rupees crores

Name of the Struck off Company	Receivables	Payables	Number of Shares held by Struck off Companies	Other Outstanding Balances-Assets	Other Outstanding Balances-Liabilities
Arsh Buildwell Private Limited	*	—	—	—	—
Ashi Infraprojects And Associates Private Limited	*	—	—	—	—
Venhan Technologies Private Limited	0.18	—	—	—	—
Sambodhi Tech Solutions Private Limited	0.13	—	—	—	—
Czone Engineers Private Limited	0.05	—	—	—	—
M/S. Ashwa Arts Private Limited	0.01	—	—	—	—
Console Cargo Logistics Services (I) Private Limited	0.07	—	—	—	—
Zafcon Engineering Private Limited	0.04	—	—	—	—
Xperto Marketing Solution Private Limited	*	—	—	—	—
Rama Tent House Private Limited	0.09	—	—	—	—
Millpond Human Resource Private Limited	0.06	—	—	—	—
4 Square Fitness Private Limited	0.02	—	—	—	—
Parvathi Life Sciences (OPC) Private Limited	0.01	—	—	—	—
Shiridi Srisai Solutions Private Limited	0.06	—	—	—	—
Devbhumi Aviation Private Limited	*	—	—	—	—
Vh Square Healthcare Private Limited	0.08	—	—	—	—
Shree Bio Crop India Private Limited	*	—	—	—	—
Liance Consultant & Engineers Private Limited	—	*	—	—	—
Dreams Broking Private Limited	—	—	476	—	—
Unickon Fincap Private Limited	—	—	689	—	—
Efcee Sarovar Portico Div Leela Tradelink Private Limited	—	*	—	—	—
Xtechone Internet Solutions Private Limited	—	*	—	—	—

Note:

* denotes amounts less than Rs. 50,000.

The above information is provided on basis of reasonable diligence done to ascertain relevant companies that have been struck off on the website of the Ministry of Company Affairs.

49. Previous year's figures have been regrouped /reclassified where necessary.

In terms of our report attached.

For **Mahindra & Mahindra Limited**

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No : 101248W/W-100022

Venkataramanan Vishwanath

Partner

Membership No : 113156

Mumbai, 26th May, 2023

Directors:

Vikram Singh Mehta (DIN - 00041197)

Vishakha N. Desai (DIN - 05292671)

T. N. Manoharan (DIN - 01186248)

Haigreva Khaitan (DIN - 00005290)

Shikha Sharma (DIN - 00043265)

Nisaba Godrej (DIN - 00591503)

Muthiah Murugappan (DIN - 07858587)

Vijay Kumar Sharma (DIN - 02449088)

CP Gurnani (DIN - 00018234)

Anand G. Mahindra

Anish Shah

Rajesh Jejurikar

Manoj Bhat

Narayan Shankar

Chairman (DIN - 00004695)

Managing Director and CEO (DIN - 02719429)

Executive Director and CEO (Auto and Farm Sector)
(DIN - 00046823)

Group Chief Financial Officer

Company Secretary (ACS No. 8666)

Mumbai, 26th May, 2023

FORM AOC-1

Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014
Statement Containing salient features of the financial statements of subsidiaries/associate companies /joint ventures as included in the Consolidated Financial Statements

Part 'A' Subsidiaries (as per section 2(87) of the Companies Act, 2013]

Rupees crores

Sr. No.	Name of Subsidiary	The date since when subsidiary was acquired	Reporting currency	Exchange rate	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Gross Turnover ^	Profit/(Loss) before Tax	Provision for Tax	Profit/ (Loss) after Tax	Proposed Dividend and Tax thereon	Proportion of ownership interest @ ##
1	Mahindra Heavy Engines Limited	31/01/2008	INR	1.00	634.40	115.52	1,095.10	345.18	68.49	1,465.55	87.29	18.48	68.81	95.16	100.00%
2	Mahindra Electric Automobile Limited	25/10/2022	INR	1.00	1,469.49	(0.56)	1,976.17	507.24	280.35	6.19	0.94	1.50	(0.56)	—	100.00%
3	NBS International Limited	05/02/2001	INR	1.00	44.55	(34.88)	7767	68.00	—	401.42	5.58	—	5.58	—	100.00%
4	Mahindra Automotive Australia Pty. Limited	23/09/2008	AUD	55.23	25.27	11.52	254.55	217.76	—	287.09	25.61	7.82	17.79	—	100.00%
5	Mahindra Two Wheelers Limited	29/09/2008	INR	1.00	82.82	158.23	365.02	123.97	160.61	348.50	64.58	17.75	46.83	46.83	100.00%
6	Mahindra Europe S.r.l.	31/05/2005	EUR	89.64	12.74	2.15	7722	62.33	—	111.10	2.47	0.63	1.84	—	100.00%
7	Mahindra and Mahindra South Africa (Proprietary) Limited	20/10/2004	ZAR	4.61	23.98	58.48	810.34	727.88	—	1,823.12	41.83	11.42	30.41	—	100.00%
8	Mahindra North American Technical Center, Inc.	18/12/2013	USD	82.19	530.29	(577.50)	150.77	197.98	—	270.54	(69.23)	—	(69.23)	—	100.00%
9	Mahindra Automotive North America Inc.	25/04/2017	USD	82.19	1,597.35	(162.70)	1,452.86	18.21	1,268.35	81.92	18.82	—	18.82	—	100.00%
10	Mahindra Vehicle Sales and Service Inc.	06/06/2017	USD	82.19	729.34	(757.40)	1.27	29.33	—	0.86	(17.98)	—	(17.98)	—	100.00%
11	Automobili PiniFarina GmbH	07/05/2018	EUR	89.64	1,778.44	(1,775.36)	192.63	189.55	0.33	75.44	(294.06)	1.95	(296.01)	—	100.00%
12	Automobili PiniFarina Americas Inc.	15/01/2019	USD	82.19	0.33	(0.26)	90.84	90.77	—	0.21	0.01	0.01	*	—	100.00%
13	Gromax Agri Equipment Limited	18/12/1999	INR	1.00	54.30	(6.58)	124.44	76.72	—	197.98	(2.29)	0.01	(2.30)	—	60.00%
14	Trringo.com Limited	23/05/2016	INR	1.00	27.46	(25.55)	2.16	0.25	—	*	(0.19)	—	(0.19)	—	100.00%
15	Mahindra USA Inc.	08/06/1994	USD	82.19	1,821.39	(1,587.26)	1,825.63	1,591.50	—	3,662.76	61.71	21.17	40.54	—	100.00%
16	Mahindra Mexico S. de. R. L €	08/08/2016	MXN	4.54	98.66	(109.72)	1.74	12.80	—	—	—	—	—	—	100.00%
17	Mahindra do Brasil Industrial Ltda	14/10/2016	BRL	16.13	98.38	13.81	302.68	190.49	—	478.33	122.32	32.12	90.20	—	100.00%
18	Erkunt Traktor Sanayii A.S. #	01/12/2017	TRY	4.28	188.40	65.58	758.94	504.96	65.86	1,009.50	101.96	(2.63)	104.59	—	100.00%
19	Erkunt Sanayi A.S. #	01/12/2017	TRY	4.28	6.47	181.71	467.51	279.33	7.29	1,101.68	85.93	9.23	76.70	—	98.69%
20	Sampo Rosenlew Oy	29/09/2020	EUR	89.64	4.74	26.80	402.11	370.57	31.10	463.40	(61.16)	—	(61.16)	—	100.00%
21	Swaraj Engines Limited	28/09/2022	INR	1.00	12.15	330.05	536.13	193.93	26.13	1,433.78	179.74	46.13	133.61	111.74	52.13%

Rupees crores

Part 'A' Subsidiaries (as per section 2(87) of the Companies Act, 2013) (contd.)

Sr. No.	Name of Subsidiary	The date since when subsidiary was acquired	Reporting currency	Exchange rate	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Gross Turnover ^A	Profit/(Loss) before Tax	Provision for Tax	Profit/(Loss) after Tax	Proposed Dividend and Tax thereon	Proportion of ownership interest @ ##
22	Carnot Technologies Private Limited	17/03/2022	INR	1.00	0.17	10.28	14.15	3.70	—	23.82	3.19	(0.05)	3.24	—	73.00%
23	M.I.T.R.A Agro Equipments Private Limited	17/03/2023	INR	1.00	0.26	34.24	42.64	8.14	—	56.06	5.41	2.29	3.12	—	100.00%
24	Mahindra & Mahindra Financial Services Limited	30/09/1998	INR	1.00	246.72	16,842.19	96,216.55	79,127.64	9,988.62	11,056.09	2,698.07	71,375	1,984.32	741.32	52.24%
25	Mahindra Insurance Brokers Limited	07/04/2004	INR	1.00	10.31	522.90	682.25	149.04	149.50	426.51	46.05	11.61	34.44	3.61	41.79%
26	Mahindra Rural Housing Finance Limited	09/04/2007	INR	1.00	122.14	1,359.49	8,717.77	7,236.14	340.95	1,349.80	26.29	4.54	21.75	—	51.73%
27	Mahindra Manulife Investment Management Private Limited	20/06/2013	INR	1.00	382.94	(166.92)	248.94	32.92	97.21	44.12	(30.86)	—	(30.86)	—	51.00%
28	Mahindra Manulife Trustee Private Limited	25/04/2013	INR	1.00	0.98	0.35	1.40	0.07	1.27	0.81	0.16	0.02	0.14	—	51.00%
29	Mahindra Ideal Finance Limited	08/07/2021	LKR	0.25	49.61	24.09	228.60	154.90	11.92	50.03	3.98	1.72	2.26	—	30.40%
30	Mahindra Finance CSR foundation	02/04/2019	INR	1.00	*	0.02	0.03	0.01	—	0.20	(0.01)	—	(0.01)	—	52.24%
31	Mahindra Lifespace Developers Limited	30/03/2007	INR	1.00	154.67	1,458.09	3,155.81	1,543.05	762.64	628.12	150.56	(0.69)	151.25	35.63	51.28%
32	Mahindra Infrastructure Developers Limited	14/12/2001	INR	1.00	18.00	4.98	23.00	0.02	0.08	13.23	13.17	0.32	12.84	—	51.28%
33	Mahindra World City (Maharashtra) Limited	21/09/2005	INR	1.00	25.42	(10.04)	17.41	2.03	17.07	2.54	1.79	0.14	1.65	—	51.28%
34	Knowledge Township Limited	16/08/2007	INR	1.00	49.07	5.81	77.86	22.98	—	—	(0.05)	—	(0.05)	—	51.28%
35	Industrial Township (Maharashtra) Limited	02/07/2008	INR	1.00	5.00	(2.30)	2.71	0.02	—	0.03	0.02	0.01	0.01	—	51.28%
36	Anthurium Developers Limited	02/06/2010	INR	1.00	0.05	0.08	0.13	*	—	0.01	*	—	*	—	51.28%
37	Mahindra Industrial Park Private Limited	29/03/2013	INR	1.00	0.05	(2.77)	259.60	262.32	13.20	7.56	6.86	1.73	5.13	—	51.28%
38	Mahindra Water Utilities Limited	27/07/2015	INR	1.00	0.10	15.20	18.89	3.59	—	22.74	8.77	2.25	6.52	—	50.77%
39	Mahindra World City Developers Limited	22/09/2004	INR	1.00	20.00	116.66	779.94	643.28	102.00	177.40	20.35	(5.03)	25.38	—	45.64%
40	Mahindra World City Jaipur Limited	26/08/2005	INR	1.00	150.00	276.49	699.24	272.75	81.40	250.13	161.40	36.36	125.04	—	37.95%
41	Mahindra Bloomdale Developers Limited	03/06/2008	INR	1.00	0.05	(33.26)	285.25	318.47	—	53.89	(14.88)	—	(14.88)	—	51.28%
42	Mahindra Industrial Park Chennai Limited	22/12/2014	INR	1.00	170.00	3.71	321.44	147.73	—	205.62	10.23	3.30	6.93	—	30.77%

Part 'A' Subsidiaries [as per section 2(87) of the Companies Act, 2013] (contd.)

Rupees crores

Sr. No.	Name of Subsidiary	The date since when subsidiary was acquired	Reporting currency	Exchange rate	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Gross Turnover ^A	Profit/(Loss) before tax	Provision for Tax	Profit/(Loss) after Tax	Proposed Dividend and Tax thereon	Proportion of ownership interest @ #
43	Mahindra Homes Private Limited	30/03/2017	INR	1.00	0.88	218.05	443.45	224.52	3.04	16.10	0.23	(27.53)	27.76	—	37.63%
44	Mahindra Happinest Developers Limited	06/09/2017	INR	1.00	0.10	(32.44)	413.30	445.64	—	28.85	6.83	1.02	5.81	—	26.15%
45	Mahindra Knowledge Park Mohali Limited	07/05/2018	INR	1.00	*	(1.25)	*	1.25	—	—	*	—	*	—	23.67%
46	Deep Mangal Developers Private Ltd	28/11/2017	INR	1.00	6.42	(1.08)	5.40	0.06	*	*	(0.25)	—	(0.25)	—	51.28%
47	Moonshine Construction Private Ltd	28/11/2017	INR	1.00	*	(0.33)	*	0.33	—	—	(0.01)	—	(0.01)	—	51.28%
48	Mahindra Holidays & Resorts India Limited	28/03/2000	INR	1.00	200.70	545.05	7014.30	6,268.55	649.68	1,305.56	214.06	55.48	158.58	—	67.18%
49	Mahindra Hotels and Residences India Limited	26/04/2007	INR	1.00	0.05	(1.41)	20.33	21.69	—	—	(1.18)	—	(1.18)	—	67.18%
50	Gables Promoters Private Limited	24/08/2012	INR	1.00	65.00	31.91	183.35	86.44	—	23.06	3.27	—	3.27	—	67.18%
51	Heritage Bird (M) Sdn. Bhd.	03/03/2008	MYR	18.65	0.56	0.35	8.31	7.40	—	1.34	0.54	0.17	0.37	—	67.18%
52	Infinity Hospitality Group Company Limited	05/11/2012	THB	2.41	36.17	(32.06)	48.38	44.27	—	6.80	(0.88)	—	(0.88)	—	49.71%
53	MH Boutique Hospitality Limited	02/11/2012	THB	2.41	2.41	(4.72)	9.18	11.49	9.16	—	(0.24)	—	(0.24)	—	32.92%
54	MHR Holdings (Mauritius) Limited	11/07/2014	EUR	89.64	1.30	(71.52)	769.51	839.73	207.81	13.19	(10.36)	—	(10.36)	—	67.18%
55	Covington S.a.r.l.	17/07/2014	EUR	89.64	0.12	178.87	737.75	558.76	608.51	2.10	(11.55)	0.05	(11.60)	—	67.18%
56	Guestline Hospitality Management and Development Services Limited	02/12/2022	INR	1.00	0.03	5.10	5.39	0.26	—	0.09	0.08	0.01	0.07	—	66.10%
57	Mahindra Holidays & Resorts Hariharshwar Limited	23/08/2022	INR	1.00	0.05	(0.01)	0.05	0.01	—	—	(0.01)	—	(0.01)	—	67.18%
58	Holiday Club Resort Oy	02/09/2015	EUR	89.64	107.20	190.34	972.25	674.71	23.86	1,067.88	(50.83)	—	(50.83)	—	67.18%
59	Kiinteistö Oy Rauhau Liikekiinteistö 1 (formerly known as Supermarket Capri Oy)	02/09/2015	EUR	89.64	0.90	18.14	69.11	50.07	—	7.34	(1.08)	—	(1.08)	—	67.18%
60	Ownership Services Sweden Ab	02/09/2015	SEK	7.93	0.08	1.46	11.56	10.02	—	—	(0.01)	—	(0.01)	—	67.18%
61	Are Villa 3 AB	26/01/2018	SEK	7.93	0.04	3.61	3.69	0.04	—	—	*	—	*	—	67.18%
62	Holiday Club Sweden Ab Åre	02/09/2015	SEK	7.93	0.08	91.88	164.09	72.13	48.22	18.86	(3.64)	—	(3.64)	—	67.18%
63	Holiday Club Sport and Spahotels AB	01/12/2015	SEK	7.93	0.79	34.51	80.33	45.03	—	130.25	15.98	—	15.98	—	67.18%
64	Holiday Club Resort Rus LLC #	02/09/2015	RUB	1.06	0.03	(4.55)	0.11	4.63	—	2.85	0.37	0.10	0.27	—	67.18%
65	Holiday Club Canarias Investments S.L.U.	02/09/2015	EUR	89.64	0.03	(0.01)	23.71	23.69	23.20	—	(0.01)	*	(0.01)	—	67.18%

Part 'A' Subsidiaries [as per section 2(87) of the Companies Act, 2013] (contd.)

		Rupees crores													
Sr. No.	Name of Subsidiary	The date since when subsidiary was acquired	Reporting currency	Exchange rate	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Gross Turnover ^A	Profit/(Loss) before tax	Provision for Tax	Profit/(Loss) after Tax	Proposed Dividend and Tax thereon	Proportion of ownership interest @ ##
66	Holiday Club Canarias Sales & Marketing S.L.U.	02/09/2015	EUR	89.64	0.03	(14.23)	173.66	187.86	74.09	38.48	(2.73)	(1.14)	(1.60)	—	67.18%
67	Holiday Club Canarias Resort Management S.L.U.	02/09/2015	EUR	89.64	0.03	66.57	176.06	109.46	113.72	51.31	5.87	1.05	4.83	—	67.18%
68	Holiday Club Canarias Vacation Club S.L.U.	18/12/2018	EUR	89.64	0.03	14.61	69.10	54.46	37.00	34.00	4.11	1.08	3.03	—	67.18%
69	Classic Legends Private Limited	18/10/2016	INR	1.00	525.00	(362.05)	483.82	320.87	72.79	710.84	(148.48)	(0.07)	(148.41)	—	60.00%
70	BSA Company Limited	21/10/2016	GBP	101.92	2.74	26.98	99.04	69.32	*	36.76	(8.90)	—	(8.90)	—	60.00%
71	The Birmingham Small Arms Company Limited **	11/09/2020	GBP	101.92	*	—	*	—	—	—	—	—	—	—	60.00%
72	BSA Corporation Limited **	11/09/2020	GBP	101.92	*	—	*	—	—	—	—	—	—	—	60.00%
73	B.S.A. Motor Cycles Limited **	11/09/2020	GBP	101.92	*	—	*	—	—	—	—	—	—	—	60.00%
74	Mahindra Two Wheelers Europe Holdings S.a.r.l. \$	02/12/2014	EUR	89.64	1,289.91	(1,289.94)	62.99	63.02	5.41	0.03	(615.17)	0.05	(615.22)	—	100.00%
75	Mahindra Agri Solutions Limited	16/08/2000	INR	1.00	94.17	(114.65)	225.27	245.75	34.45	259.00	(71.07)	—	(71.07)	—	98.79%
76	Mahindra Summit Agriscience Limited	09/10/2018	INR	1.00	128.11	(103.62)	155.57	131.08	—	192.81	(75.27)	—	(75.27)	—	59.27%
77	Mahindra EPC Irrigation Limited	08/09/2011	INR	1.00	27.89	135.52	253.18	89.77	0.48	213.13	(15.96)	(3.72)	(12.24)	—	54.31%
78	Mahindra Top Greenhouses Private Limited	16/11/2018	INR	1.00	3.00	(2.21)	1.83	1.04	—	2.12	(0.48)	—	(0.48)	—	32.59%
79	Mahindra HZPC Private Limited	25/04/2013	INR	1.00	49.64	(46.22)	59.81	56.39	—	58.40	1.04	—	1.04	—	59.22%
80	Mahindra Fruits Private Limited	09/07/2014	INR	1.00	12.33	(12.22)	0.14	0.03	—	*	(0.10)	—	(0.10)	—	98.79%
81	Bristlecone Limited	17/05/2004	USD	82.19	0.16	58.29	259.14	200.69	247.32	8.22	(0.45)	—	(0.45)	—	97.19%
82	Bristlecone India Limited	25/09/1995	INR	1.00	19.05	105.26	229.09	104.78	7.79	497.34	45.04	11.60	33.44	—	97.19%
83	Bristlecone Consulting Limited	01/06/2010	CAD	60.78	*	3.16	3.62	0.46	—	2.23	0.38	0.10	0.28	—	97.19%
84	Bristlecone (Malaysia) Sdn.Bhd	30/05/2007	MYR	18.65	0.93	0.92	1.92	0.07	—	0.72	0.01	—	0.01	—	97.19%
85	Bristlecone International AG	21/06/2011	CHF	89.95	0.90	19.73	30.78	10.15	—	18.04	0.79	(0.01)	0.80	—	97.19%
86	Bristlecone (UK) Limited	31/05/1999	GBP	101.92	23.95	(17.69)	6.33	0.07	—	0.75	0.17	—	0.17	—	97.19%
87	Bristlecone Inc.	17/05/2004	USD	82.19	56.31	58.39	329.56	214.86	—	761.18	30.07	9.27	20.80	—	97.19%
88	Bristlecone Middle East DMCC	18/07/2016	AED	22.38	0.11	9.19	12.34	3.04	—	18.89	0.23	—	0.23	—	97.19%
89	Bristlecone GmbH	09/12/2003	EUR	89.64	0.45	49.75	59.84	9.64	—	59.27	1.95	0.52	1.43	—	97.19%

Part 'A' Subsidiaries [as per section 2(87) of the Companies Act, 2013] (contd.)

Rupees crores

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90	Bristlecone (Singapore) Pte. Limited	21/02/2003	SGD	61.94	10.34	0.05	10.88	0.49	—	13.86	0.28	0.09	0.19	—	97.19%
91	Bristlecone Internacional Costa Rica Limited **	04/01/2022	USD	82.19	0.82	—	0.82	—	—	—	—	—	—	—	97.19%
92	Mahindra-BT Investment Company (Mauritius) Limited	24/12/2004	USD	82.19	97.64	82.97	181.09	0.48	26.77	4.62	4.24	0.63	3.61	—	57.00%
93	Mahindra Accelo Limited (Formerly known as Mahindra Intertrade Limited)	28/04/1983	INR	1.00	16.60	805.64	1,422.80	600.56	172.88	3,243.80	150.34	3725	113.09	45.36	100.00%
94	Mahindra Steel Service Centre Limited	29/12/1993	INR	1.00	16.54	109.80	337.89	211.55	—	382.84	23.85	6.93	16.92	5.08	61.00%
95	Mahindra Electrical Steel Private Limited **	11/07/2009	INR	1.00	0.50	(11.71)	6.91	18.12	—	—	(1.97)	—	(1.97)	—	100.00%
96	Mahindra Auto Steel Private Limited	12/12/2013	INR	1.00	68.50	69.40	329.98	192.08	—	479.33	39.45	11.23	28.22	4.25	75.50%
97	Mahindra Middleeast Electrical Steel Service Centre (FZC)	08/08/2004	AED	22.38	4.52	33.91	92.56	54.13	—	98.27	8.01	—	8.01	1.60	90.00%
98	PT Mahindra Accelo Steel Indonesia	19/12/2018	IDR	0.01	30.53	(12.42)	80.66	62.55	—	33.81	(10.00)	—	(10.00)	—	99.98%
99	Mahindra MSTC Recycling Private Limited	16/12/2016	INR	1.00	60.00	(21.25)	61.35	22.60	—	31.68	(5.31)	*	(5.31)	—	50.00%
100	Mahindra Holdings Limited	02/11/2007	INR	1.00	2,705.37	173.25	2,878.89	0.27	2,390.39	14.64	517.98	6770	450.28	—	100.00%
101	Mahindra Overseas Investment Company (Mauritius) Limited	24/12/2004	USD	82.19	3,619.01	(3,911.49)	1,653.50	1,945.98	1,638.92	68.54	(126.54)	24.23	(150.77)	—	100.00%
102	Mahindra Automotive Mauritius Limited	06/11/2018	EUR	89.64	1,965.38	(1,965.08)	0.38	0.08	—	—	(282.81)	—	(282.81)	—	100.00%
103	Mahindra Racing UK Limited	04/03/2011	GBP	101.92	0.20	12.56	116.67	103.91	—	273.56	30.30	—	30.30	—	100.00%
104	Mahindra Susten Private Limited	04/03/2011	INR	1.00	390.92	636.23	2,732.00	1,704.85	485.18	396.45	54.85	20.50	34.35	—	70.00%
105	Mahindra Renewables Private Limited	28/07/2013	INR	1.00	321.52	112.13	2,727.83	2,294.18	154.40	352.73	49.36	12.41	36.95	—	70.00%
106	Mahindra Teqo Private Limited	05/01/2016	INR	1.00	0.10	25.95	101.35	75.30	—	158.89	10.67	2.81	7.86	—	100.00%
107	Neo Solren Private Limited	01/07/2015	INR	1.00	9.32	71.43	305.24	224.49	—	37.92	2.97	0.84	2.13	—	70.00%
108	Marvel Solren Private Limited	10/10/2015	INR	1.00	27.82	26.08	132.34	78.44	—	21.85	3.06	0.75	2.31	—	35.70%
109	Astra Solren Private Limited	14/10/2015	INR	1.00	8.89	87.96	399.54	302.69	—	62.25	15.93	4.87	11.06	—	70.00%
110	BrightSolar Renewable Energy Private Limited	03/12/2013	INR	1.00	9.52	15.05	84.19	59.62	—	12.73	2.09	0.60	1.49	—	70.00%
111	Mega Suryaurja Private Limited	16/02/2017	INR	1.00	8.65	65.16	1,358.15	1,284.34	—	118.07	(14.76)	(37.1)	(11.05)	—	70.00%
112	Marial Solren Private Limited **	27/08/2020	INR	1.00	0.01	(0.09)	*	0.08	—	—	(0.03)	—	(0.03)	—	70.00%
113	Mahindra Solarize Private Limited	06/04/2020	INR	1.00	35.39	4.86	123.18	82.93	7.39	177.16	1.79	(0.39)	2.18	—	100.00%
114	MSPL International DMCC †	08/10/2019	AED	22.38	25.44	(25.11)	0.33	—	—	—	*	—	*	—	70.00%
115	Resurgence Solarize Urja Private Limited	29/08/2022	INR	1.00	9.98	(0.21)	11.11	1.34	—	—	(0.21)	—	(0.21)	—	100.00%

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Rupees crores

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116	Emergent Solren Private Limited	09/11/2022	INR	1.00	0.05	(0.04)	0.04	0.03	—	—	(0.04)	—	(0.04)	—	100.00%
117	Mahindra Defence Systems Limited	30/07/2012	INR	1.00	16.72	443.61	1,010.62	550.29	22.90	380.03	80.99	22.55	58.44	12.54	100.00%
118	Mahindra Telephonics Integrated Systems Limited	22/04/2013	INR	1.00	50.78	(50.60)	48.97	48.79	—	9.83	(4.42)	—	(4.42)	—	100.00%
119	Mahindra Emirates Vehicle Armouring FZ-LLC	05/08/2010	AED	22.38	22.38	12.27	60.79	26.14	0.06	78.82	3.47	—	3.47	—	88.00%
120	Mahindra Armored Vehicles Jordon, LLC.	31/03/2019	JOD	115.87	0.05	0.56	9.07	8.46	—	14.83	0.11	—	0.11	—	88.00%
121	Mahindra First Choice Wheels Ltd	24/03/2008	INR	1.00	87.84	185.04	477.31	204.43	101.56	1,113.12	(110.56)	*	(110.56)	—	55.18%
122	Fifth Gear Ventures Limited	17/01/2020	INR	1.00	0.31	18.97	38.30	19.02	—	63.13	(26.57)	—	(26.57)	—	55.18%
123	Mahindra Integrated Business Solutions Private Limited	18/01/2011	INR	1.00	9.78	174.74	265.01	80.49	7.03	491.03	33.83	6.93	26.90	9.78	100.00%
124	Mahindra eMarket Limited	11/08/2014	INR	1.00	0.80	(1.78)	0.99	1.97	—	0.15	(0.05)	(0.04)	(0.01)	—	83.47%
125	Mahindra Airways Limited	27/07/2016	INR	1.00	6.775	(7.08)	60.73	0.06	—	0.06	(1.61)	—	(1.61)	—	100.00%
126	Mahindra Logistics Limited	12/12/2007	INR	1.00	71.98	556.00	2,165.16	1,537.18	259.88	4,470.94	80.44	15.91	64.53	18.01	58.09%
127	2 x 2 Logistics Private Limited	22/10/2012	INR	1.00	9.01	(12.27)	21.44	24.70	—	20.82	(5.36)	(1.49)	(3.87)	—	31.95%
128	Lords Freight (India) Private Limited	07/08/2014	INR	1.00	2.36	39.89	78.28	36.03	—	367.43	13.38	3.42	9.96	—	57.54%
129	MLL Express Services Private Limited (formerly known as Meru Travel Solutions Private Limited)	05/12/2019	INR	1.00	97.14	(78.68)	356.74	338.28	2.20	123.15	(42.50)	(10.71)	(31.79)	—	58.09%
130	MLL Mobility Private Limited (formerly known as Meru Mobility Tech Private Limited)	05/12/2019	INR	1.00	0.46	15.70	129.80	113.64	—	185.52	(8.62)	—	(8.62)	—	58.09%
131	V-Link Automotive Services Private Limited	05/12/2019	INR	1.00	0.01	29.15	31.34	2.18	—	0.30	*	—	*	—	58.09%
132	V-Link Freight Services Private Limited	09/09/2022	INR	1.00	1.00	(0.14)	1.46	0.60	—	0.49	(0.14)	—	(0.14)	—	58.09%
133	MLL Global Logistics Limited \$\$	06/12/2022	GBP	101.92	—	—	—	—	—	—	—	—	—	—	58.09%
134	V-Link Fleet Solutions Private Limited	05/12/2019	INR	1.00	0.01	(13.46)	1.57	15.02	—	0.94	0.05	—	0.05	—	58.09%
135	Mahindra Aerospace Private Limited	28/02/2008	INR	1.00	912.39	(538.09)	374.50	0.20	372.00	176.98	176.07	—	176.07	—	100.00%
136	Mahindra Aerostructures Private Limited	27/01/2011	INR	1.00	464.50	(297.26)	244.15	76.91	—	158.25	(6.45)	—	(6.45)	—	100.00%
137	Mahindra Aerospace Australia Pty Limited	08/04/2010	AUD	55.23	784.94	(753.14)	31.93	0.13	—	0.22	(1.07)	—	(1.07)	—	100.00%
138	GAS Airvan Pty Limited \$	27/06/2010	AUD	55.23	0.06	(0.06)	—	—	—	*	*	—	*	—	100.00%

Part 'A' Subsidiaries [as per section 2(87) of the Companies Act, 2013] (contd.)

Rupees crores

Sr. No.	Name of Subsidiary	The date since when subsidiary was acquired	Reporting currency	Exchange rate	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Gross Turnover [^]	Profit/(Loss) before Tax	Provision for Tax	Profit/ (Loss) after Tax	Proposed Dividend and Tax thereon	Proportion of ownership interest @ ##
139	GA200 Pty Limited \$	27/06/2010	AUD	55.23	0.06	(0.06)	—	—	—	*	*	—	*	—	100.00%
140	Nomad TC Pty Limited \$	27/06/2010	AUD	55.23	0.13	(0.13)	—	—	—	*	*	—	*	—	100.00%
141	Airvan 10 Pty Limited \$	10/12/2015	AUD	55.23	0.06	(0.06)	—	—	—	*	*	—	*	—	100.00%
142	Gippaero Pty Limited	27/06/2010	AUD	55.23	671.52	(671.33)	9.35	9.16	—	7.71	(6.44)	—	(6.44)	—	100.00%
143	Airvan Flight Services Pty Limited \$	27/06/2010	AUD	55.23	0.06	(0.06)	—	—	—	*	*	—	*	—	100.00%
144	Mahindra Waste To Energy Solutions Limited	25/06/2017	INR	1.00	30.00	(14.10)	22.04	6.14	—	7.19	(3.68)	—	(3.68)	—	100.00%
145	Mahindra Telecom Energy Management Services Limited	25/06/2017	INR	1.00	69.44	0.20	70.01	0.37	62.21	2.81	0.18	0.16	0.02	—	100.00%
146	Mahindra Construction Company Ltd	28/11/2017	INR	1.00	2.40	(24.00)	1.50	23.10	—	1.24	1.20	0.33	0.87	—	65.27%

Notes

* denotes amounts less than Rs. 50,000.

[^] Gross turnover includes revenue from operations and other income^{**} denotes companies yet to commence operations^{##} denotes companies where reporting period is different from 1st April, 2022 to 31st March, 2023. The financial year for all other subsidiaries is 1st April, 2022 to 31st March, 2023

€ Under liquidation

¥ Under liquidation, financials are upto 18th January, 2023

\$ Based on unaudited financial statements as audit is not required as per their local laws

\$\$ incorporated in current financial year and will prepare it's first statutory accounts in next financial year

@ excluding shares issued to ESOP Trusts of the respective entities/their holding companies but not allotted to employees

There are no companies where voting power is different from ownership interests

Names of subsidiaries which have ceased to exist during the year on account of Liquidation/ Sale/Merger through scheme of arrangement are as under :

(a)	OFD Holding BV.	(k)	Kiinteistö Oy Rauhan Ranta 1	(u)	Mahindra Residential Developers Limited	(ae)	Mahindra Fresh Fruits Distribution Holding Company (Europe) B.V.
(b)	Origin Direct Asia Ltd.	(l)	Kiinteistö Oy Rauhan Ranta 2	(v)	Mahindra Tractor Assembly, Inc.	(af)	Mahindra Consulting Engineers Limited
(c)	Origin Fruit Direct BV.	(m)	Kiinteistö Oy Tiuranniemi	(w)	Mahindra Electric Mobility Limited	(ag)	Mahindra Namaste Limited
(d)	Origin Fruit Services South America SpA	(n)	Kiinteistö Oy Kypyläntorni 1	(x)	Mahindra West Africa Limited	(ah)	Ssangyong Motor Company
(e)	Origin Direct Asia (Shanghai) Trading Co. Ltd.	(o)	Kiinteistö Oy Spa Lofts 2	(y)	Peugeot Motorcycles S.A.S.	(ai)	Ssangyong European Parts Center BV
(f)	Kiinteistö Oy Himos Gardens	(p)	Kiinteistö Oy Spa Lofts 3	(z)	Peugeot Motorcycles Deutschland GmbH	(aj)	SY Auto Capital Co., LTD
(g)	Kiinteistö Oy Vanha Ykkösti	(q)	Kiinteistö Oy Kuusamon Pulkkarjärvi 1	(aa)	Peugeot Motorcycles Italia S.p.A.	(ak)	Ssangyong Australia Pty Limited
(h)	Kiinteistö Oy Katinnurkka	(r)	Kiinteistö Oy Rauhan Liikekiinteistö 1	(ab)	PMTC Engineering SPA		
(i)	Kiinteistö Oy Tenetilahti	(s)	Merakisan Private Limited	(ac)	Mahindra Bangladesh Private Limited		
(j)	Kiinteistö Oy Mällönsniemi	(t)	Mahindra Integrated Township Limited	(ad)	HCR Management Oy		

Part "B" Details of Associates / Joint Ventures [as per Section 2(6) of the Companies Act, 2013]

Rupees crores

Name of Associates /Joint Ventures	Audited Balance Sheet Date	Date of Acquisition	No. of Equity shares held ††	Proportion of ownership interest	Cost of Investments	Net worth attributable to Shareholding as per latest audited Balance Sheet	Profit/(Loss) for the year	
							Considered in Consolidation	Not considered in consolidation
Tech Mahindra Limited	31/03/2023	31/08/2012	24,82,20,799	28.21%	976.82	7,877.50	1,362.91	3,468.39
Mahindra CIE Automotive Limited	31/12/2022	01/07/2021	1,21,22,068	3.20%	306.28	163.15	(4.96)	(131.21)
Officemartindia.com Limited	31/03/2023	31/03/2002	7,49,997	50.00%	—	(0.12)	—	—
Mahindra & Mahindra Contech Limited	31/03/2023	01/04/2010	70,000	46.66%	1.73	8.41	0.58	0.67
Kota Farm Services Limited	31/03/2023	15/04/2011	3,10,000	47.81%	0.30	(0.15)	*	*
Mitsubishi Mahindra Agricultural Machinery co., Ltd. §		01/10/2015	4	33.33%	191.59	74.05	2.73	5.47
P.F. holding BV §		27/05/2016	2,63,36,050	40.00%	254.05	109.93	(21.36)	(32.04)
Zoomcar Inc § ≠		16/02/2018	1,78,14,456	3.28%	—	—	—	—
Smartshift Logistics Solutions Private Limited	31/03/2023	28/03/2018	8,32,11,840	26.26%	218.51	137.12	(45.86)	(128.80)
Mahindra Ideal Lanka Private Limited	31/03/2023	31/05/2018	1,75,000	35.00%	6.79	3.22	(1.44)	(2.66)
Sanyo Special Steel Manufacturing India Private Limited (formerly known as Mahindra Sanyo Special Steel Private Limited)	31/03/2023	21/06/2018	34,75,264	22.81%	145.13	15.87	(6.34)	(14.59)
ReNew Sunlight Energy Private Limited		06/07/2021	1,60,74,000	37.21%	16.07	13.80	(0.25)	(0.43)
Brainbees Solutions Private Limited		29/04/2022	5,33,34,835	12.42%	415.80	425.98	(57.92)	(408.41)

≠ Investment in Zoomcar Inc. is fully provided for impairment and hence loss for the period has not been considered in consolidation.

Notes:

There are no Associates or Joint ventures which are yet to commence operations.

* denotes amount less than Rs. 50,000

†† Including equity/preferred shares to be issued on conversion of participating Compulsorily Convertible Preference Shares

§ Based on unaudited financial statements as audit is not required as per their local laws

§ In addition to JPY750 million Common Stock (which represents 33.33% of the Common stock), the Company owns the entire JPY 2,250 million "Class A" shares (shares with no voting rights); "Class A" shares have rights over dividend and liquidation on an equal basis with Common Stock.

For Mahindra & Mahindra Limited

Directors:	Anand G. Mahindra	Chairman (DIN - 00004695)
Vikram Singh Mehta (DIN - 00041197)	Anish Shah	Managing Director and CEO (DIN - 02719429)
Vishakha N. Desai (DIN - 05292671)	Rajesh Jejurikar	Executive Director and CEO (Auto and Farm Sector) (DIN - 00046823)
T. N. Manoharan (DIN - 01186248)	Manoj Bhat	Group Chief Financial Officer
Haigreve Khaitan (DIN - 00005290)	Narayan Shankar	Company Secretary (ACS No. 8666)
Shikha Sharma (DIN - 00043265)		Mumbai, 26 th May, 2023
Nisaba Godrej (DIN - 00591503)		
Muthiah Murugappan (DIN - 07858587)		
Vijay Kumar Sharma (DIN - 02449088)		
CP Gurnani (DIN - 00018234)		

