

**PRUDENTIAL MANAGEMENT AND SERVICES PRIVATE LIMITED**

Regd. Office: Cecil Court, 5<sup>th</sup> Floor, Mahakavi Bhushan Marg, Colaba, Mumbai 400 001  
Tel: 22021031; Fax: 22873201; CIN U65100MH1982PTC026770 email: noshir.dastur@gmail.com

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28<sup>th</sup>May, 2019

To  
Mahindra & Mahindra Limited  
Gateway Building, Apollo Bunder,  
Mumbai - 400 001

Dear Sirs,

**Sub: - Proposal for appointment of Dr. Vishakha N. Desai as an Independent Director of Mahindra & Mahindra Limited ("the Company")**

We, Prudential Management and Services Private Limited, having our Registered Office at Cecil Court, 5<sup>th</sup> Floor, Mahakavi Bhushan Marg, Mumbai - 400001, as a Member of Mahindra & Mahindra Limited ("**the Company**"), wish to propose the appointment of Dr. Vishakha N. Desai as an Independent Director of the Company at the forthcoming Annual General Meeting of the Company, pursuant to section 160 of the Companies Act, 2013.

You are requested to consider the above proposal of appointment of Dr. Vishakha N. Desai as an Independent Director of the Company.

Thanking you,

Yours faithfully,  
**For Prudential Management and Services Private Limited**



**Anand Mahindra**  
Director

**PRUDENTIAL MANAGEMENT AND SERVICES PRIVATE LIMITED**

Regd. Office: Cecil Court, 5<sup>th</sup> Floor, Mahakavi Bhushan Marg, Colaba, Mumbai 400 001

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28<sup>th</sup> May, 2019

To  
Mahindra & Mahindra Limited  
Gateway Building, Apollo Bunder,  
Mumbai - 400 001

Dear Sirs,

**Sub: - Proposal for appointment of Mr. Vikram Singh Mehta as an Independent Director of Mahindra & Mahindra Limited ("the Company")**

We, Prudential Management and Services Private Limited, having our Registered Office at Cecil Court, 5<sup>th</sup> Floor, Mahakavi Bhushan Marg, Mumbai - 400001, as a Member of Mahindra & Mahindra Limited ("**the Company**"), wish to propose the appointment of Mr. Vikram Singh Mehta as an Independent Director of the Company at the forthcoming Annual General Meeting of the Company, pursuant to section 160 of the Companies Act, 2013.

You are requested to consider the above proposal of appointment of Mr. Vikram Singh Mehta as an Independent Director of the Company.

Thanking you,

Yours faithfully,  
**For Prudential Management and Services Private Limited**



**Anand Mahindra**  
Director

**PRUDENTIAL MANAGEMENT AND SERVICES PRIVATE LIMITED**

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10<sup>th</sup> June, 2019

To  
Mahindra & Mahindra Limited  
Gateway Building, Apollo Bunder,  
Mumbai - 400 001

Dear Sirs,

**Sub: - Proposal for appointment of Ms. Shikha Sharma as an Independent Director of Mahindra & Mahindra Limited ("the Company")**

We, Prudential Management and Services Private Limited, having our Registered Office at Cecil Court, 5<sup>th</sup> Floor, Mahakavi Bhushan Marg, Mumbai - 400001, as a Member of Mahindra & Mahindra Limited ("the Company"), wish to propose the appointment of Ms. Shikha Sharma as an Independent Director of the Company at the forthcoming Annual General Meeting of the Company, pursuant to section 160 of the Companies Act, 2013.

You are requested to consider the above proposal of appointment of Ms. Shikha Sharma as an Independent Director of the Company.

Thanking you,

Yours faithfully,  
**For Prudential Management and Services Private Limited**

  
**Keshub Mahindra**  
Director

**PRUDENTIAL MANAGEMENT AND SERVICES PRIVATE LIMITED**

Regd. Office: Cecil Court, 5<sup>th</sup> Floor, Mahakavi Bhushan Marg, Colaba, Mumbai 400 001  
Tel: 22021031; Fax: 22873201; CIN U65100MH1982PTC026770 email: noshir.dastur@gmail.com

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10<sup>th</sup> June, 2019

To  
Mahindra & Mahindra Limited  
Gateway Building, Apollo Bunder,  
Mumbai - 400 001

Dear Sirs,

**Sub: - Proposal for appointment of Mr. Haigreve Khaitan as an Independent Director of Mahindra & Mahindra Limited ("the Company")**

We, Prudential Management and Services Private Limited, having our Registered Office at Cecil Court, 5<sup>th</sup> Floor, Mahakavi Bhushan Marg, Mumbai - 400001, as a Member of Mahindra & Mahindra Limited ("the Company"), wish to propose the appointment of Mr. Haigreve Khaitan as an Independent Director of the Company at the forthcoming Annual General Meeting of the Company, pursuant to section 160 of the Companies Act, 2013.

You are requested to consider the above proposal of appointment of Mr. Haigreve Khaitan as an Independent Director of the Company.

Thanking you,

Yours faithfully,  
**For Prudential Management and Services Private Limited**



**Keshub Mahindra**  
Director

20<sup>th</sup> May, 2019

To  
Board of Directors  
Mahindra & Mahindra Limited  
Gateway Building, Apollo Bunder,  
Mumbai - 400 001

Dear Sirs and Madam,

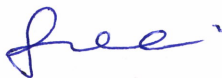
**Sub: - Proposal for appointment of Mr. Vijay Kumar Sharma (DIN: 02449088) as Non-Executive Non-Independent Director of Mahindra & Mahindra Limited ("the Company") representing Life Insurance Corporation of India**

I, Feroze Baria, having my residential address at 630, Gemfrina, Khareghat Road, Parsi Colony, Dadar, Mumbai - 400 014, as a member of Mahindra & Mahindra Limited ("the Company"), wish to propose the appointment of Mr. Vijay Kumar Sharma (DIN: 02449088) as Non-Executive Non-Independent Director of the Company representing Life Insurance Corporation of India at the forthcoming Annual General Meeting of the Company, pursuant to section 160 of the Companies Act, 2013.

I request you to process the above proposal and take such steps as may be required under the Rules prescribed in this regard.

Thanking you,

Yours faithfully,



**Feroze Baria**