MAHINDRA & MAHINDRA LIMITED

Registered Office: Gateway Building, Apollo Bunder, Mumbai 400 001.

Tel: +91 22 22021031, Fax: +91 22 22875485, Website: www.mahindra.com, Email: group.communications@mahindra.com, CIN L65990MH1945PLC004558

STATEMENT OF STANDALONE UNAUDITED FINANCIAL RESULTS FOR THE QUARTER ENDED 30TH JUNE, 2021

| | | | | | Rs. in Crores |
|-----------------|---|----------------|---------------|----------------|---------------|
| Part | ticulars | Quarter Ended | | | Year Ended |
| Fait | iliculai S | 30th June 2021 | 31st Mar 2021 | 30th June 2020 | 31st Mar 2021 |
| | | (Unaudited) | (Audited) | (Unaudited) | (Audited) |
| | | | Refer note 7 | Refer note 7 | Refer note 7 |
| 1. Inco | | | | | |
| a. Reve | enue from operations | 11,762.78 | 13,338.15 | 5,589.43 | 44,574.44 |
| b. Othe | er income (note 2) | 205.21 | 117.82 | 133.75 | 1,197.31 |
| Tota | al income | 11,967.99 | 13,455.97 | 5,723.18 | 45,771.75 |
| 2. Exp | enses | | | | |
| a. Cost | t of materials consumed | 8,799.20 | 9,793.58 | 2,280.52 | 28,023.51 |
| | chases of stock-in-trade | 280.50 | 799.08 | 170.14 | 2,518.70 |
| | inges in inventories of finished goods, stock-in-trade and work-in- | (007.54) | (4.007.00) | 4 470 07 | (005.00) |
| | gress | (887.51) | (1,367.20) | 1,173.37 | (365.62) |
| 1 | ployee benefits expense | 885.52 | 796.36 | 770.38 | 3,242.82 |
| | ance costs | 71.42 | 97.12 | 76.82 | 395.72 |
| • | reciation, amortisation and impairment expense | 558.60 | 589.89 | 581.26 | 2,362.41 |
| _ | er expenses | 1,072.98 | 1,388.20 | 638.08 | 4,302.46 |
| | ounts capitalised | (19.57) | (32.33) | (16.23) | (124.00) |
| Tota | al expenses | 10,761.14 | 12,064.70 | 5,674.34 | 40,356.00 |
| 3. Prof | fit before exceptional items and tax (1-2) | 1,206.85 | 1,391.27 | 48.84 | 5,415.75 |
| 4. Exce | eptional items (net) (note 4) | (78.46) | (839.89) | 28.84 | (3,174.49) |
| 5. Prof | fit/(loss) before tax (3 + 4) | 1,128.39 | 551.38 | 77.68 | 2,241.26 |
| 6. Tax | expense | | | | |
| a. (| Current tax | (239.74) | (572.73) | (6.29) | (1,355.50) |
| b. [| Deferred tax | (33.04) | 183.89 | (3.60) | 37.18 |
| 7. Prof | fit/(loss) after tax (5 - 6) | 855.61 | 162.54 | 67.79 | 922.94 |
| 8. Othe | er comprehensive income/(loss) | | | | |
| a. (i) Ite | ems that will not be reclassified to profit or loss | (2.23) | (127.38) | 18.02 | (74.92) |
| (ii) Ir | ncome tax relating to items that will not be reclassified to profit or loss | 0.94 | 32.08 | (4.36) | 19.00 |
| b. (i) Ite | ems that will be reclassified to profit or loss | 13.45 | (8.30) | (2.37) | (3.74) |
| (ii) Ir | ncome tax relating to items that will be reclassified to profit or loss | (3.38) | 2.21 | 0.67 | 0.94 |
| 9. Tota | al comprehensive income/(loss) for the period (7 + 8) | 864.39 | 61.15 | 79.75 | 864.22 |
| 10. Earr | nings per share: | | | | |
| a. Basi | ic earnings per share (Rs.) | 7.16 | 1.36 | 0.57 | 7.73 |
| b. Dilut | ted earnings per share (Rs.) | 7.13 | 1.36 | 0.57 | 7.70 |
| 11. Paid | d-up equity share capital (face value Rs. 5 per share) | 597.50 | 597.39 | 596.78 | 597.39 |
| 12. Rese | erves and surplus | | | | 34,707.90 |

STANDALONE SEGMENT INFORMATION FOR THE QUARTER ENDED 30TH JUNE, 2021

| | | Quester Ended | | | Rs. In Crores | |
|---------------|--|----------------|---------------|----------------|---------------|--|
| Particulars - | | Quarter Ended | | | Year Ended | |
| | | 30th June 2021 | 31st Mar 2021 | 30th June 2020 | 31st Mar 2021 | |
| | | (Unaudited) | (Audited) | (Unaudited) | (Audited) | |
| _ | | | Refer note 7 | Refer note 7 | Refer note 7 | |
| | Segment revenue : | | | | | |
| | Revenue from operations | 0.050.04 | 7.050.44 | 0.000.45 | 04 505 40 | |
| | Automotive | 6,050.24 | 7,858.14 | 2,039.45 | 24,565.19 | |
| | Farm equipment | 5,318.57 | 4,975.50 | 3,340.84 | 18,433.25 | |
| | Others | 455.66 | 590.36 | 220.53 | 1,792.30 | |
| | Total | 11,824.47 | 13,424.00 | 5,600.82 | 44,790.74 | |
| | Less: Inter-segment revenue | 61.69 | 85.85 | 11.39 | 216.30 | |
| | Revenue from operations | 11,762.78 | 13,338.15 | 5,589.43 | 44,574.44 | |
| В. | Segment results before exceptional items: | | | | | |
| | Automotive | 102.51 | 389.98 | (583.73) | 832.02 | |
| | Farm equipment | 1,081.10 | 1,094.98 | 682.28 | 4,192.70 | |
| | Others | 13.86 | (19.23) | (5.38) | 26.06 | |
| | Total segment results | 1,197.47 | 1,465.73 | 93.17 | 5,050.78 | |
| C | Segment results after exceptional items: | | | | | |
| | Automotive | 102.51 | 389.98 | (619.23) | 826.50 | |
| | Farm equipment | 1,081.10 | 1,094.98 | 682.28 | 4,192.70 | |
| | Others | 13.86 | (19.23) | (5.38) | 26.06 | |
| | Total segment results | 1,197.47 | 1,465.73 | 57.67 | 5,045.26 | |
| | Finance costs | (71.42) | (97.12) | (76.82) | (395.72 | |
| | Other unallocable income / (expense), net (includes exceptional items) | 2.34 | (817.23) | 96.83 | (2,408.28 | |
| | Profit/(loss) before tax | 1,128.39 | 551.38 | 77.68 | 2,241.26 | |
| D. : | Segment assets: | | | | | |
| | Automotive | 23,224.72 | 21,872.04 | 19,439.82 | 21,872.04 | |
| | Farm equipment | 8,128.38 | 6,948.61 | 5,859.06 | 6,948.61 | |
| | Others | 1,035.10 | 1,087.81 | 954.96 | 1,087.81 | |
| | Total segment assets | 32,388.20 | 29,908.46 | 26,253.84 | 29,908.46 | |
| | Unallocated corporate assets | 30,254.83 | 32,002.57 | 30,294.85 | 32,002.57 | |
| | Total assets | 62,643.03 | 61,911.03 | 56,548.69 | 61,911.03 | |
| E. 3 | Segment liabilities: | | | | | |
| | Automotive | 9,793.61 | 10,660.00 | 6,041.06 | 10,660.00 | |
| | Farm equipment | 4,624.24 | 4,436.58 | 3,328.67 | 4,436.58 | |
| | Others | 554.12 | 589.80 | 420.47 | 589.80 | |
| | Total segment liabilities | 14,971.97 | 15,686.38 | 9,790.20 | 15,686.38 | |
| | Unallocated corporate liabilities | 11,483.12 | 10,919.36 | 12,029.15 | 10,919.36 | |
| | Total liabilities | 26,455.09 | 26,605.74 | 21,819.35 | 26,605.74 | |
| l | | 20,700.03 | 20,000.14 | 21,010.00 | 20,000.14 | |

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CIN L65990MH1945PLC004558

STATEMENT OF CONSOLIDATED UNAUDITED FINANCIAL RESULTS FOR THE QUARTER ENDED 30TH JUNE, 2021

| | | Quarter Ended | | | Rs. in Crores Year Ended | |
|-----|--|----------------|---------------|-------------------|--------------------------|--|
| | Postovilore | 30th June 2021 | 31st Mar 2021 | 30th June 2020 | 31st Mar 2021 | |
| | Particulars | (Unaudited) | (Audited) | (Unaudited) | (Audited) | |
| | | | | Refer Note 5 | | |
| 1. | Income | | | | | |
| a. | Revenue from operations | 19,171.91 | 21,455.98 | 11,969.04 | 74,277.78 | |
| b. | Other income | 196.25 | 314.83 | 194.12 | 1,033.11 | |
| | Total income | 19,368.16 | 21,770.81 | 12,163.16 | 75,310.89 | |
| 2. | Expenses | | | | | |
| a. | Cost of materials consumed | 10,222.33 | 11,232.76 | 3,167.78 | 32,797.56 | |
| | Purchases of stock-in-trade | 1,140.27 | 1,794.25 | 765.64 | 5,473.64 | |
| C. | Changes in inventories of finished goods, stock-in-trade and work-in-progress | (951.78) | (1,462.80) | 1,467.97 | 135.59 | |
| | Employee benefits expense | 2,109.77 | 1,998.09 | 1,848.21 | 7,813.26 | |
| | Finance costs | 1,300.13 | 1,402.96 | 1,593.45 | 6,102.22 | |
| | Depreciation, amortisation and impairment expense | 801.67 | 850.15 | 820.00 | 3,378.11 | |
| • | Other expenses | 5,686.62 | 4,044.15 | 2,629.41 | 14,541.92 | |
| h. | Amounts capitalised | (22.77) | (34.72) | (35.34) | (160.74 | |
| | Total expenses Profit/(loss) before exceptional items, share of profit/(loss) of associates, joint | 20,286.24 | 19,824.84 | 12,257.12 | 70,081.56 | |
| 3. | ventures and tax (1-2) | (918.08) | 1,945.97 | (93.96) | 5,229.33 | |
| 4 | · · | ` ' | • | ` ' | | |
| | Exceptional items (net) (note 4) Profit/(loss) before share of profit/(loss) of associates, joint ventures | (48.54) | (320.84) | 78.93 | (1,158.26) | |
| Э. | and tax (3 + 4) | (966.62) | 1,625.13 | (15.03) | 4,071.07 | |
| 6 | Share of profit of associates and joint ventures (net) | 416.93 | 352.56 | 248.44 | 1,276.66 | |
| | Profit/(loss) before tax (5+6) | (549.69) | 1,977.69 | 233.41 | 5,347.73 | |
| | Tax expense | (0.0.00) | .,000 | 200 | 0,0 0 | |
| | a. Current tax | (300.07) | (978.92) | (23.03) | (2,014.89) | |
| | b. Deferred tax | 518.02 | 636.08 | (90.54) | 369.08 | |
| 9. | Profit/(loss) after tax from continuing operations (7 - 8) | (331.74) | 1,634.85 | 119.84 | 3,701.92 | |
| | a. Profit/(loss) before tax from discontinued operations (note 5) | | (485.06) | (65.20) | (2,189.53) | |
| | b. Tax expense of discontinued operations | - | ` - | | - | |
| 11. | Profit/(loss) after tax from discontinued operations [10(a)-10(b)] | - | (485.06) | (65.20) | (2,189.53) | |
| 12. | Profit/(loss) after tax from continuing and discontinued operations (9+11) | (331.74) | 1,149.79 | 54.64 | 1,512.39 | |
| 13. | Other comprehensive income/(loss) | | | | | |
| a. | (i) Items that will not be reclassified to profit or loss | 1.87 | (128.17) | 55.30 | 62.09 | |
| | (ii) Income tax relating to items that will not be reclassified to profit or loss | (2.56) | 37.25 | (6.56) | 23.05 | |
| b. | (i) Items that will be reclassified to profit or loss | 82.29 | (203.27) | (15.79) | (145.28) | |
| | (ii) Income tax relating to items that will be reclassified to profit or loss | (21.06) | 45.69 | 11.22 | 45.06 | |
| | Other comprehensive income/(loss) from discontinued operations (net of tax) | (274.20) | - 004.20 | 21.62 | 79.94 | |
| | Total comprehensive income/(loss) for the period (12+13) Profit/(loss) from continuing operations for the period attributable to: | (271.20) | 901.29 | 120.43 | 1,577.25 | |
| 15. | a) Owners of the company | 423.88 | 1,513.49 | (49.0E) | 3,347.41 | |
| | b) Non-controlling interest | (755.62) | 1,313.49 | (48.95) 168.79 | 354.51 | |
| 16 | Profit/(loss) from discontinued operations for the period attributable to: | (733.02) | 121.30 | 100.79 | 334.31 | |
| 10. | a) Owners of the company | _ | (443.33) | (48.67) | (1,534.92 | |
| | b) Non-controlling interest | _ | (41.73) | (16.53) | (654.61) | |
| 17. | Profit/(loss) from continuing and discontinued operations for the period | | (41.70) | (10.00) | (004.01) | |
| | attributable to: | | | | | |
| | a) Owners of the company | 423.88 | 1,070.16 | (97.62) | 1,812.49 | |
| | b) Non-controlling interest | (755.62) | 79.63 | 152.26 | (300.10) | |
| 18. | Other comprehensive income/(loss) for the period attributable to: | (100102) | 7 0.00 | .02.20 | (0000) | |
| | a) Owners of the company | 46.56 | (203.89) | 48.21 | 80.36 | |
| | b) Non-controlling interest | 13.98 | (44.61) | 17.58 | (15.50) | |
| 19. | Total comprehensive income/(loss) for the period attributable to: | | () | | (12130) | |
| | a) Owners of the company | 470.44 | 866.27 | (49.41) | 1,892.85 | |
| | b) Non-controlling interest | (741.64) | 35.02 | 169.84 | (315.60) | |
| 20. | Earnings per share (for continuing operations) | | | | | |
| | Basic earnings per share (Rs.) | 3.82 | 13.63 | (0.44) | 30.17 | |
| b. | Diluted earnings per share (Rs.) | 3.78 | 13.53 | (0.46) | 29.92 | |
| 21. | Earnings per share (for discontinued operations) | | | · | | |
| a. | Basic earnings per share (Rs.) | - | (3.99) | (0.44) | (13.84) | |
| b. | Diluted earnings per share (Rs.) | - | (3.98) | (0.44) | (13.77 | |
| 22. | Earnings per share (for continuing and discontinued operations) | | | | | |
| _ | Basic earnings per share (Rs.) | 3.82 | 9.64 | (0.88) | 16.33 | |
| a. | | 2.70 | 9.55 | (0.90) | 16.15 | |
| | Diluted earnings per share (Rs.) | 3.78 | 5.00 | (0.50) | 10.13 | |
| b. | Diluted earnings per share (Rs.) Paid-up equity share capital (Face value Rs. 5 per share) | 555.26 | 555.15 | 554.54 | 555.15 | |

MAHINDRA & MAHINDRA LIMITED

CONSOLIDATED SEGMENT INFORMATION FOR THE QUARTER ENDED 30TH JUNE, 2021

| Particulars | | | Year Ended | | |
|--|--|---------------------------------------|-------------|--|-------------|
| Particulars | | | | 30th June 2020 | |
| A. Segment revenue: Revenue from operations Automotive Farm equipment Financial services | Particulars | | | | |
| A Segment revenue: Revenue from operations Automotive Farm equipment Formal (1997) Road statio Hospitality Say 1, 1997 Road statio Hospitality Road statio Chieria Total Revenue from operations Reven | | (Unaudited) | (Audited) | , | (Audited) |
| Revenue from operations | | | | Refer Note 5 | |
| Automotive 6,316.79 8,564.48 2,153.43 22,989.71 | • | | | | |
| Farm equipment 7,188.74 6,562.56 4,906.92 24,702.48 | • | | 0 = 0 4 4 0 | 0.450.40 | 0= 000 = / |
| Financial services | | , | - | - | • |
| Hospitality Real estate 14.95.1 61.87 16.77 1767.69 11.562.65 | | 7,188.74 | 6,592.56 | 4,906.92 | 24,792.48 |
| Real estate | Financial services | 2,530.15 | 2,991.15 | 3,031.69 | 11,990.43 |
| Others 3,203.55 3,591.76 1,767.80 11,526.26 17,022 12,025 1 | Hospitality | 393.76 | 468.54 | 294.26 | 1,746.74 |
| Total Less: Inter-segment revenue 19,782.50 22,210.38 12,170.76 76,229.29 Less: Inter-segment revenue 610.59 754.38 201.77.76 76,229.29 Less: Inter-segment revenue 610.59 754.38 201.77.78 1,951.51 | Real estate | 149.51 | 61.87 | 16.77 | 183.67 |
| Total Less: Inter-segment revenue 19,782.50 22,210.38 12,170.76 76,229.29 Less: Inter-segment revenue 610.59 754.38 201.77.76 76,229.29 Less: Inter-segment revenue 610.59 754.38 201.77.78 1,951.51 | Others | 3.203.55 | 3.591.76 | 1.767.69 | 11.526.26 |
| Less: Inter-segment revenue 610.59 754.33 201.72 1.951.51 | Total | | | | |
| Revenue from operations | | , , , , , , , , , , , , , , , , , , , | - | · · | |
| B. Segment results before exceptional items | | | | | |
| Automotive 1,187.54 1,124.09 613.38 4,157.77 Financial services 1,185.18 223.85 232.25 538.32 Financial services 1,185.18 1,199 1,199 1,199 1,199 1,199 Farm equipment 1,139.00 1,254.50 44.30 5,585.05 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 2,185.18 223.85 232.25 538.32 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 2,185.18 223.85 232.25 538.32 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 2,185.18 223.85 232.25 538.32 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 1,139.00 1,149.00 1,149.00 1,149.00 Financial services 1,149.00 1,149.00 1,149.00 1,149.00 Financial services 1,149.00 1,149.00 1,149.00 1,149.00 Financial services 1,149.00 1,149. | Revenue from operations | 13,171.31 | 21,400.00 | 11,505.04 | 14,211.10 |
| Automotive 1,187.54 1,124.09 613.38 4,157.77 Financial services 1,185.18 223.85 232.25 538.32 Financial services 1,185.18 1,199 1,199 1,199 1,199 1,199 Farm equipment 1,139.00 1,254.50 44.30 5,585.05 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 2,185.18 223.85 232.25 538.32 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 2,185.18 223.85 232.25 538.32 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 2,185.18 223.85 232.25 538.32 Financial services 1,139.00 1,124.09 547.81 3,915.99 Financial services 1,139.00 1,149.00 1,149.00 1,149.00 Financial services 1,149.00 1,149.00 1,149.00 1,149.00 Financial services 1,149.00 1,149.00 1,149.00 1,149.00 Financial services 1,149.00 1,149. | | | | | |
| Fame quipment | | | | | |
| Financial services (2,185.18) 223.85 232.25 538.32 538.24 538.14 539.16 539 | | | | ` , | |
| Hospitality | Farm equipment | 1,187.54 | 1,124.09 | 613.38 | 4,157.77 |
| Real estate (24.34) (38.18) (21.99) (38.03) (38.01) (38.03) (38.03) (38.04) (39.04) | Financial services | (2,185.18) | 223.85 | 232.25 | 538.32 |
| Real estate (24.34) (38.18) (21.99) (38.03) (38.01) (38.03) (38.03) (38.04) (39.04) | Hospitality | (16.29) | (30.80) | (32.98) | (25.70) |
| Total Segment results after exceptional items | | | | , , | (98.93) |
| Total Segment results after exceptional items | | ` ' | , , | ` , | , , |
| C. Segment results after exceptional items | | | | | |
| Automotive 88.81 165.87 (867.70) (317.67 Farm equipment 1,139.00 1,124.00 547.81 3,915.99 Financial services (2,185.18) 223.85 232.25 538.32 Hospitality (16.29) (30.80) (32.99) (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (23.18) (21.99) (98.93 (25.70 (23.44) (23.18) (23.19) (25.66 (20.378) (26.65 (26.65 (20.378) (26.65 (26.6 | Total cognioni roduno polore discolaritoria | (000110) | 1,001.00 | 11.00 | 0,000.00 |
| Automotive 88.81 165.87 (867.70) (317.67 Farm equipment 1,139.00 1,124.00 547.81 3,915.99 Financial services (2,185.18) 223.85 232.25 538.32 Hospitality (16.29) (30.80) (32.99) (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (38.18) (21.99) (98.93 (25.70 (23.44) (23.18) (21.99) (98.93 (25.70 (23.44) (23.18) (23.19) (25.66 (20.378) (26.65 (26.65 (20.378) (26.65 (26.6 | C Segment recults ofter expentional items | | | | |
| Farm equipment | = - | 00.04 | 405.07 | (007.70) | (047.07) |
| Financial services | | | | ` , | ' |
| Hospitality (16.29) (30.80) (32.98) (25.70 (24.34) (38.16) (21.99) (98.93 (25.70 (24.34) (38.16) (21.99) (98.93 (25.70 (24.34) (38.16) (21.99) (98.93 (25.70 (24.34) (38.16) (21.99) (98.93 (25.70 (24.34) (38.16) (21.99) (98.93 (25.70 (24.34) (38.16) (21.99) (98.93 (25.70 (24.34) (24 | | · · | • | | |
| Real estate | | ` ' | | | |
| Ditres | Hospitality | (16.29) | (30.80) | (32.98) | (25.70) |
| Total Segment results after exceptional items (848.64) 1,389.33 (154.54) 4,138.66 | Real estate | (24.34) | (38.18) | (21.99) | (98.93) |
| Finance costs (excludes financial services business) Other unallocable income/(expense), net (includes exceptional items not allocated to segments) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Profit/(loss) after tax from continuing operations Profit/(loss) after tax from continuing operations Profit/(loss) after tax from continuing and discontinued operations Profit/(loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Farm equipment Financial services Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit of associates and joint ventures (net) Share of profit (loss) after tax from discontinued operations D. Segment assets Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and share of associates and share of associates and share | Others | 157.36 | (55.50) | (11.93) | 126.65 |
| Finance costs (excludes financial services business) Other unallocable income/(expense), net (includes exceptional items not allocated to segments) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Profit/(loss) after tax from continuing operations Profit/(loss) after tax from continuing operations Profit/(loss) after tax from continuing and discontinued operations Profit/(loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Farm equipment Financial services Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit (loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Share of profit of associates and joint ventures (net) Share of profit (loss) after tax from discontinued operations D. Segment assets Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and joint ventures (net) Share of profit of associates and share of associates and share of associates and share | Total Segment results after exceptional items | (848.64) | 1,389.33 | (154.54) | 4,138.66 |
| Cher unallocable income/(expense), net (includes exceptional items not allocated to segments) Share of profit of associates and joint ventures (net) | | , , | | ` ′ | • |
| Cher unallocable income/(expense), net (includes exceptional items not allocated to segments) Share of profit of associates and joint ventures (net) | Finance costs (evaludes financial services business) | (150.27) | (194 66) | (202.78) | (936 77) |
| items not allocated to segments 141.39 | | (139.37) | (104.00) | (203.76) | (030.77) |
| Share of profit of associates and joint ventures (net) Tax expense (net) Tax expense (net) Profit/(loss) after tax from continuing operations Profit/(loss) after tax from discontinued operations Profit/(loss) after tax from discontinued operations Profit/(loss) after tax from discontinued operations Profit/(loss) after tax from continuing and discontinued operations D. Segment assets: Automotive Farm equipment 12,230.39 Hospitality 6,376.00 C,3774.21 C,619.77 C,319.73.11 C,3174.21 C,418.37 C,3174.21 C,418.37 C,3174.21 C,418.37 C | | 44 20 | 400.40 | 242.20 | 700.40 |
| Tax expense (net) | | | | | |
| Profit/(loss) after tax from continuing operations Continuing Co | | | | | |
| Profit/(loss) after tax from discontinued operations Profit/(loss) after tax from continuing and discontinued operations D. Segment assets: Automotive | | | . , | , , | |
| Profit/(loss) after tax from continuing and discontinued operations | · , | (331.74) | · · | | • |
| D. Segment assets: Automotive | | - | (485.06) | (65.20) | (2,189.53) |
| D. Segment assets: Automotive | | | | | |
| Automotive | operations | (331.74) | 1,149.79 | 54.64 | 1,512.39 |
| Automotive | | | | | |
| Automotive | D. Segment assets: | | | | |
| Farm equipment | _ | 25 156 60 | 23 574 21 | 21 619 77 | 23 574 21 |
| Financial services 69,516.88 75,918.30 76,361.85 75,918.30 Hospitality 6,376.00 6,307.67 6,737.31 6,307.67 Real estate 1,872.35 1,913.00 1,814.06 1,913.00 Others 14,340.10 13,540.91 11,620.72 13,540.91 Total segment assets 129,492.32 132,210.36 129,212.61 132,210.36 Unallocated corporate assets 33,955.79 34,252.13 34,479.48 34,252.13 Discontinued operations - - - 11,603.57 - Total assets 163,448.11 166,462.49 175,295.66 166,462.49 E. Segment liabilities: 10,025.47 10,916.85 6,634.45 10,916.85 Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 5 | | | | - | • |
| Hospitality | • • | , , , , , , , , , , , , , , , , , , , | , | - | , |
| Real estate 1,872.35 1,913.00 1,814.06 1,913.00 Others 14,340.10 13,540.91 11,620.72 13,540.91 Total segment assets 129,492.32 132,210.36 129,212.61 132,210.36 Unallocated corporate assets 33,955.79 34,252.13 34,479.48 34,252.13 Discontinued operations - - 11,603.57 - Total assets 163,448.11 166,462.49 175,295.66 166,462.49 E. Segment liabilities: 40,000.00 10,025.47 10,916.85 6,634.45 10,916.85 10,916.85 6,634.45 10,916.85 7,097.67 6,121.69 7,097.67 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,097.67 6,121.69 7,299.50 7,626.36 7,299.50 7,626.36 7,299.50 7,626.36 7,299.50 7,626.36 7,299.50 7,626.36 7,299.50 7,626.36 7,299.50 7,626.36 | | , , , , , , , , , , , , , , , , , , , | - | · · | • |
| Others 14,340.10 13,540.91 11,620.72 13,540.91 Total segment assets 129,492.32 132,210.36 129,212.61 132,210.36 Unallocated corporate assets 33,955.79 34,252.13 34,479.48 34,252.13 Discontinued operations - - 11,603.57 - Total assets 163,448.11 166,462.49 175,295.66 166,462.49 E. Segment liabilities: 10,025.47 10,916.85 6,634.45 10,916.85 Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 95,047.71 98,793.05 96,382.47 | l | | - | · · | • |
| Total segment assets 129,492.32 132,210.36 129,212.61 132,210.36 Unallocated corporate assets 33,955.79 34,252.13 34,479.48 34,252.13 Discontinued operations - - 11,603.57 - Total assets 163,448.11 166,462.49 175,295.66 166,462.49 E. Segment liabilities: 10,025.47 10,916.85 6,634.45 10,916.85 Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - - -< | | | | The state of the s | |
| Unallocated corporate assets 33,955.79 34,252.13 34,479.48 34,252.13 Discontinued operations - - 11,603.57 - Total assets 163,448.11 166,462.49 175,295.66 166,462.49 E. Segment liabilities: 0 <t< th=""><th></th><th></th><th></th><th></th><th></th></t<> | | | | | |
| Discontinued operations | | | - | · · | |
| Total assets 163,448.11 166,462.49 175,295.66 166,462.49 E. Segment liabilities: Automotive 10,025.47 10,916.85 6,634.45 10,916.85 Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - 10,089.02 - | Unallocated corporate assets | 33,955.79 | 34,252.13 | 34,479.48 | 34,252.13 |
| E. Segment liabilities: Automotive Farm equipment Financial services Hospitality Real estate Others Others Unallocated corporate liabilities Discontinued operations E. Segment liabilities 10,025.47 10,916.85 6,634.45 10,916.85 7,097.67 6,121.69 7,097.67 7,097.67 7,097.67 7,097.67 7,097.67 7,097.67 7,097.67 7,097.67 | Discontinued operations | - | - | 11,603.57 | - |
| Automotive 10,025.47 10,916.85 6,634.45 10,916.85 Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - - 10,089.02 - | Total assets | 163,448.11 | 166,462.49 | 175,295.66 | 166,462.49 |
| Automotive 10,025.47 10,916.85 6,634.45 10,916.85 Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - - 10,089.02 - | | | | | |
| Automotive 10,025.47 10,916.85 6,634.45 10,916.85 Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - - 10,089.02 - | E. Segment liabilities: | | | | |
| Farm equipment 7,543.53 7,097.67 6,121.69 7,097.67 Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - 10,089.02 - | 9 | 10.025.47 | 10 916 85 | 6 634 45 | 10 916 85 |
| Financial services 65,283.40 68,740.40 72,102.20 68,740.40 Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - 10,089.02 - | | · · | - | - | • |
| Hospitality 7,395.32 7,299.50 7,626.36 7,299.50 Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - 10,089.02 - | • • | | - | · · | |
| Real estate 568.84 597.46 481.05 597.46 Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - - 10,089.02 - | | | - | | |
| Others 4,231.15 4,141.17 3,416.72 4,141.17 Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - 10,089.02 - | ' ' | | - | • | • |
| Total segment liabilities 95,047.71 98,793.05 96,382.47 98,793.05 Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - 10,089.02 - | | | | | |
| Unallocated corporate liabilities 18,005.03 17,017.21 21,048.55 17,017.21 Discontinued operations - - 10,089.02 - | | | | , and the second | |
| Discontinued operations - 10,089.02 - | = | | - | · · | • |
| | | 18,005.03 | 17,017.21 | | 17,017.21 |
| Total liabilities 113,052.74 115,810.26 127,520.04 115,810.26 | | - | | | <u> </u> |
| | Total liabilities | 113,052.74 | 115,810.26 | 127,520.04 | 115,810.26 |
| | | | | | |

Notes:

- 1 These standalone and consolidated financial results have been prepared in accordance with the recognition and measurement principles under Ind AS as prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder and the other accounting principles generally accepted in India.
- 2 Other income in the standalone financial results includes dividend received from Subsidiaries, Associates and Joint ventures as below:

Rs. in Crores

| • | Quarter Ended | | | Year Ended |
|--|----------------|---------------|----------------|---------------|
| | 30th June 2021 | 31st Mar 2021 | 30th June 2020 | 31st Mar 2021 |
| | (Unaudited) | (Audited) | (Unaudited) | (Audited) |
| | • | Refer note 7 | Refer note 7 | Refer note 7 |
| Dividend received from subsidiaries, associates and joint ventures | 57.76 | - | 14.28 | 565.01 |

- 3 The Group has taken into account external and internal information for assessing possible impact of COVID-19 on various elements of its financial results, including recoverability of its assets and has made necessary adjustments to the carrying amounts by recognising provisions / impairment of assets where necessary. However, the actual impact may be different from that which has been estimated, as the situation evolves in India and globally.
- 4 In the standalone financial results, 'Exceptional item' of Rs. 78.46 crores for the quarter ended 30th June 2021 represents impairment provision for long-term investments.
 - In the consolidated financial results, 'Exceptional item' of Rs. 48.54 crores for the quarter ended 30th June 2021 represents impairment of assets in respect of a subsidiary.
- 5 Pursuant to application by Ssangyong Motor Co. (SYMC) to the Bankruptcy Court for rehabilitation proceedings followed with its admission in the Autonomous Rehabilitation Support (ARS) program and following the guidance under Ind AS 110 Consolidated Financial Statements, the Company has ceased consolidating SYMC as a subsidiary from 28th December 2020 and has classified the investment to be measured at fair value as per Ind AS 109 Financial instruments.
 - Upto 31st March 2021, the Company had recognised an aggregate impairment / provision of Rs. 3,121.81 crores (Rs. 1,653.81 crores for the year ended 31st March 2021) in its standalone financial results for its investment and exposures to SYMC. Considering the uncertainty relating to the outcome of the rehabilitation proceedings and the related financial impact, impairment/provisions have been retained as at 30th June 2021. The Company will make adjustments / disclosures as deemed appropriate upon any significant developments in the rehabilitation proceedings.

In the consolidated financial results, the Company has ceased consolidating SYMC as a subsidiary from 28th December 2020 and has classified it as discontinued operations for all periods presented.

- Mahindra & Mahindra Financial Services Limited (MMFSL), a material subsidiary of the Company, in its notes to accounts for the quarter ended 30th June 2021 stated that in accordance with the regulatory expectation of the Reserve Bank of India (RBI) to bring down the net Non Performing Asset (NPA) ratio below 4%, MMFSL had recorded an additional provision of Rs. 1,320 crores on Stage 3 loans during the quarter and year ended 31st March 2021. As at 30th June 2021, the gross advances and net NPA amounted to Rs. 63,583 crores and 7.8% respectively. MMFSL believes that compliance with the RBI's expectations relating to net NPA ratio is required only at year end / at the time of declaration of dividends, as is set out by the RBI in its circular on Declaration of dividends by NBFCs dated 24th June 2021. MMFSL has also stated that it will ensure such compliance.
- The Scheme of Merger by Absorption of Mahindra Vehicle Manufacturers Limited (MVML) with the Company and their respective Shareholders ("the Scheme") has been approved by the Mumbai Bench of National Company Law Tribunal on 26th April 2021 and the required approvals/consent of Department of Industries, Government of Maharashtra and Maharashtra Industrial Development Corporation were also received on 15th June 2021 and 29th June 2021 respectively. Consequently, upon completion of other required formalities on 1st July 2021, the Scheme has become effective from the Appointed date i.e. 1st April 2019. The merger has been accounted under 'the pooling of interests method' i.e. in accordance with Appendix C of Ind AS 103 Business Combinations, read with Ind AS 10 Events after the Reporting Period and comparatives have been restated for the merger from the beginning of the previous year i.e. 1st April 2020. Accordingly, the results of MVML have been included in the standalone financial results for all the periods presented. The effect of merger on the amounts of Revenue and Profit published in previous periods are as shown below.

| | | | 110. 111 010100 |
|--------------------------------------|---------------|----------------|-----------------|
| Particulars | Quarter | Year Ended | |
| Fatticulars | 31st Mar 2021 | 30th June 2020 | 31st Mar 2021 |
| Revenue from operations: | | | · |
| As published in previous periods | 13,512.44 | 5,602.18 | 45,040.98 |
| As restated for the effect of merger | 13,338.15 | 5,589.43 | 44,574.44 |
| Profit/(loss) after tax: | | | |
| As published in previous periods | 48.44 | 112.10 | 268.66 |
| As restated for the effect of merger | 162.54 | 67.79 | 922.94 |
| | | | |

- 8 The reportable segments (for all periods presented) are as follows:
 - a) Automotive: This segment comprises of sale of automobiles, spares, mobility solutions, construction equipments and related services;
 - b) Farm Equipment: This segment comprises of sale of tractors, implements, spares and related services;
 - c) Financial Services: This segment comprises of offering financial products ranging from retail and other loans, SME finance, housing finance, mutual funds and life and non-life insurance broking services;
 - d) Hospitality: This segment comprises of sale of timeshare and vacation ownership;
 - e) Real Estate: This segment comprises of projects, project management & development and operating of commercial complexes;
 - f) Others: In standalone results, 'Others' segment comprises of powerol, two wheelers and spares business unit. In consolidated results, 'Others' segment mainly comprises of IT services, after-market, defence, steel trading and processing, logistics, solar, powerol, agri, two-wheelers, etc.
- 9 The standalone and consolidated figures for the quarter ended 31st March, 2021 are the balancing figures between the audited figures in respect of the full financial year and the limited reviewed year to date figures upto the third quarter of the relevant financial year.
- 10 In compliance with Regulation 33 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, a limited review of the above results has been carried out by the Statutory Auditors.
- 11 Previous period's figures have been regrouped/reclassified wherever necessary.
- 12 The above standalone and consolidated financial results were approved by the Board of Directors of the Company at the Board Meeting held on 6th August, 2021.

For and on behalf of the Board of Directors

Date: 6th August, 2021 Dr. Anish Shah
Place: Mumbai Managing Director & CEO



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CIN No. L65990MH1945PLC004558

PRESS RELEASE

M&M Financial Results Q1 FY2022

M&M Q1 Revenue Rs 11,763 crores up 110%; M&M Q1 PAT after El Rs 856 crores Consolidated Revenues at Rs 19,172 crores up 60%

- Farm Equipment Sector (FES) delivers highest ever first quarter PBIT of Rs 1,081 crores
- FES Market Share at 41.8%; highest in last 8 quarters
- FES International Subsidiaries record 4th successive quarter of positive PBIT
- Auto business continues strong booking pipeline; Market share up compared to Q4 FY21
- New launches on track with Bolero Neo and Supro Profit Truck launches
- Standalone Operating PAT Rs 934 crores, up 23x y-o-y
- Consolidated PAT at Rs 424 crores impacted by MMFSL NPA provisioning of Rs 2,517 crores; MMFSL GNPA expected to improve during the course of the year

Mumbai, August 6, 2021: The Board of Directors of Mahindra & Mahindra Limited today approved the financial results for the quarter ended 30th June 2021 of the Company and the consolidated Mahindra Group.

Key highlights below:

Rs. crores

| | Q1 FY2022 | Q1 FY2021 | Growth% YOY |
|--|-----------|-----------|--------------------|
| M&M Results | | | |
| Revenue | 11,763 | 5,589 | 110 |
| EBITDA | 1,632 | 573 | 185 |
| PAT before EI | 934 | 39 | 23x |
| PAT after EI | 856 | 68 | 12x |
| Group Consolidated Results | | | |
| Revenue | 19,172 | 11,969 | 60 |
| PAT** (before EI) from continuing operations | 473 | -20 | 25x |
| PAT** (after EI) from continuing operations | 424 | -49 | 10x |
| Volumes | | | |
| Total Vehicles sold | 85,858 | 29,619 | 190 |
| Total Tractors sold | 99,127 | 65,195 | 52 |

EI - Exceptional Items

Highlights of the financial results are:

- M&M operating margin at 13.9% despite Covid challenges and commodity price increase
- Continued focus on cost optimization and operating leverage helped maintain margins

^{**}PAT is PAT after NCI - Non-Controlling Interest and excludes Ssangyong



Farm Equipment

- Farm Equipment Segment Revenue of Rs 5,319 crores and PBIT of Rs 1,081 crores
- The tractor industry witnessed strong demand growth (39%) during the quarter. The growth in company's volume (48%) led to highest domestic market share in 8 quarters (41.8%)
- The Farm Business delivered excellent performance with highest ever first quarter PBIT and ROCF.

Automotive

- Automotive Segment Revenue of Rs 6,050 crores and PBIT of Rs 103 crores
- New launches on schedule
 - Supro Profit Truck was launched on 7th July offering Mileage and Payload guarantee
 - Received very positive initial feedback
- Bolero Neo was launched on 13th July:
 - o Only true-blue SUV in Sub 4m. segment
 - ~5,500+ bookings achieved in less than a month
- The Sector continued its focus on cost optimization and reduction of fixed expenses

Others

 Mahindra and Mahindra Ranks #2 on '2021 India's Best Companies to Work For' List by Great Place to Work Institute® (June, 2021)

Commenting on Q1 FY22 performance ...

Dr. Anish Shah, Managing Director & CEO, M&M Ltd, said, "Our focus on operational efficiency and financial discipline gives us the confidence that our core performance will continue. Our Farm business delivered yet another exemplary quarter result, while our auto business showed demand recovery. Our growth gems are seeing good momentum and we will continue our stringent focus on fiscal discipline."

Mr. Rajesh Jejurikar, Executive Director, M&M Ltd, said, "We have embarked on the journey of bold, aggressive growth with a good start in Q1 FY2022. FES continued to deliver robust performance both in terms of market share and financial metrics. The demand for our key automotive products also remains strong. With upcoming launch of our most anticipated product XUV700, we plan to ride on the festive season with strong volume growth aided by rebound in Indian economy. However, commodity inflation and semiconductor supply issues continue to be of concern."

Mr. Manoj Bhat, Group Chief Financial Officer, M&M Ltd, said, "Our capital allocation actions delivered resilient financial results, despite significant headwinds of the pandemic and high commodity price inflation."

Disclaimer:

All statements included or incorporated by reference in this media release, other than statements or characterizations of historical fact, are forward-looking statements. These forward-looking statements are based on our current expectations, estimates and projections about our industry, management's beliefs and certain assumptions made by us. Although M&M believes that the expectations reflected in such forward-looking statements are reasonable, there can be no assurance that such expectations will prove to be correct. Any forward-looking statement speaks only as of the date on which such statement was made, and M&M undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. No assurance can be given that actual results, performance or achievement expressed in, or implied by, forward looking statements within this disclosure will occur, or if they do, that any benefits may be derived from them.



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