

Familiarisation Programmes for Independent/ Non-Executive Directors

Preamble:

Regulation 25(7) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations") requires a Company to familiarise its Independent Directors through various programmes about the Company, including the following:

- (a) nature of the industry in which the company operates;
- (b) business model of the company;
- (c) roles, rights, responsibilities of independent directors; and
- (d) any other relevant information.

Further, Regulation 46(2) read with Regulation 62(1A) of the Listing Regulations requires the Company to disseminate on its website the details of familiarization programmes imparted to independent directors including the following details:-

- (i) number of programmes attended by independent directors (during the year and on a cumulative basis till date),
- (ii) number of hours spent by independent directors in such programmes (during the year and on cumulative basis till date), and
- (iii) other relevant details.

The Members of the Board of the Company are afforded many opportunities to familiarise themselves with the Company, its Management and its operations. The Directors are provided with all the documents to enable them to have a better understanding of the Company, its various operations and the industry in which it operates.

All the Independent Directors of the Company are made aware of their roles and responsibilities at the time of their appointment through a formal letter of appointment, which also stipulates various terms and conditions of their engagement.

Executive Directors and Senior Management provide an overview of the operations and familiarize the new Non-Executive Directors on matters related to the Company's values and commitments. They are also introduced to the organization structure, constitution of various committees, board procedures, risk management strategies etc.

Strategic Presentations are made to the Board where Directors get an opportunity to interact with Senior Management. Directors are also informed of the various developments in the Company through Press Releases, emails etc.

In terms of above, the Company conducts the following familiarisation programmes for its Independent Directors:

- Visit to Company's Plants
- Review of Strategic Investments of the Company by Strategic Investment Committee.
- Industry outlook at the Board Meeting.
- Regulatory updates at Board and Audit Committee Meetings.
- Presentations on Internal Control over Financial Reporting, Operational Control over Financial Reporting, Prevention of Insider Trading Regulations, SEBI Listing Regulations, Framework for Related Party Transactions etc.
- Overview of the operations and matters related to the Company's values and commitments.
- Organisation structure, constitution of various Committees, Board procedures, Risk Management strategies, etc.
- Various developments in the Company through Press Releases, e-mails, etc.
- The Company has a web based portal i.e. Board portal, accessible to all the Directors which, inter alia, contains the following information:
 - Roles, responsibilities and liabilities of Independent Directors under the Companies Act, 2013 and the SEBI Listing Regulations
 - Board Minutes, Agenda and Presentations
 - Annual Reports
 - Code of Conduct for Directors
 - Terms and conditions of appointment of Independent Directors
- Meeting with Senior Executive(s) of the Company.

The details as required under Regulation 46(2) read with Regulation 62(1A) of the Listing Regulations is mentioned as under:

Name of Directors	Category	No. of Programmes/ Meetings attended		No. of Hours spent	
		During the FY 2022-23	Cumulative till date from 1 st April, 2015	During the FY 2022-23	Cumulative till date from 1 st April, 2015
Mr. Anand G. Mahindra &	Non-Executive Chairman	25	31	23.00	36.00
Ms. Nisaba Godrej	Independent	14	31	11.00	36.00
Mr. Muthiah Murugappan	Independent	19	45	20.00	58.00
Dr. Vishakha N. Desai	Independent	21	87	21.00	112.00
Mr. Vikram Singh Mehta	Independent	28	129	26.00	158.00
Mr. T.N. Manoharan	Independent	23	94	21.00	128.00
Mr. Haigreve Khaitan	Independent	25	58	22.00	72.00
Ms. Shikha Sharma	Independent	26	60	25.00	77.00
Mr. Vijay Kumar Sharma	Non-Executive Nominee Director representing Life Insurance Corporation of India	11	41	10.00	53.00
Mr. C P Gurnani	Non-Executive Non-Independent	16	38	19.00	52.00

& Transitioned to the role of Non-Executive Chairman of the Company with effect from 12th November, 2021 upon completion of his tenure as the Executive Chairman of the Company, as approved by the Shareholders at the 71st Annual General Meeting of the Company held on 4th August, 2017. Details of Familiarisation Programmes attended post 12th November, 2021 have only been considered for this disclosure.